APB RESOURCES

(Registration No. : 200101029080 (564838-V))

ANNUAL REPORT 2026

APB RESOURCES

2026 ANNUAL REPORT

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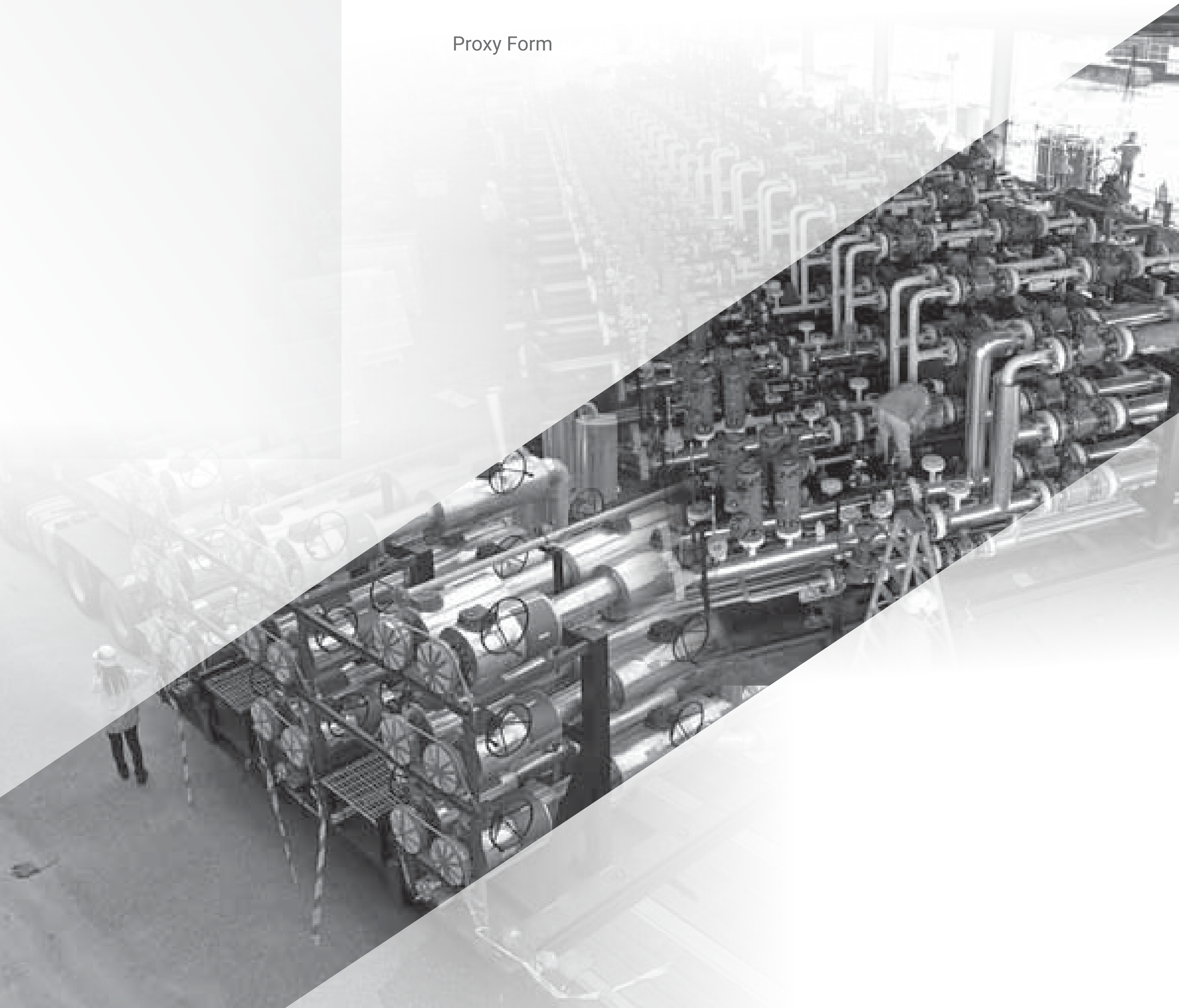


CORPORATE INFORMATION

BOARD OF DIRECTORS

DATO' PAHLAWAN MIOR FARIDALATHRASH BIN WAHID
Independent Non-Executive Chairman

YEE VOON HON
Managing Director

ONG KOK WAH
Executive Director and Chief Executive Officer

KANG WEI LUEN
Executive Director

DR DANG NGUK LING
Independent Non-Executive Director

LIM POH LENG
Independent Non-Executive Director

WONG LIANG HUAT
Independent Non-Executive Director

AUDIT AND RISK MANAGEMENT COMMITTEE

Lim Poh Leng | Chairperson
Dr Dang Nguk Ling
Wong Liang Huat

REMUNERATION COMMITTEE

Dr Dang Nguk Ling | Chairperson
Lim Poh Leng
Wong Liang Huat

NOMINATION COMMITTEE

Dr Dang Nguk Ling | Chairperson
Lim Poh Leng
Wong Liang Huat

COMPANY SECRETARIES

Tan Tong Lang (MAICSA 7045482)
(SSM PC NO. 202208000250)

Lim Swee Foon (MAICSA 7064875)
(SSM PC NO. 202408000881)

AUDITORS

Morison LC PLT
Chartered Accountants (AF 002469)
Level 11-01, Uptown No. 3
Jalan SS 21/39
Damansara Utama
47400 Bandar Petaling Jaya
Selangor Darul Ehsan
Tel No. : 03-7491 4419

STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad
Stock Name : APB
Stock Code : 5568
Sector : Industrial Products and Services

SHARE REGISTRAR

Aldpro Corporate Services Sdn. Bhd.
(Registration No. 202101043817 (1444117-M))
B-21-1, Level 21, Tower B
Northpoint Mid Valley City
No. 1, Medan Syed Putra Utara
59200 Kuala Lumpur
Wilayah Persekutuan
Tel No. : 03-9770 2200
Fax No. : 03-2201 7774
Email : admin@aldpro.com.my

HEAD OFFICE / PRINCIPAL PLACE OF BUSINESS

No. 47 (Lot 540), Jalan TUDM
Kampung Baru Subang
Seksyen U6, Shah Alam
40150 Selangor Darul Ehsan
Tel No. : 603-7846 1389
Fax No. : 603-7846 3795
Email : admin@apb-resources.com
Website : www.apb-resources.com

BRANCH OFFICE

Kuantan Branch Office
Lot 109B,
Kawasan Perindustrian Gebeng
26080 Kuantan
Pahang Darul Makmur
Tel No. : 609-585 8888
Fax No. : 609-585 8892
Email : ammetal@amcsb.com.my

REGISTERED OFFICE

B-21-1, Level 21, Tower B
Northpoint Mid Valley City
No. 1, Medan Syed Putra Utara
59200 Kuala Lumpur
Wilayah Persekutuan
Tel No. : 03-9770 2200
Fax No. : 03-2201 7774
Email : boardroom@boardroom.com.my

PRINCIPAL BANKERS

United Overseas Bank (Malaysia) Berhad
Malayan Banking Berhad
Maybank Islamic Berhad
Public Bank Berhad

CORPORATE STRUCTURE

AP3 RESOURCES BERHAD
(Registration No. 200101029080 (564838-V))

100%
ERA JULUNG SDN. BHD.
[200101025708 (561466-K)]

100%
AMALGAMATED METAL CORPORATION (M) SDN. BHD.
[198201000685 (80429-P)]

100%
ERA NAQI MALAYSIA SDN. BHD.
[200601027793 (747549-H)]

CHAIRMAN'S STATEMENT

STRENGTHENING THE CORE. POSITIONING FOR SUSTAINABLE GROWTH.

Dear Shareholders and Stakeholders,

On behalf of the Board of Directors, I am pleased to present APB Resources Berhad's Annual Report for the financial year ended 31 March 2026 ("FYE 2026"). FYE 2026 was a year of meaningful recovery, strategic repositioning and organisational renewal for APB. While the external operating environment remained challenging, our core fabrication business delivered a significant improvement in performance, our balance sheet was strengthened through substantial debt reduction efforts, and important corporate initiatives were undertaken to position the Group for long-term growth. The year was also marked by several transformational developments, including the emergence of Strategic A Holdings Sdn Bhd as a substantial shareholder, leadership renewal across the Board and management team, and initiatives aimed at enhancing governance, operational execution and financial flexibility. Most importantly, **FYE 2026 demonstrated that APB's underlying fabrication business remains resilient, competitive and capable of generating sustainable value** despite cyclical industry conditions.

FYE 2026 AT A GLANCE

Key Metrics	FYE 2026	FYE 2025	Change
Revenue	RM103.38 million	RM94.33 million	9.59%
Gross Profit	RM33.06 million	RM23.04 million	43.49%
Gross Margin	31.98%	24.42%	+7.6 pts
Operating Cash Flow	RM18.22 million	RM59.11 million	Positive
Total Borrowings	RM105.61 million	RM163.89 million	-35.56%

NAVIGATING A CHANGING OPERATING ENVIRONMENT

The global economy remained characterised by uncertainty throughout FYE 2026. Geopolitical tensions, evolving trade policies, inflation concerns and slower growth expectations continued to influence business sentiment and capital expenditure decisions across many industrial sectors. The International Monetary Fund revised global growth forecasts lower during the year as economies adjusted to a more fragmented trade environment and elevated geopolitical risks.

Malaysia nevertheless remained relatively resilient. Domestic demand, industrial investment and infrastructure development continued to support economic activity. Government initiatives including the National Energy Transition Roadmap ("NETR"), the New Industrial Master Plan ("NIMP") and the National Semiconductor Strategy continue to support long-term industrial development and investment.

Against this backdrop, APB's served industries continued to generate opportunities, particularly through maintenance activities, operational upgrades, equipment replacement cycles and selected expansion projects.

While competition remained intense and project execution challenges persisted across the manufacturing sector, APB successfully improved its operational performance through disciplined execution and prudent cost management.

CHAIRMAN'S STATEMENT (cont'd)

A YEAR OF OPERATIONAL RECOVERY

One of the most encouraging developments during FYE 2026 was the improvement in our core fabrication business. Revenue increased by 9.59% to RM103.38 million, driven primarily by stronger project execution and improved revenue recognition across fabrication projects. More importantly, profitability improved significantly.

Gross profit increased by 43.49% to RM33.06 million, substantially outperforming revenue growth. Gross margin expanded from 24.42% to 31.98%, reflecting improved project selection, better cost control and stronger operational efficiency.

The fabrication segment remained APB's core earnings engine and generated a segment profit of RM13.78 million during the year. This performance demonstrates the strength of our engineering capabilities, long-standing customer relationships and commitment to operational excellence.

While APB remained loss-making at the Group level, largely due to investment-related fair value adjustments and financing costs, the substantial improvement in operating performance reinforces management's confidence that the underlying business remains fundamentally sound.

Operational Recovery Dashboard

Performance Indicator	FYE 2026	FYE 2025
Revenue	RM103.38m	RM94.33m
Gross Profit	RM33.06m	RM23.04m
Gross Margin	31.98%	24.42%
Segment Profit	RM13.78m	RM4.91m
Operating Cash Flow	RM18.22m	RM59.11m

STRENGTHENING OUR FINANCIAL FOUNDATION

FYE 2026 also represented a significant step forward in strengthening APB's financial position.

Management remained focused on reducing borrowings, improving liquidity and enhancing financial flexibility. As a result, total loans and borrowings were reduced by approximately RM58.28 million during the year, declining from RM163.89 million to RM105.61 million. A particularly notable achievement was the successful elimination of the Group's bank overdraft position, which previously represented a significant component of short-term financing. The reduction in debt contributed to lower finance costs and improved financial resilience. Together with positive operating cash flow generation, these efforts provide APB with a stronger platform from which to pursue future growth opportunities. While further balance sheet strengthening remains a priority, the progress achieved during FYE 2026 marks an important milestone in the Group's transformation journey.

CHAIRMAN'S STATEMENT (cont'd)

CORPORATE TRANSFORMATION AND GOVERNANCE ENHANCEMENT

Beyond financial performance, FYE 2026 was also a year of meaningful corporate transformation.

A key milestone was the emergence of Strategic A Holdings Sdn Bhd as a substantial shareholder following a management-led buyout involving the Group's wholly-owned subsidiary, Amalgamated Metal Corporation (M) Sdn Bhd ("AMC").

This development reflects management's confidence in APB's long-term prospects and creates stronger alignment between ownership, leadership and execution.

The Group also undertook a significant leadership refresh during the year.

We welcomed Mr. Ong Kok Wah as Executive Director and Chief Executive Officer, and strengthened the Board through several new appointments, bringing additional experience, diversity of thought and strategic perspectives to support APB's next phase of development.

Governance enhancements were also implemented through strengthened Board oversight and committee structures, reflecting our commitment to transparency, accountability and responsible stewardship.

SUSTAINABILITY AND ESG COMMITMENTS

At APB, we believe that sustainable business practices are essential to creating long-term value for shareholders, customers, employees and the communities in which we operate. As a company serving critical industrial sectors, we recognise our responsibility to conduct our business in a manner that balances economic performance with environmental stewardship, social responsibility and sound governance.

Throughout FYE 2026, we continued to integrate Environmental, Social and Governance ("ESG") considerations into our business operations and strategic decision-making processes. While our primary focus remained on strengthening operational performance and financial resilience, we remained committed to advancing initiatives that support sustainable growth and responsible corporate citizenship.

1 Environmental Stewardship

The Group continues to promote operational efficiency and resource optimisation across its manufacturing activities. Our ongoing utilisation of solar energy infrastructure contributes to reducing electricity consumption from conventional sources while supporting our broader environmental objectives. We also remain focused on improving production efficiency, reducing waste generation and encouraging responsible resource utilisation throughout our operations. As industrial customers increasingly prioritise sustainability within their own supply chains, APB remains committed to supporting these objectives through efficient engineering and fabrication practices.

2 People and Communities

Our employees remain one of APB's most valuable assets. We are committed to providing a safe, inclusive and supportive working environment that promotes professional development, teamwork and continuous improvement. Throughout FYE 2026, the Group continued to emphasise workplace safety, skills development and employee engagement. We believe that investing in our people strengthens organisational resilience and enhances our ability to deliver high-quality products and services to our customers. Beyond our workforce, APB remains committed to maintaining positive relationships with customers, suppliers, business partners and local communities, recognising that sustainable growth is built upon long-term stakeholder trust.

3 Governance and Accountability

Strong governance remains the foundation of sustainable corporate performance. During FYE 2026, APB undertook significant leadership and governance enhancements through Board refreshment initiatives, management restructuring and strengthened oversight mechanisms. These developments reinforce our commitment to transparency, accountability, ethical conduct and effective risk management. The Board remains dedicated to maintaining high standards of corporate governance and ensuring that APB's strategic decisions are aligned with the long-term interests of shareholders and stakeholders alike.

CHAIRMAN'S STATEMENT (cont'd)

POSITIONED FOR FUTURE OPPORTUNITIES

Looking ahead, APB remains focused on leveraging its engineering expertise, fabrication capabilities and industry relationships to support long-term growth. We continue to see opportunities across our core markets, particularly within the oleo-chemical, energy, oil & gas and petrochemical sectors where demand remains supported by maintenance spending, operational upgrades and industrial investment activity.

At the same time, APB is strengthening its fabrication operations, enhancing financial resilience, and selectively pursuing opportunities within its established markets. With a disciplined approach to capital allocation and a continued emphasis on operational efficiency, the Group is working to improve its overall financial position. While market conditions remain dynamic, management is taking measured steps to build a stronger foundation for sustainable growth.

FYE 2027 PRIORITIES

Management remains focused on five strategic priorities:

1. **Grow Core Fabrication Business**
   Strengthen order book quality and expand customer relationships.

2. **Improve Profitability**
   Enhance margins through operational efficiency and project discipline.

3. **Continue Balance Sheet Strengthening**
   Further reduce borrowings and improve financial flexibility.

4. **Execute Strategic Initiatives**
   Pursue opportunities that complement APB's long-term objectives.

5. **Strengthen Governance**
   Maintain high standards of accountability, oversight and risk management.

APPRECIATION

On behalf of the Board, I would like to express my sincere appreciation to our shareholders, customers, business partners, employees, regulators and fellow Board members for their continued support throughout the year.

FYE 2026 was a year of recovery, renewal and repositioning. While challenges remain, the foundations of APB have been strengthened, our leadership team has been refreshed, and our strategic direction has become clearer. With a stronger operating platform, improved financial discipline and renewed organisational focus, we believe APB is well-positioned to pursue sustainable growth and create long-term value for all stakeholders.

Thank you for your continued trust and confidence in APB.

DIRECTORS' PROFILE

DATO' PAHLAWAN MIOR FARIDALATHRASH BIN WAHID

Independent
Non-Executive Chairman

Nationality

Malaysian

Gender

Male

Age

64

Dato' Pahlawan Mior Faridalathrash Bin Wahid ("**Dato' Pahlawan Mior**") has more than 40 years of successful experience as a Police Officer in a variety of designations dealing with crimes and the criminal justice system. He led the police district and the state police contingent in creating the best policing excellence services with dynamic and proactive problem-solving skills.

He has commendable working knowledge and experience in criminal investigation and prosecution, supply chain in crimes and criminal justice system, including niche areas of criminology, permits vast knowledge sharing and contribution to continuous professional development initiatives in policing.

He also actively pursuing training and professional networking growth locally and internationally will facilitate and maintain collaboration through networking with relevant stakeholders and law players, while simultaneously boosting public confidence and investment.

Dato' Pahlawan Mior was also managing the Federal Police as the Deputy Director of Criminal Investigation (Legal & Prosecution) in Bukit Aman, Chief Police Officer of Perak state and several police districts will be advantageous to many in terms of contemporary man management and commercial operations.

Dato' Pahlawan Mior previously served as Executive Director of NexG Bina Berhad (formerly known as Classita Holding Berhad), where he oversees the strategic directions, operational management, and financial performance of the company, ensuring alignment with corporate goals and stakeholder expectation. Currently, he sits on the Board of Ingenieur Gudang Berhad.

Currently, he is an Advocate & Solicitor at Mior Faridalathrash & Associate located in Ipoh, Perak.

Dato' Pahlawan Mior was appointed to the Board on 29 August 2025.

Dato' Pahlawan Mior has no shareholdings in the Company and subsidiaries of the Company.

DIRECTORS' PROFILE (cont'd)

YEE VOON HON

Managing Director

Nationality

Malaysian

Gender

Male

Age

42

Mr. Yee Voon Hon ("**Mr. Yee**") is a Visionary Global Chief Technology Officer and industrialist with over 20 years of commercial execution, industrial design, and massive project scaling across the medical manufacturing, oleochemical, palm oil, and heavy environmental engineering sectors.

Mr. Yee currently served as the Chief Technology Officer of INTCO Medical Group, where he oversees global engineering and manufacturing operations. During his tenure, he has led the development, technical design, construction, and commissioning of 13 large-scale manufacturing facilities and 138 high-speed production lines, contributing significantly to the Group's expansion to approximately 30% of global nitrile glove production capacity. He has also successfully driven manufacturing innovation and operational excellence initiatives, resulting in substantial productivity improvements and an average cost reduction of 25% across production facilities.

Mr. Yee is also the Founder and Director of Glomaxes Latex Glove Manufacturer Sdn. Bhd., a glove manufacturing company which he established and developed into a technologically advanced producer serving international markets across Asia, the Middle East, and various European countries. Through this role, he has accumulated extensive experience in manufacturing operations, process optimisation, product development, and international business expansion.

In addition, Mr. Yee acts as an independent industrial consultant and venture lead, providing technical expertise in sustainable energy, thermal systems, water and wastewater treatment, and environmental engineering projects throughout Malaysia and Indonesia. His notable achievements include the design and implementation of advanced ESG-compliant wastewater treatment systems incorporating Fenton and Ozone oxidation technologies, which have delivered significant operational cost savings for major Indonesian corporations.

Mr. Yee was appointed to the Board on 16 June 2026. He has no directorship in other public companies and listed issuer.

Mr. Yee's shareholdings in the Company is outlined on page 169 of this Annual Report.

DIRECTORS' PROFILE (cont'd)

ONG KOK WAH

Executive Director and Chief Executive Officer

Nationality

Malaysian

Gender

Male

Age

57

Mr. Ong Kok Wah ("**Mr. Ong**") graduated with a Diploma in Mechanical & Manufacturing Engineering from College Tunku Abdul Rahman in 1993. He began his career as a Quality Control Engineer with Amalgamated Metal Corporation (M) Sdn Bhd ("AMC"), ensured that process equipment met client specifications and adhered to international standards, including those set by the American Society of Mechanical Engineers (ASME). Recognising his expertise, Mr. Ong became the Quality Control Manager in 1997, overseeing production processes and maintaining unwavering quality standards. In 2004, he was appointed as General Manager, entrusted with the overall production operation at AMC. His focus remains on delivering high-quality products within stipulated timelines.

Mr. Ong was promoted to Chief Executive Officer and in this capacity, he oversees the Group's overall strategic direction, drives business growth and operational excellence across the subsidiaries, and leads the senior management team in executing the Group's long-term vision and profitability targets.

Mr. Ong was appointed to the Board on 29 August 2025. He has no directorship in other public companies and listed issuer.

Mr. Ong's shareholdings in the Company is outlined on page 169 of this Annual Report.

KANG WEI LUEN

Executive Director

Nationality

Malaysian

Gender

Male

Age

39

Mr. Kang Wei Luen ("**Mr. Kang**") had been an Advocate & Solicitor of the High Court of Malaya for more than a decade. He is also a Chartered Islamic Finance Professional (CIFP) and a Registered Risk Manager (ARiMM). His professional expertise spans banking and finance, Islamic finance, corporate and commercial law, civil litigation, corporate governance and enterprise risk management. Throughout his career, he has advised government and statutory bodies, listed corporations, multinational companies, SMEs and private individuals, both in Malaysia and internationally. He has extensive experience in corporate strategy, legal and regulatory affairs, risk management and business development.

Mr. Kang resigned as an Executive Director of APB on 28 March 2025 and was re-appointed to the Board in the same capacity on 17 November 2025. He currently serves on the Board of Onetech Solutions Holdings Berhad.

Mr. Kang's shareholdings in the Company is outlined on page 169 of this Annual Report.

DIRECTORS' PROFILE (cont'd)

DR. DANG NGUK LING

Independent Non-Executive Director

Nationality

Malaysian

Gender

Female

Age

39

Dr. Dang Nguk Ling ("**Dr. Dang**") holds a Ph.D. in Algal Biotechnology from the International Medical University, Malaysia, where she was a JPA Scholar. She also obtained a Master's degree in Environmental Toxicology from the same university. She earned her Bachelor's degree with First Class Honours in Chemistry and Biology from Liverpool John Moores University, United Kingdom. Additionally, she has an Advanced Diploma and a Diploma in Chemistry and Biology from Tunku Abdul Rahman University College, Malaysia.

Dr. Dang has over a decade of experience in environmental and laboratory science, regulatory affairs, and corporate strategy. At Alpha Laboratories (NZ) Limited in New Zealand, she served as Technical and Regulatory Affairs Officer, where she managed global regulatory compliance for nutraceutical products, ensured adherence to international regulations and facilitated successful introduction to international markets.

At SRAS Berhad, she worked as a Lab Scientist and Indoor Health and Safety Officer, where she also cooperated with the Department of Occupational Safety and Health and assisted industrial clients in navigating regulatory compliance with the Department of Environment. Earlier in her career, as a Graduate Research Assistant at the International Medical University, she conducted heavy metals analysis and contributed to the lab's achievement of ISO 17025 accreditation.

In 2016, Dr. Dang was awarded the Yayasan Penyelidikan Antartika Sultan Mizan Fellowship, where she collaborated with leading scientists at the British Antarctic Survey in Cambridge, United Kingdom, and contributed to ecological and environmental research.

Dr. Dang is currently a Business Strategist for brand development. She combines her scientific expertise with strategic insights to help businesses innovate and achieve sustainable growth.

Dr. Dang was appointed to the Board on 15 June 2023. She is the Chairperson of Nomination Committee and Remuneration Committee, and also a member of Audit and Risk Management Committee.

Currently, Dr. Dang sits on the Board of Axteria Group Berhad.

Dr. Dang has no shareholdings in the Company and subsidiaries of the Company.

DIRECTORS' PROFILE (cont'd)

LIM POH LENG

Independent Non-Executive Director

Nationality

Malaysian

Gender

Female

Age

53

Ms. Lim Poh Leng ("**Ms. Pauline**") began her career in external audit with PricewaterhouseCoopers in 1997, auditing various public listed and private limited companies.

In 2005, she started her internal audit career with Proton as Senior Manager and resumed the position as Head of Internal Audit for Proton in 2012. With her extensive internal audit experience in the manufacturing industry, she was asked to join DRB-HICOM Berhad internal audit in 2016 to oversee the internal audit team for the manufacturing division.

In 2018, she joined Delcol Industries (M) Sdn Bhd as Chief Operating Officer to oversee financial and operational aspects of the company. After five years of being involved in operations at Delcol, she was appointed as the Head of Internal Audit in a new company to prepare it for listing on Nasdaq in the USA.

With her extensive audit knowledge and skills spanning more than 25 years in financial, compliance, and operational areas within the manufacturing and service industries, Ms. Pauline has a record of achievement in streamlining audit processes and identifying significant control weaknesses to increase the effectiveness and efficiency of operations.

Ms. Pauline is currently the Chief Financial Officer of MMAG Holdings Berhad and serves on the Board of Hong Seng Consolidated Berhad as an Independent Non-Executive Director.

Ms. Pauline was appointed to the Board on 29 August 2025. She is the Chairperson of Audit and Risk Management Committee, and also a member of Nomination Committee and Remuneration Committee.

Ms. Pauline has no shareholdings in the Company and subsidiaries of the Company.

WONG LIANG HUAT

Independent Non-Executive Director

Nationality

Malaysian

Gender

Male

Age

44

Mr. Wong Liang Huat ("**Mr. Wong**") is a seasoned business leader with over 20 years of experience in the shipping and logistics industry, specialising in commercial operations, international trade and business development. Mr. Wong began his career in sales and managed multiple service lines, and led sales teams to growth targets and expanded market shares. Over the course of his career, Mr. Wong has held senior leadership positions with responsibility for branch management, sales, marketing, customer service, and strategic business development. His experience includes overseeing large-scale operations, driving revenue growth, and supporting the development and implementation of new shipping services and commercial initiatives.

Mr. Wong was appointed to the Board on 19 December 2025. He is a member of Audit and Risk Management Committee, Nomination Committee and also Remuneration Committee.

Currently, Mr. Wong sits on the Board of Axteria Group Berhad.

Mr. Wong has no shareholdings in the Company and subsidiaries of the Company.

DIRECTORS' PROFILE (cont'd)

Notes:

1. **Family Relationship with any Director and/or Substantial Shareholder**

   Save as disclosed above, none of the Directors has any family relationship with any director and/or substantial shareholder of the Company.

2. **Conflict of Interest**

   None of the Directors has any conflict of interests with the Company.

3. **Convictions for Offences**

   None of the Directors has been convicted of any offences other than traffic offences in the past five (5) years and any public sanction or penalty imposed by the relevant regulatory bodies during the financial period under review.

4. **Directorships**

   Save as disclosed above, none of the Directors has other directorship in public companies and/or listed issuers.

5. **Board Committee Participation**

   Details of the Board members' participation in the various Board Committees are set out in the Corporate Governance Overview Statement in this Annual Report.

6. **Directors' Training**

   Save for Dato' Pahlawan Mior, all Directors have attended various in-house or external programmes to enable them to discharge their duties and responsibilities effectively. In addition, all Directors are encouraged to attend seminars, conferences, and various training programmes to keep abreast with the market and economic developments as well as with the new statutory and regulatory requirements.

7. **Number of Board Meeting Attended**

   Details of the Board meeting attendance of each Director are disclosed in the Corporate Governance Overview Statement in this Annual Report.

KEY SENIOR MANAGEMENT'S PROFILE

YEE VOON HON
Managing Director

Nationality	Gender	Age
Malaysian	Male	42

Details of Mr. Yee's profile is set out on page 11, the Directors' Profile of this Annual Report.

ONG KOK WAH
Executive Director and Chief Executive Officer

Nationality	Gender	Age
Malaysian	Male	57

Details of Mr. Ong's profile is set out on page 12, the Directors' Profile of this Annual Report.

LEE LISA
Chief Financial Officer

Nationality

Malaysian

Gender

Female

Age

36

Ms. Lee Lisa ("**Ms. Lisa**") began her career as an Audit Assistant and spent over 7 years in audit and assurance field, gaining extensive exposure across a broad spectrum of industries including construction, property development, manufacturing, trading, retail, agriculture, hydropower, education and service provider. Her experience covered both private and public listed companies, encompassing audit, assurance, and business advisory services.

In 2019, Ms. Lisa transitioned to the commercial sector as a Finance Manager, where her responsibilities encompassed financial planning, budgeting, and process improvements. She subsequently joined a public listed company in 2021 as a Group Accountant and was promoted to Financial Controller.

Ms. Lisa has served as Financial Controller of the Group since 2023 and was subsequently promoted to Chief Financial Officer in year 2025, overseeing financial operations, consolidated reporting, audit matters, treasury management, internal controls, and liaison with external stakeholders.

Ms. Lisa's shareholdings in the Company is outlined on page 169 of this Annual Report.

KEY SENIOR MANAGEMENT'S PROFILE (cont'd)

CHAN FOOK WAH

General Manager of subsidiary – Amalgamated Metal Corporation (M) Sdn. Bhd.

Nationality

Malaysian

Gender

Male

Age

49

Mr. Chan Fook Wah ("**Mr. Chan**") currently serving as the General Manager (Operation) at Amalgamated Metal Corporation (M) Sdn. Bhd. ("AMC"). After graduating with a Bachelor of Science degree from National University Malaysia in 2000, Mr. Chan embarked on his career in AMC as a Cost Estimator in the Estimation Department. The following year, he transitioned to the role of Project Engineer. At job sites, he actively contributed to project implementations, collaborating effectively with cross-functional team. In 2002, Mr. Chan was promoted to Assistant Project Manager. In this capacity, he ensured that project deliverables consistently met high standards, emphasising clear communication and efficient resources allocation. By 2004, he had risen to the position of Production Manager. His responsibilities encompassed overseeing overall production operation, focusing on cost control and timely deliveries. From 2017, Mr. Chan has held the dual role of Operation Manager and Deputy General Manager, overseeing the execution of all departments, ensuring smooth operations and strategic coordination. In his current capacity as General Manager, he continues to drive operational excellence and strategic leadership across the organisation.

Mr. Chan's shareholdings in the Company is outlined on page 169 of this Annual Report.

Notes:

1. **Family Relationship with the Director and/or Substantial Shareholder**

   Save as disclosed above, none of the Key Senior Management has any family relationship with any director and/or substantial shareholder of the Company.

2. **Conflict of Interest**

   None of the Key Senior Management has any conflict of interest with the Company.

3. **Convictions for Offences**

   None of the Key Senior Management has been convicted of any offences other than traffic offences in the past five (5) years and any public sanction or penalty imposed by the relevant regulatory bodies during the financial period under review.

4. **Directorships**

   None of the Key Senior Management has any directorship in public companies.

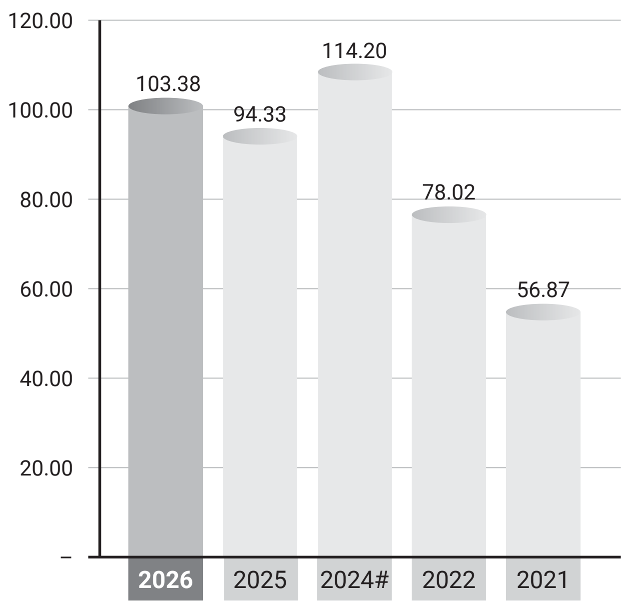
FIVE-YEARS FINANCIAL HIGHLIGHTS

FIVE-YEAR FINANCIAL HIGHLIGHTS (RM thousand)	2026 (12 Months)	2025 (12 Months)	2024# (18 Months)	2022 (12 Months)	2021 (12 Months)
OPERATING RESULTS					
1. Revenue	**103,377**	94,328	114,201	78,018	56,871
2. Gross Profit	**33,061**	23,038	32,445	20,940	12,671
3. (LBITDA)/ EBITDA	**(1,741)**	(66,218)	(23,753)	12,636	(2,009)
4. (Loss)/ Profit before tax	**(13,920)**	(80,957)	(29,861)	9,692	(4,990)
5. (Loss)/ Profit after tax	**(16,539)**	(81,240)	(31,761)	8,581	(5,324)
KEY BALANCE SHEET DATA					
1. Total assets	**196,105**	268,634	316,131	171,318	170,512
2. Total liabilities	**134,485**	190,475	194,985	18,411	15,097
3. Equity attributable to Owners of the Company	**61,620**	78,159	121,146	152,907	155,415
VALUATION					
Basic/ Diluted (loss)/ earnings per share (sen)	**(13.32)**	(70.74)	(28.14)	7.74	(4.80)
Net assets per share (RM)	**0.50**	0.63	1.07	1.35	1.38

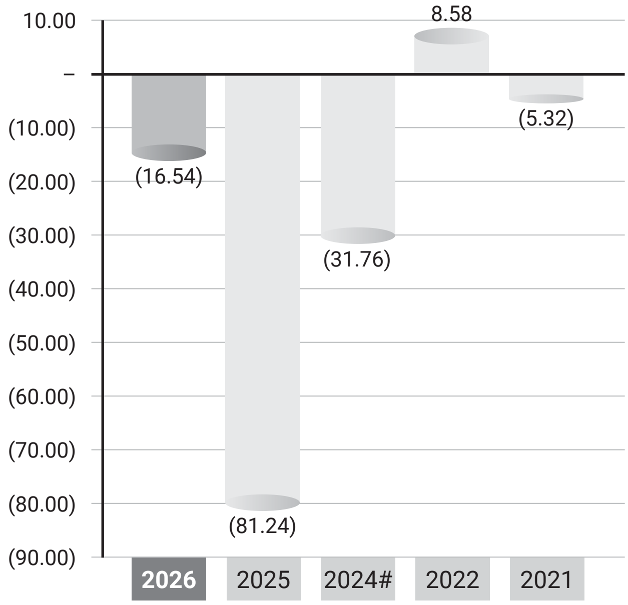
Remarks:
(#) This was a cumulative 18 months results due to the change in financial year end from 30 September 2023 to 31 March 2024.

FIVE-YEARS FINANCIAL HIGHLIGHTS (cont'd)

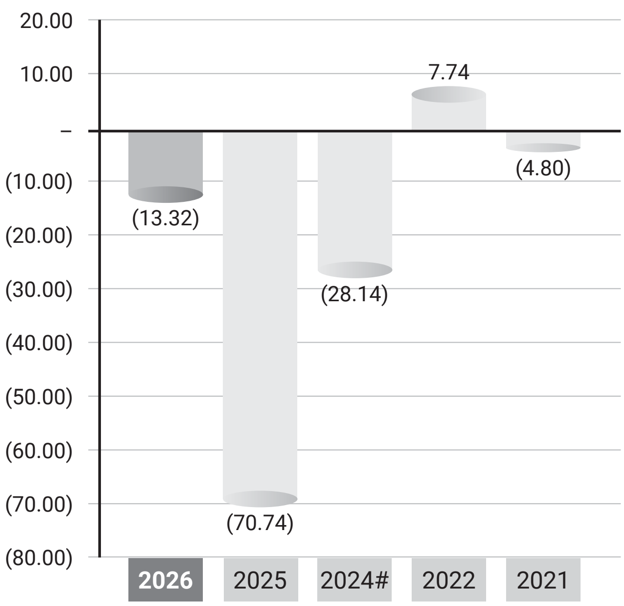
REVENUE
(RM million)



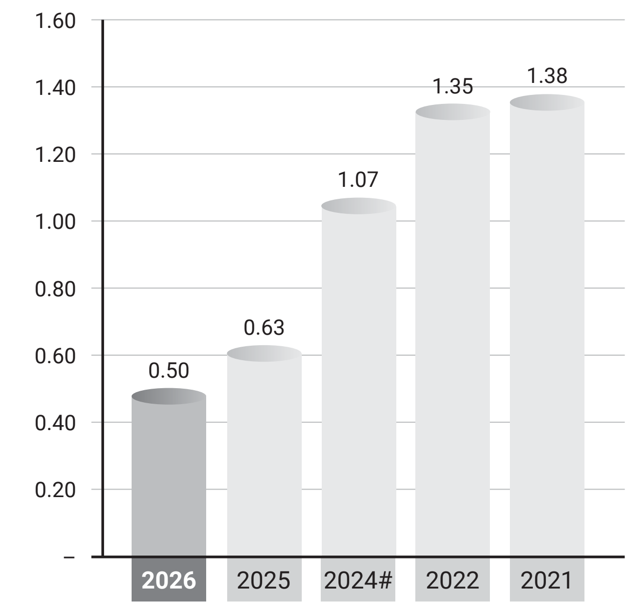
(LOSS)/ PROFIT AFTER TAX
(RM million)



BASIC/DILUTED (LOSS)/ EARNINGS PER SHARE
(sen)



NET ASSETS PER SHARE
(RM)



Remarks:
(#) This was a cumulative 18 months results due to the change in financial year end from 30 September 2023 to 31 March 2024.

MANAGEMENT DISCUSSION & ANALYSIS

BUSINESS OVERVIEW

APB Resources Berhad (“APB” or the “Group”) is a leading specialist in the design, engineering and fabrication of critical process equipment for the oleo-chemical, oil & gas, energy and petrochemical industries. Our products, including pressure vessels, heat exchangers, storage tanks and other customised equipment, are essential to industrial operations that involve heat transfer, chemical processing and storage.

A YEAR OF OPERATIONAL RECOVERY

FYE 2026 was a year of meaningful progress for APB. We continued to strengthen our core fabrication business through improved project execution, disciplined cost management, and close collaboration with our customers and supply partners. These efforts enhanced our operational efficiency and reinforced our position as a reliable fabrication partner.

SERVING CRITICAL INDUSTRIES

Demand for specialised process equipment remains supported by ongoing plant maintenance, equipment replacement cycles, operational upgrades and selected capacity expansion projects across Malaysia and the broader region. Our long-standing relationships and proven track record enable us to deliver high-quality, reliable and safe solutions that support our customers’ operational reliability and productivity.

STRATEGIC REPOSITIONING

Beyond operational improvements, FYE 2026 was also a year of strategic repositioning. We undertook initiatives to strengthen our capital structure, enhance corporate governance and improve organisational effectiveness. These included management and board refreshment initiatives, continued deleveraging of our balance sheet and measures to improve financial flexibility.

POSITIONED FOR THE FUTURE

APB remains committed to leveraging our engineering expertise, fabrication capabilities and industry relationships to support the growth of critical industrial sectors. We will continue to uphold operational discipline, prudent capital management and a customer-focused approach to deliver sustainable value for our stakeholders.

FY2026 AT A GLANCE

REVENUE	GROSS MARGIN	FABRICATION SEGMENT PROFITABLE	TOTAL BORROWINGS REDUCED BY	POSITIVE OPERATING CASH FLOW
RM103.4 million **+9.6%** vs FY2025	**32.0%** (FY2025: 24.4%)	Segment profit of **RM13.8 million**	**RM58 million** vs FY2025	**RM18.2 million**

MANAGEMENT DISCUSSION & ANALYSIS (cont'd)

MISSION STATEMENT

At APB, our mission is to deliver ZERO Defect Products and Timely Services by working closely with our clients and gaining a deep understanding of their specific requirements.

- We are committed to providing high-quality heat transfer technologies, engineering services and fabricated process equipment that meet the highest standards of safety, reliability and operational excellence.

- This commitment is founded on three core principles: understanding our customers' needs, establishing clear deliverables and executing every project right the first time.

- As a trusted partner to the oleo-chemical, oil & gas, energy and petrochemical industries, APB continues to deliver customised engineering and fabrication solutions that support critical industrial operations. Our proven track record, technical expertise and unwavering commitment to quality have enabled us to build long-term relationships with customers across diverse industries.

- Guided by a culture of continuous improvement, innovation and operational excellence, we remain committed to delivering sustainable value for our customers, shareholders, employees and stakeholders while contributing to the advancement of industrial development in the markets we serve.

INDUSTRY AND OPERATING ENVIRONMENT REVIEW

FYE 2026 was characterised by continued uncertainty across global markets as geopolitical tensions, inflationary pressures, interest rate fluctuations and supply chain disruptions continued to influence business sentiment and investment decisions worldwide. Despite these challenges, Malaysia's industrial sector remained relatively resilient, supported by stable domestic economic activity, ongoing infrastructure investments and continued capital expenditure by selected industrial players. As a manufacturer of specialised process equipment serving the oleo-chemical, oil & gas, energy and petrochemical industries, APB's performance is closely linked to capital expenditure cycles, maintenance spending and industrial production activity across these sectors.

Oleo-Chemical Industry

The oleo-chemical sector remained one of the key demand drivers for APB's fabrication business during FYE 2026. Malaysia continues to maintain its position as one of the world's largest producers and exporters of palm oil and palm-based products, supporting ongoing investment in downstream processing facilities and related infrastructure.

While fluctuations in crude palm oil prices and export demand created periods of uncertainty, industry participants continued to invest in operational efficiency improvements, plant maintenance programmes and selected expansion projects. These activities contributed to sustained demand for process equipment, heat exchangers, pressure vessels and storage systems supplied by the Group.

Oil & Gas and Energy Sector

The oil & gas sector remained relatively supportive during the year as crude oil prices generally traded at levels that encouraged continued maintenance spending and selective project investments by industry participants. Energy security concerns, coupled with the need to maintain production capacity, continued to support demand for engineering and fabrication services across the region.

In Malaysia, ongoing investments by national energy companies and industrial operators provided opportunities for fabrication contractors and equipment manufacturers. At the same time, the global energy transition continues to create emerging opportunities in cleaner energy infrastructure, carbon management solutions and industrial efficiency upgrades, areas that may provide future opportunities for specialised engineering service providers.

MANAGEMENT DISCUSSION & ANALYSIS (cont'd)

INDUSTRY AND OPERATING ENVIRONMENT REVIEW (CONT'D)

Petrochemical Industry

The petrochemical sector continued to face margin pressures arising from global oversupply, weaker export demand in certain markets and elevated operating costs. Nevertheless, maintenance-related activities and asset replacement programmes remained necessary across existing production facilities, supporting demand for specialised process equipment.

While large-scale expansion projects remained selective, the need for operational reliability, safety compliance and plant efficiency continued to underpin demand for fabrication services and engineered industrial equipment.

Operating Challenges

Like many participants within the industrial manufacturing sector, APB continued to navigate a range of operating challenges during FYE 2026. These included fluctuations in raw material prices, labour availability, project scheduling complexities, logistics costs and customer procurement delays. The Group responded through disciplined project management, prudent cost controls and active engagement with customers and suppliers to minimise operational disruptions.

Despite these challenges, APB successfully improved project execution, enhanced profitability and maintained positive operating cash flow throughout the year. These achievements demonstrate the resilience of the Group's business model and the effectiveness of management's efforts to strengthen operational performance.

REVIEW OF FINANCIAL PERFORMANCE

The summary of the Statement of Comprehensive Income is as follows:

RM'000	FYE 2026	FYE 2025	Change
Revenue	103,377	94,328	9,049
Cost of Sales	(70,316)	(71,290)	974
Gross Profit	33,061	23,038	10,023
Loss Before Tax	**(13,920)**	**(80,957)**	**67,037**
Loss After Tax	**(16,539)**	**(81,240)**	**64,701**

For the financial year ended 31 March 2026 ("FYE 2026"), the Group recorded revenue of RM103.38 million, representing an increase of 9.59% compared with RM94.33 million in FYE 2025. The improvement was mainly driven by stronger execution and recognition of fabrication projects during the financial year.

Gross profit increased by 43.49% to RM33.06 million from RM23.04 million in FYE 2025. This was a key highlight for the year as gross profit grew at a significantly faster rate than revenue, reflecting improved project margins, better project mix and stronger cost management across the Group's core fabrication operations.

The Group's gross profit margin improved to 31.98% compared with 24.42% in FYE 2025. This margin expansion indicates that the Group's fabrication business delivered better operating efficiency and benefited from higher-margin projects during the year.

Despite the stronger gross profit performance, the Group remained loss-making at the reported level. However, the loss before tax narrowed significantly to RM13.92 million compared with RM80.96 million in FYE 2025. Loss after tax also improved materially to RM16.54 million from RM81.24 million previously.

MANAGEMENT DISCUSSION & ANALYSIS (cont'd)

REVIEW OF FINANCIAL PERFORMANCE (CONT'D)

The reduction in losses was mainly attributable to three key factors: higher gross profit from the core fabrication business, lower investment-related losses on quoted shares and reduced finance costs. In FYE 2026, investment-related losses on quoted shares amounted to RM18.90 million compared with RM73.95 million in FYE 2025. This RM55.05 million reduction was the largest contributor to the improvement in reported earnings.

Finance costs declined to RM6.41 million from RM9.93 million in FYE 2025, reflecting the Group's debt reduction efforts during the year. While finance costs remain a meaningful drag on profitability, the reduction demonstrates progress in strengthening the Group's capital structure.

Overall, FYE 2026 represented a significant recovery year for APB. The Group remained loss-making, but the quality of earnings improved substantially. The core fabrication business delivered stronger revenue, higher gross profit and positive segment profitability, while the reported loss was largely affected by non-core investment-related fair value losses and financing costs.

Segmental Performance Review

The summary of segmental performance is as follows:

RM'000	Fabrication	Others	Elimination	Group
Revenue	103,377	100,302	(100,302)	103,377
Segment Profit / (Loss)	13,776	78,759	(100,302)	(7,767)

The fabrication segment remained the Group's core operating business and contributed the entirety of external revenue in FYE 2026. The segment generated revenue of RM103.38 million and recorded a segment profit of RM13.78 million, supported by improved project execution, favourable project mix and stronger operational efficiency. The segment continued to serve the oleo-chemical, oil & gas, energy and petrochemical industries through the fabrication of specialised process equipment. While the fabrication business remained profitable, the Group's overall results continued to be affected by fair value losses on quoted investments and financing costs. Nevertheless, the significant reduction in investment-related losses during FYE 2026 contributed to a substantially narrower Group loss compared with the previous financial year.

REVIEW OF STATEMENT OF FINANCIAL POSITION

The summary of the Statement of Financial Position is as follows:

RM'000	FYE 2026	FYE 2025	Change
Total Assets	196,105	268,634	(72,529)
Total Liabilities	134,485	190,475	(55,990)
Total Equity	61,620	78,159	(16,539)
NAV per Share	RM0.50	RM0.63	(RM0.13)

As at 31 March 2026, the Group's total assets stood at RM196.11 million compared with RM268.63 million in FYE 2025. The reduction was mainly due to lower cash and deposits, a decline in other investments and lower trade receivables. The Group's property, plant and equipment remained relatively stable at RM96.08 million, while investment property which is now classified as asset held for sale stood at RM38.84 million. The classification reflects the Group's ongoing efforts to dispose of the property, with discussions currently underway with a potential purchaser. Other investments decreased significantly to RM11.44 million from RM30.33 million, mainly due to fair value movements during the year.

MANAGEMENT DISCUSSION & ANALYSIS (cont'd)

REVIEW OF FINANCIAL PERFORMANCE (CONT'D)

REVIEW OF STATEMENT OF FINANCIAL POSITION (CONT'D)

Trade and other receivables decreased by 22.58% to RM24.51 million, reflecting improved collection efforts. Contract assets increased to RM12.54 million, indicating higher work-in-progress and project activity at year end. The Group's cash and short-term deposits had a sharp decline to RM11.87 million compared with RM58.94 million in FYE 2025. This significant decrease was mainly due to the settlement of bank overdraft via short-term deposits during the financial year. On the liabilities side, total liabilities decreased by 29.40% to RM134.48 million from RM190.48 million in FYE 2025. This was mainly due to a significant reduction in borrowings.

RM'000	FYE 2026	FYE 2025	Change
Non-current Loans and Borrowings	86,774	101,600	(14,826)
Current Loans and Borrowings	18,833	62,291	(43,458)
Total Loans and Borrowings	105,607	163,891	(58,284)
Trade and Other Payables	12,285	9,423	2,862
Total Liabilities	134,485	190,475	(55,990)

Total loans and borrowings declined by RM58.28 million, or 35.56%, to RM105.61 million in FYE 2026, reflecting the Group's continued focus on strengthening its balance sheet and enhancing financial flexibility. A key achievement during the year was the successful elimination of the Group's bank overdraft position, which stood at RM44.71 million in FYE 2025, contributing to a more streamlined debt profile and lower financing costs. The Group also continued to make progress in its deleveraging efforts, with net debt improving to RM93.74 million from RM104.95 million a year earlier. While shareholders' equity stood at RM61.62 million as at 31 March 2026, the Group maintained a solid asset base supported by its fabrication facilities, investment property which is now classified as asset held for sale, and operating assets. Overall, FYE 2026 marked a year of meaningful balance sheet improvement, underpinned by debt reduction initiatives, positive operating cash flow generation and disciplined capital management. These efforts have strengthened the Group's financial position and provide a more resilient platform to support future operational growth and value creation.

REVIEW OF CASH FLOW STATEMENT

The summary of the Statement of Cash Flow is as follows:

RM'000	FYE 2026	FYE 2025
Net Cash from Operating Activities	18,223	59,108
Net Cash from / (used in) Investing Activities	44,602	(40,835)
Net Cash used in Financing Activities	(20,189)	(17,650)
Net Increase in Cash and Cash Equivalents	42,636	623

The Group generated positive operating cash flow of RM18.22 million in FYE 2026 despite reporting a net loss of RM16.54 million. This is an encouraging indicator of improving earnings quality, as a significant portion of the reported loss was related to non-cash fair value losses on quoted investments. Operating cash flow was supported by positive operating profit before working capital changes of RM17.15 million, improved receivable collections and higher trade payables. These were partially offset by the increase in contract assets, reflecting project work-in-progress at year end.

REVIEW OF FINANCIAL PERFORMANCE (CONT'D)

REVIEW OF CASH FLOW STATEMENT (CONT'D)

Similarly, investing activities generated a net cash inflow of RM44.60 million compared with an outflow of RM40.84 million in FYE 2025. This was mainly due to the withdrawal of deposits to settle the bank overdrafts during the year. As for the financing activities, we saw a net cash outflow of RM20.19 million, mainly reflecting the Group's repayment of borrowings and continued deleveraging initiatives. This is consistent with management's focus on strengthening the balance sheet and reducing financing costs.

Overall, APB's cash flow performance in FYE 2026 was positive. The Group generated operating cash flow, reduced borrowings and improved its cash and cash equivalents position. The ability to generate cash despite remaining loss-making suggests that the underlying business is recovering, although continued attention is required to manage leverage, working capital and investment-related volatility.

DIVIDEND

For FYE 2026, no dividend was declared or paid by APB. The Board believes that retaining capital at this stage is in the best long-term interests of the Group and its shareholders. While the Group delivered meaningful improvements in operational performance during the year, management remains focused on strengthening the Group's financial position, supporting ongoing business initiatives and building a stronger foundation for sustainable future growth.

The Board remains committed to creating long-term shareholder value and recognises the importance of delivering returns to shareholders. The declaration of future dividends, whether interim or final, will be evaluated based on the Group's profitability, cash flow generation, capital requirements and overall financial position.

As APB continues to enhance its operational performance, strengthen its balance sheet and pursue growth opportunities within its core businesses, the Group aims to create the financial capacity necessary to support sustainable shareholder returns over the longer term.

Key Financial Ratios

Ratio	FYE 2026
Revenue Growth	9.59%
Gross Margin	31.98%
Net Margin	-16.00%
ROE	-26.84%
Debt / Equity	1.91x
Net Debt / Equity	1.52x
Asset Turnover	0.53x
NAV per Share	RM0.50

MANAGEMENT DISCUSSION & ANALYSIS (cont'd)

REVIEW OF FINANCIAL PERFORMANCE (CONT'D)

CONCLUSION

FYE 2026 was a year of significant operational recovery for APB. The Group delivered higher revenue, stronger gross profit, improved margins and positive operating cash flow. The fabrication segment remained the key driver of the Group's underlying performance. At the reported level, APB remained loss-making mainly due to fair value losses on quoted investments and finance costs. However, the loss narrowed significantly compared with FYE 2025, indicating that the Group has moved into a more stable phase of recovery. The balance sheet also improved as total borrowings declined by approximately RM58 million and the bank overdraft position was eliminated. Moving forward, the Group's financial performance will depend on its ability to sustain fabrication margins, grow its order book, reduce investment-related volatility, further manage borrowings and restore sustainable profitability.

CORPORATE & STRATEGIC DEVELOPMENTS

Beyond the improvement in operational performance, FYE 2026 was also a year of significant corporate and strategic developments that strengthened the Group's leadership, governance framework and long-term strategic direction.

A key milestone during the year was the emergence of Strategic A Holdings Sdn Bhd as a substantial shareholder following a management-led buyout involving the Group's wholly-owned subsidiary, Amalgamated Metal Corporation (M) Sdn Bhd ("AMC"). The transaction brought together several long-serving members of the Group's management team and reflected their confidence in APB's long-term prospects. The management-led initiative also aligned ownership with operational leadership, reinforcing management's commitment to restoring profitability, strengthening execution and creating long-term shareholder value.

The Group also undertook a leadership transition during the year, including changes to its executive management team and Board composition. These developments were complemented by enhancements to the Group's governance structure through new board and committee appointments aimed at strengthening oversight, accountability and strategic execution. Collectively, these initiatives provide a stronger platform to support APB's next phase of growth and transformation.

As part of its ongoing efforts to strengthen financial flexibility, APB announced a proposed private placement of up to 12.41 million new shares in January 2026. The proposed exercise is intended to support working capital requirements, enhance liquidity and provide additional resources to support future business opportunities and operational growth initiatives.

Collectively, these developments reflect APB's continued efforts to strengthen its corporate foundations, enhance governance standards and position the business for sustainable long-term growth. Together with the operational improvements achieved during FYE 2026, management believes the Group is entering FYE 2027 from a stronger position and remains focused on delivering long-term value for shareholders.

BUSINESS RISKS REVIEW

1) Market and Industry Risks

The Group's performance remains closely linked to activity levels within the oleo-chemical, oil & gas, energy and petrochemical industries. Demand for specialised process equipment is influenced by capital expenditure cycles, maintenance spending, commodity prices and broader economic conditions. Any slowdown in industrial activity, deferment of customer projects or deterioration in market sentiment may affect project opportunities and revenue generation.

2) Project Execution Risks

The Group's fabrication business involves the execution of customised engineering projects that require effective planning, procurement and resource management. Delays in project execution, cost overruns, labour constraints or supply chain disruptions may impact project margins and profitability. To mitigate these risks, APB continues to emphasise disciplined project management, operational efficiency and close engagement with customers and suppliers throughout the project lifecycle.

3) Financial Risks

Although the Group made significant progress in reducing borrowings during FYE 2026, it remains exposed to financing costs, liquidity management and interest rate fluctuations. Management continues to focus on strengthening the balance sheet, improving cash flow generation and maintaining prudent financial discipline to support long-term business sustainability.

4) Investment Portfolio Risks

The Group remains exposed to market volatility through its quoted investment portfolio. Movements in market valuations may result in fair value gains or losses that could materially impact reported earnings. While these valuation movements do not directly affect the underlying performance of the fabrication business, they may continue to contribute to fluctuations in the Group's financial results.

5) Legal and Arbitration Risks

The Group is involved in ongoing arbitration proceedings through its subsidiary, AMC, relating to a commercial dispute with BASF Petronas Chemicals Sdn Bhd. While management remains committed to protecting the Group's interests and has achieved positive procedural developments during FYE 2026, the outcome of legal and arbitration proceedings remains subject to uncertainties inherent in dispute resolution processes.

Despite these challenges, the Group continues to actively monitor and manage its risk exposures through prudent operational, financial and governance practices. Management believes that APB remains well-positioned to navigate industry challenges while pursuing sustainable growth opportunities within its core businesses.

MANAGEMENT DISCUSSION & ANALYSIS (cont'd)

FORWARD LOOKING STATEMENT

FYE 2026 marked a year of meaningful operational improvement for APB as the Group strengthened its core fabrication business, improved profitability at the operating level and continued to enhance its financial position. Revenue surpassed RM100 million, gross margins improved significantly and total borrowings were reduced substantially, reflecting the progress achieved through management's efforts to improve operational efficiency and financial discipline.

Looking ahead, the Group remains focused on growing its core fabrication operations serving the oleo-chemical, oil & gas, energy and petrochemical industries. Demand for specialised process equipment is expected to continue to be supported by maintenance activities, operational upgrades and selected capital investment projects within these sectors. APB will continue to leverage its engineering expertise, fabrication capabilities and long-standing customer relationships to pursue new business opportunities and strengthen its order book.

The Group will also continue to prioritise operational excellence, disciplined project execution and prudent capital management. Ongoing efforts to strengthen the balance sheet, improve cash flow generation and enhance financial flexibility remain key priorities as APB works towards restoring sustainable profitability.

In addition, management remains:

- **Focus on Core Business Growth:** Growing our fabrication business and strengthening our order book through operational excellence, engineering expertise and strong customer partnerships.
- **Strengthening Financial Position:** Reducing borrowings, improving cash flow generation and maintaining disciplined financial management to build a more resilient balance sheet.
- **Strategic and Governance Enhancements:** Strengthening leadership, governance and organisational capabilities to support long-term transformation and value creation.
- **Advancing Strategic Initiatives:** The proposed private placement and ongoing balance sheet initiatives are expected to provide additional flexibility to support future growth and operational requirements.
- **Managing Key Risks:** Proactively managing industry cycles, project execution, financial, investment and legal risks to safeguard the Group's long-term interests.

While macroeconomic uncertainties, industry cycles and market volatility continue to present challenges, management believes the Group enters FYE 2027 from a stronger position than a year ago. Supported by improving operational fundamentals, a more streamlined capital structure and renewed strategic focus, APB remains committed to building a more resilient business and creating sustainable long-term value for its shareholders and stakeholders.

SUSTAINABILITY STATEMENT

This Sustainability Statement presents the sustainability performance of APB Resources Berhad ("APB" or the "Company") and its subsidiary ("the Group") for the financial year ended 31 March 2026 ("FYE 2026"). It provides an overview of APB's approach, initiatives and performance in managing its material economic, environmental, social and governance ("EESG") matters. This Statement reflects the Company's ongoing efforts to strengthen responsible business practices, enhance sustainability-related disclosures and support long-term value creation.

This Statement should be read together with APB's Annual Report 2026, which provides further information on the APB's corporate profile, financial performance, governance practices and business operations.

REPORTING SCOPE AND BOUNDARY

This Sustainability Statement covers the sustainability performance of the Company for FYE 2026, with the reporting boundary focused on the active operations of its operating arm, Amalgamated Metal Corporation (M) Sdn. Bhd. ("AMC"). The operational data disclosed in this Statement mainly relates to AMC's Subang and Kuantan manufacturing sites, where the Group's engineering fabrication activities are carried out.

For FYE 2026, the reporting boundary excludes Era Julung Sdn. Bhd. and Era Naqi Malaysia Sdn. Bhd., as these subsidiaries were inactive during the reporting period and did not contribute materially to the Company's sustainability performance data. Where applicable, this Statement discloses the basis, limitations and assumptions used in preparing sustainability information. APB will continue to review its reporting boundary annually to ensure that future disclosures remain relevant, accurate and aligned with the Company's business activities and regulatory reporting requirements.

REPORTING PERIOD

This Sustainability Statement covers the reporting period from 1 April 2025 to 31 March 2026, unless otherwise stated.

REPORTING FRAMEWORK

This Sustainability Statement has been prepared in accordance with the sustainability reporting requirements under the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Malaysia"). The Statement is also guided by Bursa Malaysia's Sustainability Reporting Guide, where applicable and practicable.

The Company has also referred to selected sustainability reporting practices and indicators relevant to its operating context, industry and material sustainability matters.

ASSURANCE

The sustainability information disclosed in this Sustainability Statement has been prepared based on information provided by the relevant departments and functions within the Group, reviewed by the Sustainability Committee and approved by the Board of Directors prior to publication.

This Sustainability Statement has not been subjected to external assurance for FYE 2026. APB will continue to enhance its internal reporting processes to improve the reliability and completeness of future sustainability disclosures.

Forward Looking Statement

This Sustainability Statement may contain forward-looking statements relating to APB's sustainability plans, initiatives, strategies, targets and future performance. These statements are based on current expectations, assumptions and information available at the time of reporting.

Actual outcomes may differ due to changes in business conditions, regulatory requirements, market developments, operational constraints, availability of resources and other factors beyond the Company's control. APB does not undertake any obligation to update or revise any forward-looking statements, except as required by applicable laws or regulations.

SUSTAINABILITY STATEMENT
(cont'd)

FEEDBACK

APB welcomes feedback from stakeholders on this Sustainability Statement and its sustainability disclosures. Stakeholders are welcomed to submit their comments, questions or suggestions through the following channel:

Email: admin@apb-resources.com

ABOUT APB RESOURCES BERHAD

CORPORATE PROFILE

APB is a public company listed on the Main Market of Bursa Malaysia under the Industrial Products and Services sector. The Company is principally an investment holding company, with its active operations carried out through its operating arm, AMC.

AMC is involved in specialised engineering and fabrication activities, with capabilities in the design, fabrication, installation, repair and modification of industrial process equipment. Its products and services include pressure vessels, storage tanks, steel structures, process piping, heat exchangers and related engineered equipment used in industrial processes. These capabilities support customers across process-based industries such as oleochemical, oil and gas, energy, petrochemical and other industrial processing sectors.

Given the nature of APB's business, product quality, technical reliability, safety, compliance and timely project delivery are important to its operations. The fabrication of specialised process equipment requires strong technical capability, material traceability, inspection processes, quality control, welding competence and adherence to customer specifications and applicable engineering standards. These areas are closely linked to APB's sustainability matters, particularly product quality and safety, occupational safety and health, supply chain reliability, waste management, energy use and responsible governance.

AMC's technical capabilities are supported by recognised certifications, accreditations and regulatory approvals. These include ISO 9001:2015 certification covering the design, fabrication and installation of pressure vessels and storage tanks, steel structures, process piping and heat exchangers. AMC's Kuantan laboratory is also accredited under the *Skim Akreditasi Makmal Malaysia ("SAMM")* in accordance with MS ISO/IEC 17025:2017 for mechanical testing, including tensile, bend, Charpy impact, hardness and weld-related testing.

AMC also holds ASME Certificates of Authorisation for relevant pressure equipment and boiler fabrication activities, including authorisations for the manufacture of pressure vessels, Class 1 and Class 2 pressure vessels, and the manufacture and assembly of power boilers at its Subang and Kuantan locations, where applicable. In addition, AMC is registered with the Construction Industry Development Board Malaysia ("CIDB") as a G7 contractor and holds a *Sijil Perolehan Kerja Kerajaan ("SPKK")*, supporting its eligibility to participate in applicable government procurement works.

AMC's regulatory capabilities are further supported by approvals from the Department of Occupational Safety and Health Malaysia ("DOSH") as an *Orang Kompeten (Syarikat)* for the manufacture, repair and modification of steam boilers and pressure vessels. These certifications, accreditations and approvals support APB's ability to meet customer requirements, demonstrate technical competence and maintain confidence in the quality and safety of its fabricated products.

For FYE 2026, APB continues to focus on strengthening operational resilience, governance practices, responsible business conduct and sustainability-related disclosures in line with evolving regulatory expectations and stakeholder interests.

SUSTAINABILITY STATEMENT (cont'd)

GOVERNANCE STRUCTURE

The Board of Directors provides overall oversight of APB's governance practices, business direction and sustainability-related disclosures. The Board is responsible for ensuring that the Company maintains appropriate governance standards, internal controls and accountability mechanisms to support long-term value creation and stakeholder confidence.

APB's sustainability governance is supported by a Sustainability Committee, which provides direction and oversight on sustainability-related matters, including sustainability priorities, reporting progress, material matters and key disclosures. The Sustainability Committee helps ensure that sustainability considerations are aligned with APB's business operations, regulatory requirements and stakeholder expectations.

The Sustainability Working Group supports the Sustainability Committee by coordinating sustainability data collection, preparing relevant information for reporting and liaising with departments involved in the Sustainability Statement. This includes following up on environmental, social, governance and operational data to support the completeness and accuracy of sustainability disclosures.

Relevant departments, including Human Resources, Administration, Finance, Procurement, Quality Control, Safety and other operational functions, are responsible for maintaining records, implementing internal procedures and providing sustainability data within their respective areas. This governance structure helps ensure that sustainability matters are supported by Board oversight, management direction and department-level accountability across APB's daily business activities.

SUSTAINABILITY APPROACH

APB recognises the importance of embedding sustainability considerations into its business practices and decision-making processes. As an engineering and fabrication company operating within the global steel value chain, APB seeks to balance operational efficiency, responsible resource use, workplace safety, product quality and sound governance in supporting long-term business resilience.

The Company's sustainability framework focuses on the following areas to support responsible growth, operational excellence, and long-term value creation:

- Climate Action & Environmental Care: Monitoring greenhouse gas emissions across Scope 1, 2, and 3, and managing scheduled waste through authorized channels to minimize our environmental footprint.
- Circular Economy: Promoting the responsible use of materials through efficient fabrication, scrap metal recycling, and the reuse of selected packaging materials.
- Our People, Safety & Health: Prioritizing occupational safety with a zero-fatality goal and fostering talent development to ensure technical competency.
- Responsible Value Chains: Engaging with suppliers who share our commitment to ethical labour practices and environmental stewardship.
- Innovation, Quality & Prosperity: Delivering highly technical, reliable products that support industrial infrastructure, backed by ISO and ASME certifications.
- Ethical & Transparent Operations: Upholding a zero-tolerance policy against bribery and corruption, supported by robust governance and whistleblowing channels.

SUSTAINABILITY STATEMENT
(cont'd)

STAKEHOLDER ENGAGEMENT

Stakeholder engagement is an important part of APB's approach to building long-term value and maintaining business resilience in a changing operating environment. Through formal and informal engagement channels, APB maintains communication with stakeholders who may influence, or be affected by, the Company's operations, regulatory obligations, project delivery and sustainability performance.

APB prioritises stakeholders based on their relevance to the Company's business activities and their potential impact on operational continuity, compliance, product quality, workforce stability, supply chain reliability, reputation and long-term value creation. Key stakeholders include shareholders and investors, the Board of Directors, employees, customers, suppliers and contractors, regulators and local communities.

Each stakeholder group plays an important role in supporting APB's business and sustainability performance. For example, customers influence product quality and delivery expectations, suppliers and contractors affect material availability and project execution, employees support operational capability and workplace safety, while regulators shape compliance requirements. Shareholders and investors are also important as they assess APB's financial performance, governance practices and sustainability disclosures.

Beyond providing updates and information, APB seeks to consider stakeholder feedback in its sustainability approach and business practices where relevant. This engagement supports the Company in identifying key sustainability matters, strengthening trust and aligning its actions with stakeholder expectations.

Stakeholders	Engagement Channels	Areas of Interest	Our Responses
Shareholders and Investors	• General meetings • Annual reports • Company announcements • Investor-related communications • Corporate website	• Financial performance • Long-term value creation • Corporate governance • Sustainability performance	• Provide timely and accurate updates on business and financial performance • Maintain transparent disclosures through annual reports and announcements • Uphold sound governance practices
Board of Directors	• Board meetings • Management updates • Reports and presentations • Committee discussions, where applicable	• Strategic direction • Governance oversight • Business performance • Risk and compliance matters • Sustainability disclosures	• Provide regular updates to support informed decision-making • Present relevant business, governance and sustainability matters for review • Support effective oversight and accountability
Employees	• Internal communication • Briefings and meetings • Training programmes • Company activities • Employee feedback, where applicable	• Workplace safety and well-being • Roles and responsibilities • Career development • Training opportunities • Workplace culture	• Promote clear communication across relevant functions • Provide training and development opportunities • Support a safe and respectful working environment • Encourage alignment with company objectives

SUSTAINABILITY STATEMENT (cont'd)

STAKEHOLDER ENGAGEMENT (CONT'D)

Stakeholders	Engagement Channels	Areas of Interest	Our Responses
Customers	• Meetings and discussions • Project communication • Site visits • Customer feedback • Corporate website	• Product and service quality • Timely delivery • Technical capability • Safety and compliance • Ongoing support	• Maintain focus on quality and service reliability • Respond to customer requirements and feedback • Strengthen long-term relationships through responsible project execution • Support continuous improvement in products and services
Suppliers and Contractors	• Business meetings • Supplier registration and evaluation • Site visits • Procurement communication • Audits or assessments, where applicable	• Clear expectations • Fair business practices • Payment and procurement processes • Quality and delivery performance • Health, safety and compliance requirements	• Maintain transparent and professional supplier relationships • Communicate procurement and operational expectations • Encourage responsible and efficient supply chain practices • Conduct assessments where applicable
Government Agencies and Regulators	• Statutory submissions • Meetings and site visits • Written correspondence • Regulatory updates • Participation in official events, where applicable	• Regulatory compliance • Policy updates • Occupational safety and health requirements • Environmental compliance • Corporate responsibility	• Comply with applicable laws and regulatory requirements • Maintain accurate and timely submissions • Support constructive communication with authorities • Align practices with governance and compliance expectations
Local Communities	• Community communication • Site-related engagement, where applicable • Corporate website • Feedback channels	• Environmental impact • Employment opportunities • Community well-being • Responsible operations	• Seek to operate responsibly within the surrounding community • Address relevant concerns through appropriate channels • Support positive relationships with local stakeholders where applicable

SUSTAINABILITY STATEMENT (cont'd)

MATERIALITY ASSESSMENT

APB's sustainability framework for FYE 2026 is guided by the material sustainability matters identified through its materiality assessment. The assessment was conducted to understand which sustainability matters are most relevant to APB's business operations and stakeholders, taking into consideration the Company's engineering and fabrication activities, regulatory obligations, operational risks and stakeholder expectations.

For FYE 2026, APB refreshed its materiality assessment through a stakeholder survey involving key stakeholder groups, including shareholders and investors, employees, customers and suppliers, bankers and financial institutions, government agencies and regulatory bodies, and certification bodies. Respondents were asked to assess each sustainability matter based on two dimensions, impact on business and importance to stakeholders. The average score for each dimension was then used to plot the materiality matrix.

Compared with the prior year, the FYE 2026 materiality assessment provides an updated view of APB's material matters based on current stakeholder responses and the Company's present operating context. This allows APB to better align its sustainability disclosures with matters that are relevant to its business activities, stakeholder expectations and regulatory reporting requirements.

The materiality assessment process for FYE 2026 is summarised below:

Step	Description
1. Identify Sustainability Matters	APB identified sustainability matters relevant to its engineering and fabrication operations, stakeholder expectations, regulatory requirements and industry context.
2. Engage Stakeholders	APB gathered stakeholder input through a materiality survey involving key stakeholder groups, including shareholders and investors, employees, customers, suppliers, bankers, regulators and certification bodies.
3. Assess Business Impact and Stakeholder Importance	Each sustainability matter was assessed based on its impact on APB's business and its importance to stakeholders.
4. Prioritise Material Matters	The results were averaged and plotted on a materiality matrix to identify matters with higher relevance from both APB's business perspective and stakeholder perspective.
5. Review and Monitor	APB will continue to review its material matters periodically to ensure they remain relevant to changes in business operations, stakeholder expectations and regulatory reporting requirements.

Based on the outcome of the materiality survey, APB's sustainability focus areas are grouped as follows:

Environmental Responsibility
- Climate Management
- Energy Management
- Waste Management
- Water Management

People and Workplace
- Occupational Safety and Health
- Talent Development
- Workforce Diversity
- Human Rights & Supply Chain Labour Standards
- Community Development

Product Responsibility and Customer Value
- Product Quality
- Safety & Customer Satisfaction

Governance
- Ethics
- Anti-Bribery & Anti-Corruption
- Cybersecurity & Data Protection

These focus areas provide the basis for APB's sustainability disclosures and ensure that the matters reported are aligned with the Company's materiality assessment, stakeholder expectations and regulatory reporting requirements.

KEY STAKEHOLDER GROUPS INVOLVED IN MATERIALITY ASSESSMENT

- Shareholders & Investors
- Bankers & Financial Institutions
- Employees
- Customers & Suppliers
- Certification Bodies
- Government Agencies & Regulatory Bodies

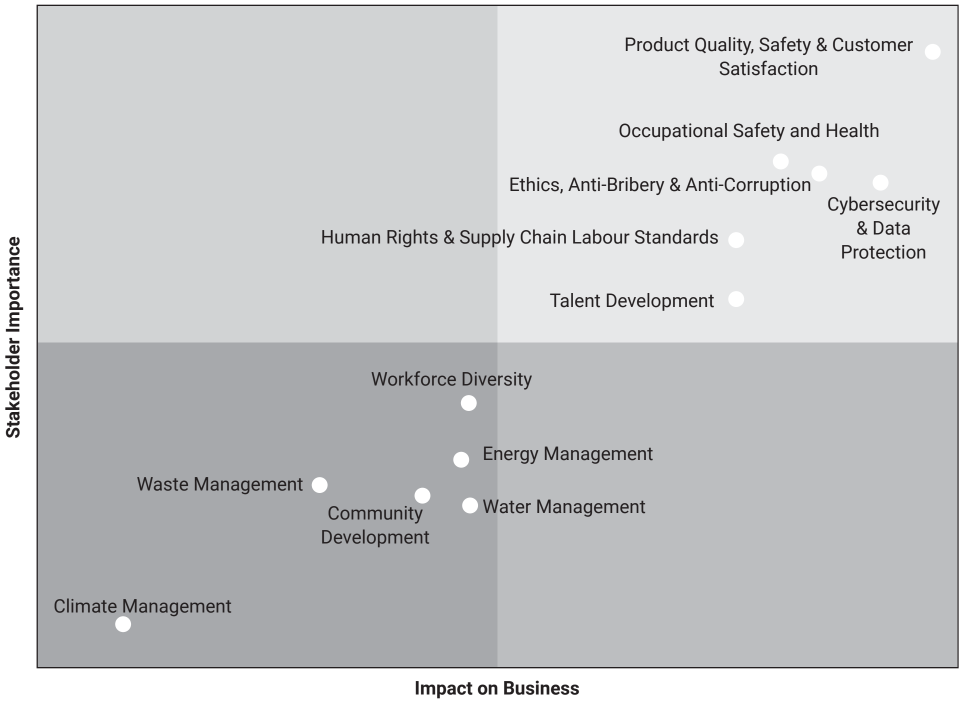
MATERIAL MATTERS

Material Matter	Relevance to APB
Climate Management	Emissions monitoring and climate-related regulatory developments may affect APB's operating costs, compliance obligations and long-term business resilience.
Energy Management	APB's fabrication operations rely on electricity and fuel to support workshop activities, machinery, facilities and daily operations. Effective energy management supports cost control and environmental responsibility.
Waste Management	APB's engineering and fabrication activities generate general waste, scheduled waste and recyclable materials, requiring proper handling, storage, disposal and record-keeping.
Water Management	Water is used across APB's operating sites and hostel facilities for daily operations, cleaning, facility use and selected process-related activities.
Occupational Safety and Health	APB's workshop, fabrication, material handling, lifting, pressure testing, confined space and contractor-related activities require strong safety controls to protect employees and relevant stakeholders.
Talent Development	Employee competency supports APB's technical, operational, quality, safety and compliance requirements, particularly across production, workshop and support functions.
Workforce Diversity	Monitoring workforce representation across gender and employment categories supports fair employment practices and a respectful workplace.
Human Rights & Supply Chain Labour Standards	Responsible labour practices within APB's workforce and supply chain help support ethical employment, supplier accountability and responsible business conduct.
Community Development	APB's operations contribute to local employment, supplier participation and relationships with surrounding communities.
Product Quality, Safety & Customer Satisfaction	Highly relevant to APB's core business, as fabricated equipment must meet customer specifications, safety requirements, applicable standards and delivery expectations.
Ethics, Anti-Bribery & Anti-Corruption	Relevant to APB's governance, procurement, supplier dealings, customer relationships and regulatory compliance.
Cybersecurity & Data Protection	Relevant as APB relies on business information, electronic records and digital systems to support operational continuity and stakeholder trust.

SUSTAINABILITY STATEMENT (cont'd)

MATERIALITY MATRIX

APB's materiality matrix plots each material matter based on its average impact on business and importance to stakeholders. The horizontal axis represents the impact on APB's business, while the vertical axis represents stakeholder importance. Matters positioned further towards the upper-right area of the matrix are considered more material, as they indicate higher relevance from both APB's business perspective and stakeholder perspective.



Compared with FYE 2025, APB's FYE 2026 materiality matrix reflects a more refined and focused view of the Company's material sustainability matters. The number of material matters was reduced and restructured to improve clarity, avoid overlapping and better align the disclosures with APB's current operating context as an engineering and fabrication company.

In FYE 2025, APB's material matters were presented using broader themes such as Carbon Footprint and Emissions Reduction, Energy Efficiency, Waste, Water and Resource Management, Workplace Safety and Health, Quality and Customer Satisfaction, Talent Development and Retention, Diversity and Inclusion, Supply Chain Resilience, Economic Performance and Financial Stability, Risk Management and Business Growth, and Industry and Nation Advancement.

For FYE 2026, several FYE 2025 matters were renamed, expanded or regrouped to provide clearer reporting focus. Carbon Footprint and Emissions Reduction has been refined as Climate Management, while Energy Efficiency is presented as Energy Management. Waste, Water and Resource Management has been separated into Waste Management and Water Management to allow APB to provide more specific disclosures on each area. Workplace Safety and Health has been renamed Occupational Safety and Health, while Quality and Customer Satisfaction has been expanded to Product Quality, Safety and Customer Satisfaction to better reflect APB's product responsibility as an engineering and fabrication company.

MATERIALITY MATRIX (CONT'D)

Other FYE 2025 matters were also retained or reflected under updated FYE 2026 material matters. Human Rights is now reflected under Human Rights & Supply Chain Labour Standards, while Ethics and Anti-Corruption has been expanded to Ethics, Anti-Bribery & Anti-Corruption. Cybersecurity and Data Protection continues to be presented as a material matter, reflecting the importance of responsible information management, digital records and operational continuity. Community Engagement and Social Responsibility is reflected under Community Development and relevant stakeholder engagement disclosures.

Certain broader matters from FYE 2025, such as Economic Performance and Financial Stability, Risk Management and Business Growth, Supply Chain Resilience, and Industry and Nation Advancement, were not retained as standalone material matters in FYE 2026. This does not mean that these areas are no longer relevant to APB. Rather, they are addressed through other sections of the Sustainability Statement or reflected within APB's wider business strategy, governance practices, stakeholder engagement, sustainable supply chain practices and operational disclosures.

Overall, the changes from FYE 2025 to FYE 2026 reflect APB's learning and continuous improvement in sustainability reporting. The refreshed material matters provide a clearer structure for monitoring performance, improving data collection and strengthening future disclosures.

CONTRIBUTION TO SUSTAINABLE DEVELOPMENT

APB's sustainability efforts contribute to broader sustainable development by promoting responsible business conduct, supporting workplace well-being, managing environmental impact and maintaining good governance practices.

The Company's contribution to sustainable development is reflected through the following areas:

Sustainability Area	Contribution
Economic	Supporting business resilience, responsible management and long-term value creation for stakeholders.
Environmental	Encouraging resource efficiency, monitoring environmental performance and improving awareness of emissions, energy and waste-related impacts.
Social	Supporting employee welfare, training, occupational safety and fair workplace practices.
Governance	Strengthening ethical conduct, transparency, accountability, anti-corruption practices and responsible data management.

SUSTAINABILITY STATEMENT (cont'd)

ALIGNMENT WITH UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

APB considers the United Nations Sustainable Development Goals ("UNSDGs") as a reference point in communicating how its business practices and sustainability initiatives contribute to broader social, environmental and economic priorities. The UNSDGs below represent areas where APB's current operations and initiatives have the most direct contribution.

UNSDG	APB's Contribution
	APB contributes to local economic activity through its engineering and fabrication operations, which support employment, skills development and business opportunities within its supply chain. The Company supports decent work through responsible employment practices, occupational safety and health measures, employee training and workplace conduct policies.
	APB contributes to industrial development by fabricating specialised process equipment such as pressure vessels, heat exchangers, storage tanks, steel structures and process piping for process-based industries. Its focus on quality management, technical certifications, inspection processes and continuous improvement supports reliable industrial infrastructure and operational performance for customers.
	APB contributes to climate action by monitoring greenhouse gas emissions, electricity consumption, fuel use and selected Scope 3 emissions such as employee commuting. The Company also supports energy efficiency through LED lighting initiatives, renewable energy adoption through solar panels at its AMC Gebeng facility, and ongoing improvements in environmental data collection.

GOVERNANCE SUSTAINABILITY

APB recognises that governance sustainability is important in supporting responsible business conduct, regulatory compliance and stakeholder confidence. As an engineering and fabrication company, APB operates in an environment that requires strong accountability across customer projects, supplier and contractor dealings, quality assurance, workplace safety, regulatory approvals and the handling of confidential business information.

Governance matters are particularly relevant to APB because its business depends on trust, technical reliability and compliance with customer specifications and applicable standards. Decisions made across procurement, project delivery, quality control and operational management may affect product quality, delivery timelines, safety performance, regulatory standing and business reputation.

GOVERNANCE SUSTAINABILITY (CONT'D)

APB therefore seeks to promote a culture of responsibility, transparency and ethical conduct across its operations. This includes encouraging proper decision-making, clear escalation of concerns, responsible handling of information and accountability in business relationships. Through these efforts, APB aims to reduce governance-related risks and support long-term business resilience.

The following sections outline APB's governance sustainability practices in relation to integrity, ethics and conduct, anti-bribery and anti-corruption, whistleblowing and reporting channels, and cybersecurity and data protection.

INTEGRITY, ETHICS AND CONDUCT

APB is committed to conducting its business with integrity, transparency and accountability. The Company expects its directors, employees, business associates, suppliers and contractors to act ethically, comply with applicable laws and regulations, and avoid conduct that may compromise APB's reputation, business relationships or stakeholder trust.

APB's Code of Conduct and Ethics sets out expectations for ethical behaviour and responsible decision-making. The Code requires directors to avoid conflicts of interest, disclose situations that may involve a conflict with the Company, and refrain from using business opportunities, company property, confidential information or their position for personal gain. It also states that confidential information obtained through office or duties remains the property of the Company and should not be disclosed unless properly authorised or required by law.

The Code also highlights the role of directors in promoting ethical behaviour within the Company, including encouraging employees to seek guidance when in doubt, report violations of laws, rules, regulations or the Company's Code of Conduct, and ensuring that good-faith reporting is protected from retaliation. This supports APB's broader governance commitment to ethical conduct, accountability and responsible reporting channels.

Ethical conduct is particularly important to APB due to the Company's dealings with customers, suppliers, contractors, regulators and other business partners. Responsible decision-making supports APB's procurement activities, project execution, quality control, customer engagement and regulatory compliance. By embedding ethical expectations into its business activities, APB seeks to reduce the risk of misconduct, improper influence, conflicts of interest and unethical practices across its operations.

The Code further recognises the importance of stakeholder interests, professionalism, management and employee competency, social and environmental responsibilities, effective use of natural resources and adequate safety measures for workers and employees at the workplace. These principles support APB's wider sustainability approach by linking ethical leadership with responsible business conduct, workplace safety and stakeholder trust.

ANTI-BRIBERY AND ANTI-CORRUPTION

APB's Anti-Bribery and Anti-Corruption ("ABAC") Policy and Procedure provides guidance on recognising, preventing and addressing bribery, improper solicitation and corruption-related risks during business. The ABAC Policy applies to APB, its subsidiaries, directors, employees, closed group and business associates, and is intended to support compliance with applicable laws, regulations and rules.

APB adopts a zero-tolerance approach towards bribery and corruption. This includes facilitation payments, improper gifts, entertainment, hospitality, donations, sponsorships, conflicts of interest and improper dealings with public officials. The Company's ABAC Operating Procedure sets out control and monitoring measures for gift, entertainment, hospitality, donation and sponsorship ("GEHDS") matters, including declaration and approval requirements where applicable.

APB also manages corruption-related risks through due diligence and controls over business associates. Third-party engagements may be subject to risk-based assessment where applicable to identify potential exposure to bribery, corruption or misconduct. Where bribery or corruption is proven, APB may take appropriate action depending on the nature and severity of the case, including disciplinary action or termination of business relationships where applicable.

SUSTAINABILITY STATEMENT
(cont'd)

ANTI-BRIBERY AND ANTI-CORRUPTION (CONT'D)

APB HAS ZERO CASE FOR CONFIRMED CORRUPTION CASES ACROSS THREE FINANCIAL YEARS

	FPE 2024	FYE 2025	FYE 2026
Employees attended ABAC Training	0	0	26
Confirmed corruption cases	0	0	0

Note: FPE 2024 refers to the 18-month financial period due to the change in the Company's financial year end.

WHISTLEBLOWING AND REPORTING CHANNEL

APB provides reporting channels for concerns relating to bribery, corruption, misconduct or unethical behaviour. Reports relating to bribery and corruption may be submitted through the Company's dedicated reporting channel at **anticorruption@apb-resources.com.**

Reports are handled through the Anti-Corruption Committee, with procedures covering review, investigation, decision-making and protection of informers. This mechanism supports APB's commitment to accountability and transparency by providing a channel for concerns to be raised in good faith.

APB is committed to ensuring that reports are reviewed appropriately and that informers are protected in accordance with the applicable procedures. The Company does not tolerate retaliation against individuals who raise concerns in good faith. Where a reported matter is substantiated, appropriate follow-up action may be taken in accordance with internal procedures and the severity of the case.

CYBERSECURITY AND DATA PROTECTION

APB recognises the importance of protecting business information, personal data and digital systems in supporting operational continuity, regulatory compliance and stakeholder trust. As business processes increasingly rely on digital platforms, electronic records and connected systems, responsible information management remains an important governance matter for the Company.

The Company seeks to manage data responsibly and maintain appropriate controls to reduce the risk of unauthorised access, data loss, misuse of information or disruption to business operations. This includes maintaining awareness of data protection requirements, limiting access to relevant information where applicable and encouraging employees to handle company and stakeholder information responsibly.

APB also recognises that cybersecurity and data protection risks may affect business continuity, confidentiality of information and stakeholder confidence. The Company will continue to strengthen its data protection and cybersecurity practices in line with operational needs, applicable regulatory requirements and the increasing importance of digital resilience.

SUSTAINABILITY STATEMENT (cont'd)

ECONOMIC SUSTAINABILITY

SUSTAINABLE SUPPLY CHAIN

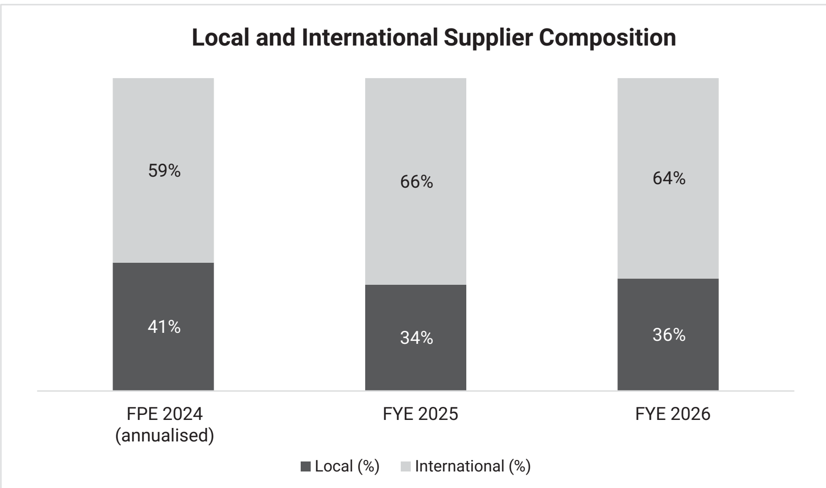
A responsible and resilient supply chain is essential to APB's ability to maintain operational continuity, product quality and long-term business sustainability. As a company involved in specialised engineering and fabrication activities, APB relies on suppliers, contractors and logistics service providers to support the timely delivery of raw materials, components, consumables, subcontracted services, transportation support and other operational requirements.

APB manages its supply chain by focusing on quality, competitive pricing, supply stability, timely delivery, compliance and responsible business conduct. Its procurement practices are guided by the Company's Standard Operating Procedures ("SOP") for Procurement, which establishes the procedures for requisition, quotation comparison, purchase order issuance, receipt and payment of goods and services. The SOP aims to ensure that procurement is carried out in a transparent, cost-effective and efficient manner, while complying with internal controls, regulatory requirements and audit expectations.

Supplier selection and evaluation are key parts of APB's supply chain management process. New suppliers are subject to vendor evaluation based on relevant operational and commercial considerations, which may include pricing, quality requirements, certifications, delivery capability, technical suitability and past performance, where applicable. APB also maintains an Approved Vendor List ("AVL"), which is reviewed annually to support supplier monitoring, procurement accountability and supply chain reliability.

Due to the specialised nature of APB's engineering and fabrication activities, certain materials and components may need to be sourced internationally to meet customer specifications, technical requirements, quality standards and availability needs. This includes specialised raw materials such as stainless steel and other materials required for pressure vessels, heat exchangers, process piping and related fabricated equipment. APB supports local sourcing where feasible, while ensuring that procurement decisions continue to support product quality, project delivery and customer requirements.

In FYE 2026, international suppliers continued to represent a higher proportion of APB's supplier base compared with local suppliers. This reflects the Company's need to balance local procurement with access to specialised materials, technical capability and supply reliability. Through its supply chain management and supplier engagement practices, APB seeks to maintain procurement reliability, support responsible sourcing and strengthen supplier relationships in line with its operational needs.



Year	FPE 2024 (annualised)	FYE 2025	FYE 2026
Local (%)	41%	34%	36%
International (%)	59%	66%	64%

SUSTAINABILITY STATEMENT (cont'd)

ECONOMIC SUSTAINABILITY (CONT'D)

PRODUCT QUALITY, SAFETY AND CUSTOMER SATISFACTION

Product quality, technical reliability and customer satisfaction are important to APB's long-term business sustainability, particularly due to the Company's involvement in specialised engineering and fabrication activities. Through its operating arm, AMC, APB supports customers in industries such as oleochemical, oil and gas, petrochemical, energy and other process-based sectors, where equipment reliability, safety and compliance with technical specifications are critical.

APB's quality approach focuses on delivering fabricated process equipment, including pressure vessels, heat exchangers, storage tanks, steel structures, process piping and other engineered equipment, in accordance with customer specifications, applicable standards, project requirements and recognised industry expectations. Quality control is embedded across relevant stages of the process, including material receipt, inspection, fabrication, testing, documentation and final delivery.

The Company's quality practices are supported by technical capabilities, inspection procedures and relevant certifications or accreditations, where applicable. These include quality, testing and engineering-related standards that support APB's ability to maintain product traceability, verify workmanship and ensure that finished products meet required quality and safety expectations.

Material quality is also managed through APB's receiving and inspection process. Upon receipt of goods, store or production personnel acknowledge delivery, while raw materials are inspected by the Quality Control ("QC") Department where applicable. If materials do not meet quality or quantity requirements, a Non-Conformance Report ("NCR") may be issued, logged and reported to the Purchasing and Quality departments. Any vendor replacement or credit note is tracked and documented to support follow-up and procurement accountability.

Customer satisfaction is supported through clear project communication, quality assurance, timely delivery coordination, responsiveness to customer requirements and continuous improvement in operational execution. Given the size and technical nature of APB's fabricated products, safe logistics coordination also supports the Company's ability to deliver finished products securely and in line with project requirements. APB will continue to strengthen its quality assurance practices, technical capabilities and customer engagement to maintain confidence in its engineering and fabrication solutions.

MATERIAL USE AND ENVIRONMENTAL RESPONSIBILITY

As an engineering and fabrication company, APB's operations involve the use of carbon steel, stainless steel and other specialised metals to manufacture industrial process equipment, including pressure vessels, heat exchangers, storage tanks, steel structures, process piping and related fabricated components. These products are used by customers across process-based industries such as oil and gas, petrochemical and chemical, oleochemical, power generation and general industry, where equipment reliability, safety and compliance with technical requirements are critical.

Material selection is a key part of APB's fabrication activities because the equipment manufactured by the Company is often used in demanding operating environments. Depending on the customer's industry, process conditions and design requirements, fabricated equipment may be exposed to high pressure, high temperature, corrosive chemicals, steam, gas, water, hydrocarbons or other process media. As such, APB cannot select materials based only on cost or availability. Materials must be selected according to customer specifications, engineering design, applicable codes and standards, operating environment, product function and required lifecycle performance.

APB's fabrication activities may involve materials such as carbon steel, chrome moly, stainless steel grades including 304L, 316L, 317L and 904L, as well as specialised materials such as Monel, nickel alloy and copper nickel. Each material serves a different technical purpose. Carbon steel is commonly used for industrial applications that require strength, weldability, durability and structural reliability. Stainless steel grades such as 304L and 316L may be selected where corrosion resistance is required, while higher-grade stainless steel or specialised alloys may be used for more demanding chemical, marine, high-temperature or highly corrosive environments.

ECONOMIC SUSTAINABILITY (CONT'D)

MATERIAL USE AND ENVIRONMENTAL RESPONSIBILITY (CONT'D)

In practice, equipment supplied for oil and gas, petrochemical and chemical applications may require materials that can withstand pressure, corrosion and exposure to specific process substances. Heat exchangers may require material selection based on heat transfer requirements, tube-side and shell-side conditions, corrosion resistance and mechanical strength. Power generation equipment such as heat recovery steam generator pressure parts, steam drums, condensers and related components may require materials that can withstand heat, pressure and continuous operational stress. For general industry applications, material selection may vary depending on customer design, product purpose and operating conditions.

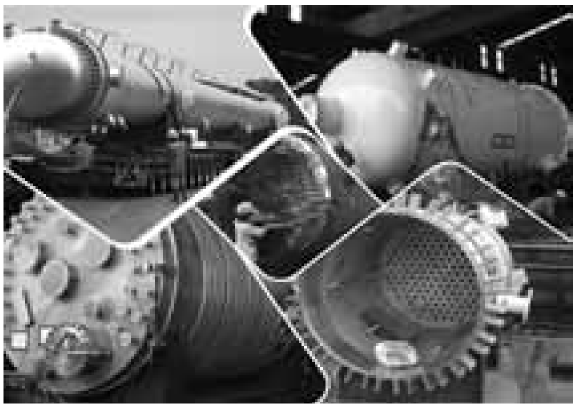
APB's fabrication activities are also guided by recognised codes, standards and customer specifications. These may include applicable requirements for pressure vessels, boilers, storage tanks, process piping, gas transmission piping and shell and tube heat exchangers. Such requirements are important because fabricated equipment used in industrial processes must meet safety, quality, inspection and performance expectations. In this context, material selection is not merely a procurement decision. It is part of APB's responsibility to ensure that the equipment manufactured is safe, durable, technically reliable and suitable for its intended use.

From an environmental perspective, APB recognises that steel and metal fabrication activities carry impacts, particularly in relation to greenhouse gas emissions, energy consumption, raw material use, cutting waste, welding activities, surface treatment, scheduled waste and general waste generation. The use of carbon steel and other metals therefore needs to be managed responsibly across the fabrication process. APB seeks to reduce unnecessary material wastage through proper planning, quality control, material traceability, efficient cutting practices, inspection processes and recycling where practicable.

Life Cycle Assessment Focus

The environmental impact of steel and other metals is best considered from a lifecycle perspective. APB supports the Life Cycle Assessment (LCA) approach advocated by the World Steel Association. While the upstream production of steel is associated with significant carbon emissions, steel is inherently durable, reusable and recyclable. By fabricating high-quality, corrosion-resistant process equipment using precise engineering standards—including ASME codes and ISO 3834-2 welding certifications—APB significantly extends the service life of these critical industrial assets. This limits premature equipment degradation, reduces the need for replacement materials, and maximizes the lifecycle value of the steel utilized. For customers operating in critical industries, product quality and durability also help reduce operational disruptions, leakage risks, equipment failure and avoidable maintenance or replacement activities.

APB manages the environmental impact of its fabrication activities through a combination of operational and sustainability practices. These include monitoring electricity and fuel consumption, tracking greenhouse gas emissions, managing scheduled and general waste, recycling scrap metal, improving material utilisation, adopting laser cutting to support more precise fabrication and reusing selected packing materials where practicable. Furthermore, in our Scope 1 emissions tracking, Carbon Dioxide (CO_2) is recorded as a direct emission source. It is important to note that this specific CO_2 data point represents the shielding gas consumed during our specialised industrial welding processes, rather than combustion exhaust. These practices help APB balance technical performance, customer requirements, product safety and environmental responsibility.



Moving forward, APB will continue to strengthen its environmental monitoring and material efficiency practices while balancing customer specifications, engineering standards, operational feasibility, product safety and sustainability considerations. This approach supports APB's role as a responsible fabrication company serving industries that require technically reliable equipment while continuing to improve the way environmental impacts are monitored and managed.

SUSTAINABILITY STATEMENT (cont'd)

ECONOMIC SUSTAINABILITY (CONT'D)

CERTIFICATIONS AND CONTINUOUS IMPROVEMENT

APB recognises that technical certifications, recognised engineering standards and continuous improvement practices are important in supporting product quality, safety, customer confidence and long-term business sustainability. As an engineering and fabrication company, APB's ability to meet customer requirements depends not only on production capability, but also on proper design control, welding quality, material traceability, inspection processes and compliance with applicable codes and standards.

Through its operating arm, AMC, APB undertakes specialised fabrication activities for pressure vessels, storage tanks, steel structures, process piping, heat exchangers, boilers and other engineered equipment used across oil and gas, petrochemical and chemical, oleochemical, power generation and general industry applications. These industries often require fabricated equipment to operate under demanding conditions, including pressure, heat, corrosion exposure and continuous industrial use. As such, compliance with recognised standards and customer specifications is essential to ensure that products are safe, reliable and fit for purpose.

APB's fabrication activities are supported by relevant technical certifications, accreditations and approvals. These include quality management certification, welding quality certification, pressure equipment approvals and authorisations related to pressure vessels, boilers, repairs and registration, where applicable. Such certifications provide assurance that APB has established systems and controls to support consistent fabrication quality, welding competence, inspection requirements and compliance with customer and regulatory expectations.

APB's quality management practices are supported by ISO 9001:2015 certification, which covers design, fabrication and installation services for pressure vessels and storage tanks, fabrication and installation services for steel structures, fabrication for packaged waste heat boilers and process piping, as well as design and fabrication of heat exchangers. This supports APB's ability to maintain structured quality processes across its key fabrication activities.

Welding quality is also a critical area for APB due to the nature of its fabrication work. APB's ISO 3834-2 certification supports comprehensive quality requirements for fusion welding of metallic materials, covering products such as pressure vessels, skids, steel structures, boilers and heat exchangers. This is particularly relevant as welding quality directly affects product integrity, pressure equipment safety, durability and customer acceptance.

APB's fabrication activities are further guided by recognised codes and standards relevant to its products and customer requirements. These include applicable standards for pressure vessels, boilers, shell and tube heat exchangers, storage tanks, power piping, process piping and gas transmission piping. Depending on project requirements, APB may apply standards such as ASME Section VIII Division 1 and Division 2, ASME Section I, TEMA, National Board Inspection Code, PD5500, API 650, API 620, AS1210, ASME B31.1, ASME B31.3, ASME B31.8 and other customer-specified requirements.

The use of recognised design software also supports APB's technical capability and quality control. Software such as PV Elite, TASC and ETank assists in pressure equipment design, heat exchanger design, storage tank design and related engineering calculations. These tools support design accuracy, compliance checking and consistency in meeting applicable code and customer requirements.

Certifications and technical standards also contribute to APB's sustainability approach. By supporting proper design, welding control, inspection and quality assurance, APB can reduce the risk of rework, material wastage, product failure, safety incidents and premature equipment replacement. Durable and compliant equipment can contribute to longer asset life and more efficient resource use across the product lifecycle.

APB will continue to maintain and review its certifications, technical approvals and quality practices to support customer requirements, regulatory compliance, operational excellence and continuous improvement. APB will also continue to work with suppliers, contractors and customers to ensure that materials, fabrication processes and finished products meet the required standards for quality, safety and reliability.

ECONOMIC SUSTAINABILITY (CONT'D)

CERTIFICATIONS AND CONTINUOUS IMPROVEMENT (CONT'D)


LRQA

Certificate of Approval

This is to certify that the Management System of:

Amalgamated Metal Corporation (M) Sdn. Bhd. (80429-P)

Lot 109B & Lot 24, Kawasan Perindustrian Gebeng, 26080 Kuantan, Pahang, Malaysia

has been approved by LRQA to the following standards:

ISO 9001:2015

Approval number(s): ISO 9001 – 0048403

The scope of this approval is applicable to:


THE NATIONAL BOARD OF BOILER & PRESSURE VESSEL INSPECTORS

Certificate of Authorization

This is to certify that

AMALGAMATED METAL CORPORATION (M) SDN. BHD
LOT 109B/LOT 23C/LOT 24
KAWASAN PERINDUSTRIAN GEBENG
26080 KUANTAN, PAHANG DARUL MAKMUR
MALAYSIA

Acceptable Abbreviation: AMC (M) SDN BHD


LRQA

CERTIFICATE OF APPROVAL

Amalgamated Metal Corporation (M) Sdn Bhd,
Lot 109B, 23C,24 Kawasan Perindustrian , Gebeng
26080, Kuantan, Pahang, Malaysia

ISO 3834 - 2 : 2021
Quality requirements for fusion welding of metallic materials – Part 2: Comprehensive quality requirements


THE NATIONAL BOARD OF BOILER & PRESSURE VESSEL INSPECTORS

Certificate of Authorization to Register


S/N: 0587

STANDARDS MALAYSIA

Certificate of Accreditation

No: SAMM 843

Accredited since: 31 July 2017

This is to certify that

AMALGAMATED METAL LABORATORY
AMALGAMATED METAL CORPORATION (M) SDN. BHD.
KUANTAN, PAHANG
MALAYSIA

has been granted accreditation in respect of the scope of accreditation described in the schedule, subject to the terms and conditions governing the *Skim Akreditasi Makmal Malaysia* (SAMM), the Laboratory Accreditation Scheme of Malaysia.

Laboratories accredited under SAMM meet the requirements of MS ISO/IEC 17025. This Malaysian Standard is identical with ISO/IEC 17025 published by the International Organization for Standardization (ISO).

(DATUK FADILAH BAHARIN)
Director General
Department of Standards Malaysia

Date of issue: 31 July 2017

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY

APB recognises the importance of environmental responsibility in supporting long-term business sustainability. As a company involved in specialised engineering and fabrication activities, APB seeks to manage its environmental footprint through responsible resource use, energy efficiency, waste management and compliance with applicable environmental requirements.

The Company's environmental approach is guided by ongoing efforts to improve operational efficiency, reduce unnecessary resource consumption and strengthen awareness of environmental practices across relevant areas of operation. APB also acknowledges the increasing importance of climate resilience, energy management and responsible environmental practices in meeting stakeholder expectations and regulatory development.

ENVIRONMENTAL PERFORMANCE INDICATORS FOR FYE 2026

SCOPE 1 GHG EMISSIONS **637.64 tCO_2e**	SCOPE 2 GHG EMISSIONS **1,146.96 tCO_2e**	**SCOPE 3 GHG EMISSIONS 261.05 tCO_2e**
TOTAL REPORTED GHG EMISSIONS **2,045.65 tCO_2e**	OPERATIONAL EMISSIONS INTENSITY **17.26 tCO_2e/RM million**	ELECTRICITY CONSUMPTION **1,549,943 kWh**
WATER CONSUMPTION **45,187 m³**	GENERAL WASTE GENERATED **165,540 m³**	SCHEDULED WASTE GENERATED **709 kg** **586 Litres**
	RECYCLABLE WASTE GENERATED **4,820 kg**	

CLIMATE CHANGE AND EMISSIONS MANAGEMENT

APB recognises climate change and emissions management as important sustainability matters that may affect operational resilience, regulatory compliance, customer expectations and long-term business competitiveness. As a company involved in specialised engineering and fabrication activities, APB's operations generate emissions mainly through fuel use, process-related activities, purchased electricity and selected indirect activities such as employee commuting and business travel.

Monitoring emissions is important to APB as it enables the Company to better understand its carbon footprint, identify key emission sources and assess potential exposure to future climate-related policies, carbon-related costs or customer sustainability requirements. Scope 1 emissions, including fuel consumption and process-related emissions, are monitored to support awareness of direct operational emissions and potential climate policy impacts. Scope 2 emissions from purchased electricity are also relevant as electricity usage supports APB's workshop activities, machinery, facilities and daily operations.

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

CLIMATE CHANGE AND EMISSIONS MANAGEMENT (CONT'D)

For Scope 3 emissions, APB reports selected indirect emissions where data is available, including employee commuting and business travel. Moving forward, the Company aims to improve the completeness of its Scope 3 disclosures by reviewing available data and strengthening internal data collection processes for other relevant categories, where practicable.

For FYE 2026, APB recorded total reported GHG emissions of 2,045.65 tCO_2e, compared with 2,136.73 tCO_2e in FYE 2025. On a reported basis, this represents a reduction of approximately 4.3%. The year-on-year movement was mainly attributable to the change in reported Scope 3 emissions. However, APB notes that the FYE 2025 and FYE 2026 Scope 3 figures are not directly comparable due to a change in methodology and reporting boundary. The FYE 2025 Scope 3 figure covered business travel only and was calculated using a spend-based approach, while the FYE 2026 calculation was enhanced using more activity-based data and expanded to include employee commuting. Accordingly, the Scope 3 movement should be interpreted together with the change in methodology and improvement in data quality.

To provide a more consistent view of operational emissions performance, APB monitors emissions intensity based on Scope 1 and Scope 2 emissions only. APB's operational emissions intensity improved from 18.25 tCO_2e per RM million revenue in FYE 2025 to 17.26 tCO_2e per RM million revenue in FYE 2026.

APB's climate and emissions management approach focuses on practical and operationally feasible measures, including improving energy efficiency, monitoring electricity and fuel consumption, reducing unnecessary resource use, maintaining renewable energy initiatives and enhancing emissions data quality. These efforts support APB's ability to manage environmental impact, strengthen sustainability-related disclosures and review opportunities to reduce emissions intensity over time.

EMISSION MANAGEMENT

APB recognises the importance of monitoring greenhouse gas ("GHG") emissions as part of its environmental sustainability approach. The Company continues to improve its emissions tracking and carbon footprint calculation process to support better understanding of its environmental impact and to strengthen sustainability-related disclosures.

For FYE 2026, APB's carbon footprint reporting covers relevant emissions data based on available operational records, including fuel consumption, electricity consumption, employee commuting and business travel, where applicable.

Carbon Footprint Scope	What APB Monitors
Scope 1: Direct energy consumption within the organisation	Petrol and diesel consumption from company-owned or controlled vehicles, company car emissions and relevant process-related activities, where applicable.
Scope 2: Indirect energy consumption from purchased electricity	Electricity consumption across APB's relevant operational locations.
Scope 3: Other indirect energy consumption outside the organisation	Energy-related emissions from selected stakeholder activities, such as employee commuting and business travel, where data is available.

GHG EMISSIONS PERFORMANCE

APB recorded total reported GHG emissions of 2,045.65 tCO_2e in FYE 2026, compared with 2,136.73 tCO_2e in FYE 2025. The year-on-year movement was mainly attributable to changes in reported Scope 3 emissions, which decreased from 415.55 tCO_2e in FYE 2025 to 261.05 tCO_2e in FYE 2026.

SUSTAINABILITY STATEMENT
(cont'd)

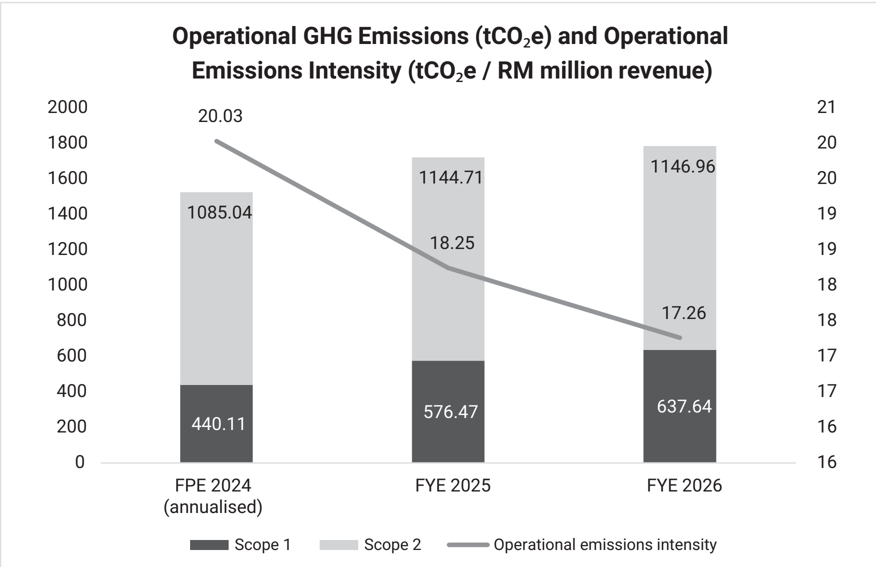
ENVIRONMENTAL SUSTAINABILITY (CONT'D)

GHG EMISSIONS PERFORMANCE (CONT'D)

APB notes that the FYE 2025 Scope 3 figure was prepared based on the data available at that time and covered business travel only, using a spend-based approach. In FYE 2026, APB enhanced its Scope 3 calculation by using more activity-based data for selected categories, including employee commuting and business travel based on travel distance and transport mode, where available. Accordingly, the year-on-year movement in Scope 3 emissions should be interpreted together with the change in methodology, reporting boundary and improvement in data quality.

Scope 1 emissions increased from 576.47 tCO_2e in FYE 2025 to 637.64 tCO_2e in FYE 2026, mainly due to higher diesel emissions and higher carbon dioxide-related emissions recorded during the reporting year. Scope 2 emissions remained relatively stable, increasing marginally from 1,144.71 tCO_2e in FYE 2025 to 1,146.96 tCO_2e in FYE 2026, reflecting a slight increase in purchased electricity consumption during the year.

To provide a more consistent view of operational emissions performance, APB monitors emissions intensity based on Scope 1 and Scope 2 emissions only. Despite the increase in absolute Scope 1 and Scope 2 emissions, APB's operational emissions intensity decreased from 18.25 tCO_2e per RM million revenue in FYE 2025 to 17.26 tCO_2e per RM million revenue in FYE 2026. This reflects lower operational emissions intensity against revenue during the reporting year.



Note: FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. The FPE 2024 emissions figures and revenue used for emissions intensity have been annualised to a 12-month basis for comparability. Operational emissions intensity is calculated based on Scope 1 and Scope 2 emissions divided by revenue in RM million. Scope 3 emissions are reported separately based on available data and are excluded from operational emissions intensity to support year-on-year comparability.

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

GHG EMISSIONS PERFORMANCE (CONT'D)

Indicator	Unit	FPE 2024 (annualised)	FYE 2025	FYE 2026
Scope 1 GHG emissions	tCO_2e	440.11	576.47	637.64
Scope 2 GHG emissions	tCO_2e	1,085.04	1,144.71	1,146.96
Operational Emissions Subtotal (Scope 1 + Scope 2)	tCO_2e	1,525.16	1,721.18	1,784.60
Estimated carbon avoidance from solar energy	tCO_2e	15.54	14.78	16.41
Net operational emissions subtotal (Scope 1 + Scope 2 after solar avoidance)	tCO_2e	1,509.61	1,706.40	1,768.18
Scope 3 GHG emissions	tCO_2e	–	415.55	261.05
Consolidated GHG emissions after solar avoidance	tCO_2e	1,509.61	2,121.95	2,029.23
Annual revenue	RM million	76.13	94.33	103.38
Gross operational emissions intensity (Scope 1 + Scope 2 / revenue)	tCO_2e / RM million revenue	20.03	18.25	17.26
Net operational emissions intensity after solar avoidance	tCO_2e / RM million revenue	19.83	18.09	17.10

Note: FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. GHG emissions were calculated using relevant DEFRA 2025 emission factors, where applicable. Scope 2 purchased electricity emissions were calculated using the Peninsular Malaysia Grid Emission Factor of 0.740 $kgCO_2e$/kWh published by the Energy Commission Malaysia. Scope 3 emissions are reported based on available data. To support year-on-year comparability, operational emissions intensity is calculated based on Scope 1 and Scope 2 emissions only, excluding Scope 3 emissions.

SCOPE 1 EMISSIONS

Emissions in Scope 1 refer to direct emissions from sources owned or controlled by APB, including fuel consumption from company-owned or controlled vehicles and relevant process-related activities, where applicable. For APB, Scope 1 emissions are mainly associated with petrol and diesel consumption used to support daily operations, transportation, site movements, logistics coordination and other operational requirements. Scope 1 emissions also include process-related emissions from carbon dioxide, LPG gases and acetylene used in APB's operations.

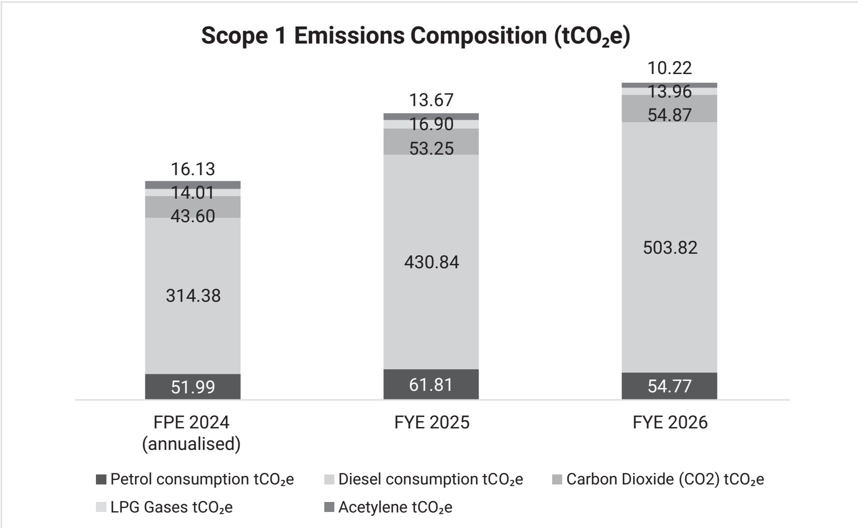
In FYE 2026, APB recorded total Scope 1 emissions of 637.64 tCO_2e, compared with 576.47 tCO_2e in FYE 2025. This represents an increase of approximately 10.6%. The increase was mainly attributable to higher diesel emissions and higher carbon dioxide-related emissions recorded during the reporting year. Diesel remained the largest contributor to Scope 1 emissions, increasing from 430.84 tCO_2e in FYE 2025 to 503.82 tCO_2e in FYE 2026.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 1 EMISSIONS (CONT'D)

Petrol consumption emissions decreased from 61.81 tCO_2e in FYE 2025 to 54.77 tCO_2e in FYE 2026. LPG gases and acetylene emissions also decreased to 13.96 tCO_2e and 10.22 tCO_2e respectively. However, these reductions were offset by the increase in diesel and carbon dioxide emissions. As APB's fabrication activities involve operational movements, material handling, project execution, welding-related processes and site-related activities, Scope 1 emissions may vary depending on project activity levels, production requirements, transportation needs and operational schedules.



Scope 1 source	Unit	FPE 2024 activity data (annualised)	FPE 2024 emissions (tCO_2e)	FYE 2025 activity data	FYE 2025 emissions (tCO_2e)	FYE 2026 activity data	FYE 2026 emissions (tCO_2e)
Petrol	Litres	22,219.63	51.99	26,417.03	61.81	23,408.37	54.77
Diesel	Litres	118,120.85	314.38	161,876.41	430.84	189,294.55	503.82
Carbon Dioxide (CO_2)	kg	43,600.00	43.60	53,250.00	53.25	54,870.00	54.87
LPG Gases	kg	4,766.67	14.01	5,750.00	16.90	4,750.00	13.96
Acetylene	m^3	4,083.00	16.13	3,460.50	13.67	2,587.50	10.22
Total Scope 1 emissions	tCO_2e	–	440.11	–	576.47	–	637.64

Note: FPE 2024 figures have been annualised to a 12-month basis for comparability, as FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. Activity data is presented based on the relevant unit for each emission source. GHG emissions were calculated using relevant DEFRA 2025 emission factors, where applicable.

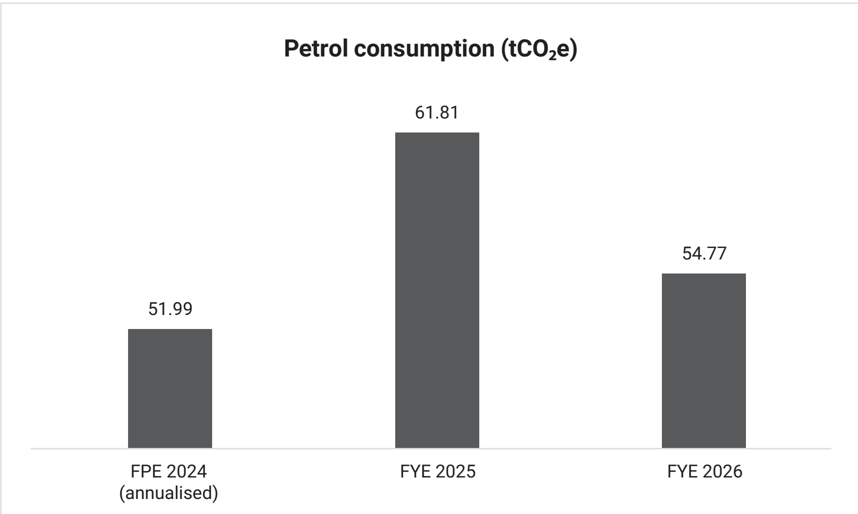
ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 1 EMISSIONS (CONT'D)

PETROL

Petrol consumption supports APB's general operational mobility, including company-related travel, administrative movements, site visits and other business-related transportation needs where applicable. In FYE 2026, petrol-related Scope 1 emissions decreased to 54.77 tCO_2e, compared with 61.81 tCO_2e in FYE 2025. This represents a decrease of approximately 11.4%. FPE 2024 recorded 51.99 tCO_2e, noting that FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end.

The decrease in FYE 2026 may reflect changes in operational travel requirements, site visit frequency, project coordination needs and other business-related transportation activities during the year. APB will continue to monitor petrol consumption as part of its fuel management practices to improve data visibility and identify practical opportunities to manage fuel efficiency where feasible.



DIESEL

Diesel consumption is relevant to APB's Scope 1 emissions as it may be used for operational vehicles, material handling, transportation support, logistics-related activities and other site or production-related requirements. Given the nature of APB's engineering and fabrication operations, diesel usage may be influenced by production activity, movement of materials, movement of fabricated products, site requirements and project delivery needs.

In FYE 2026, diesel-related emissions increased to 503.82 tCO_2e, compared with 430.84 tCO_2e in FYE 2025, representing an increase of approximately 16.9%. Diesel remained the largest contributor to APB's Scope 1 emissions during the reporting year. FPE 2024 recorded 314.38 tCO_2e, noting that FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end.

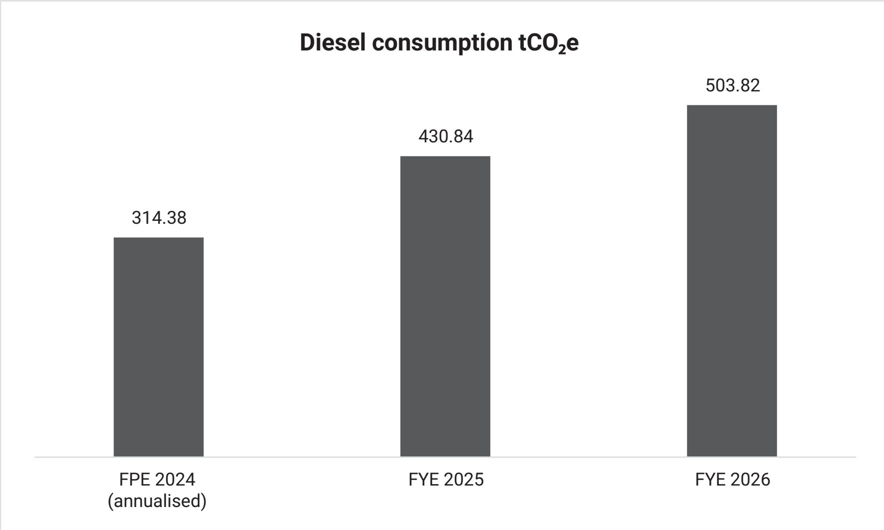
The increase in FYE 2026 indicates that diesel usage remained closely linked to operational and project-related activities during the year. APB will continue to track diesel consumption and review fuel usage patterns to identify significant changes, unusual movements and practical opportunities for operational efficiency. Moving forward, the Company aims to strengthen fuel data collection, monitor consumption trends, encourage efficient vehicle use and improve internal awareness of responsible fuel management, subject to operational feasibility and business requirements.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 1 EMISSIONS (CONT'D)

DIESEL (CONT'D)



SCOPE 2 EMISSIONS

ENERGY MANAGEMENT

APB recognises that effective energy management is important in managing environmental impact, operational costs and long-term sustainability. The Company monitors electricity consumption to better understand usage patterns, support resource planning and identify practical opportunities for efficiency improvement.

Energy management is closely linked to APB's Scope 2 emissions, as purchased electricity is used to support workshop activities, machinery, lighting, office operations and facility-related needs across its operating sites. APB therefore continues to monitor electricity-related emissions as part of its broader emissions management approach.

Energy efficiency considerations are incorporated into relevant operational activities, including the review of processes, equipment and technologies that may contribute to improved efficiency and reduced wastage. APB also encourages practical energy-saving measures across its operations, including lighting improvements and other efficiency initiatives where applicable.

In FYE 2026, APB recorded electricity consumption of 1,549,943 kWh, compared with 1,546,900 kWh in FYE 2025. This represents a marginal increase of approximately 0.2%. Correspondingly, Scope 2 emissions increased slightly from 1,144.71 tCO_2e in FYE 2025 to 1,146.96 tCO_2e in FYE 2026.

Despite the marginal increase in electricity consumption and Scope 2 emissions, Scope 2 emissions intensity decreased from 12.14 tCO_2e per RM million revenue in FYE 2025 to 11.09 tCO_2e per RM million revenue in FYE 2026. This indicates a lower electricity-related emissions intensity against revenue during the reporting year, supported by higher revenue in FYE 2026.

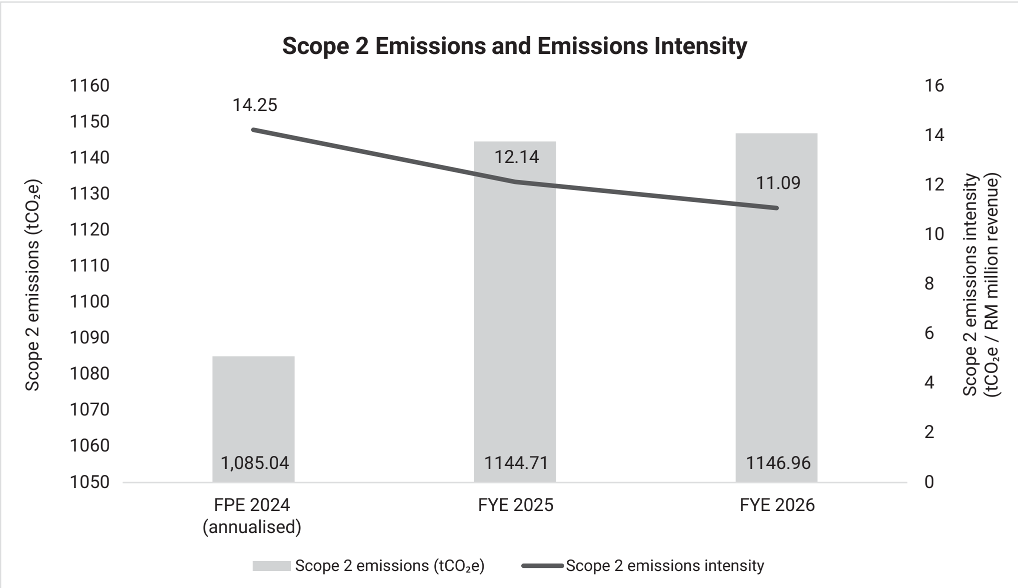
ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 2 EMISSIONS (CONT'D)

ENERGY MANAGEMENT (CONT'D)

FPE 2024 recorded electricity consumption of 1,466,272 kWh and Scope 2 emissions of 1,085.04 tCO_2e. FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. As such, year-on-year comparisons should be read together with the different reporting period basis.

Moving forward, APB will continue to monitor electricity consumption, improve internal awareness and assess opportunities to enhance energy efficiency where practicable, subject to operational feasibility, cost considerations and business requirements.



Year	Electricity consumption (kWh)	Scope 2 emissions (tCO_2e)	Scope 2 emissions intensity (tCO2e/ RM million)
FPE 2024 (annualised)	1,466,272	1,085.04	14.25
FYE 2025	1,546,900	1,144.71	12.14
FYE 2026	1,549,943	1,146.96	11.09

Note: Scope 2 emissions were calculated using the Peninsular Malaysia Grid Emission Factor of 0.740 $kgCO_2e$/kWh. Scope 2 emissions intensity is calculated based on Scope 2 emissions divided by revenue in RM million. FPE 2024 refers to the 18-month financial period due to the change in the Company's financial year end.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 2 EMISSIONS (CONT'D)

ENERGY MANAGEMENT (CONT'D)

APB INTERGRATES SKYLIGHT DESIGN TO OPTIMISE NATURAL LIGHTING, LOWERING ENERGY USE AND SUPPORTING OUR SUSTAINABILITY GOALS

RENEWABLE ENERGY

APB recognises the role of renewable energy in supporting cleaner energy use and reducing reliance on purchased electricity from the grid. As part of its environmental initiatives, the Company tracks solar energy generated from its Kuantan facility, which contributes to renewable energy use within its operations.

In FYE 2026, Scope 2 emissions accounted for approximately 64.3% of APB's combined Scope 1 and Scope 2 emissions, compared with approximately 66.5% in FYE 2025. Although Scope 2 remained the larger contributor to APB's operational emissions, its share decreased during the reporting year as Scope 1 emissions increased at a faster rate than Scope 2 emissions. As purchased electricity continues to represent a significant portion of APB's emissions profile, renewable energy generation supports the Company's efforts to manage electricity-related emissions and reduce reliance on grid electricity where practicable.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 2 EMISSIONS (CONT'D)

RENEWABLE ENERGY (CONT'D)

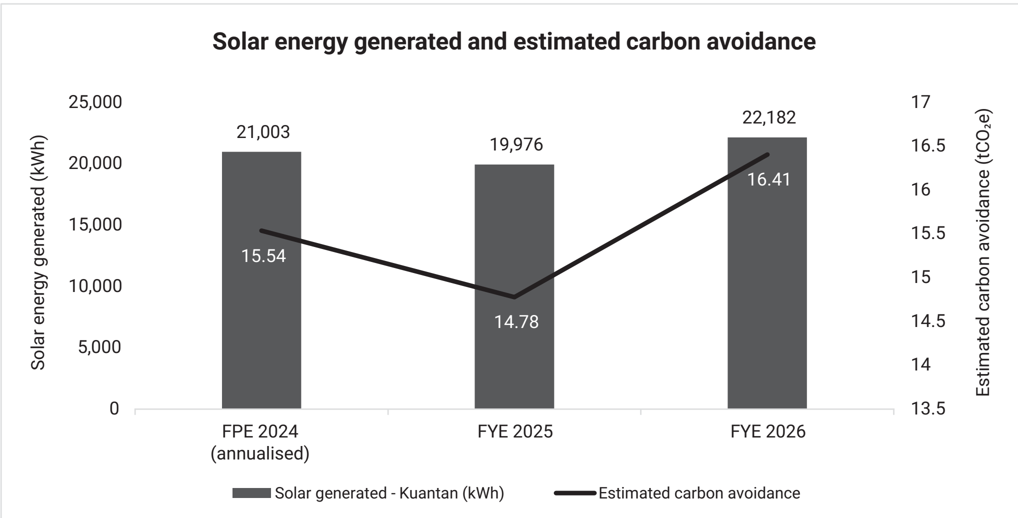
Solar-generated electricity supports APB's efforts to manage Scope 2 emissions, as electricity generated and consumed on-site may reduce the amount of grid electricity required for operations. This contributes to carbon avoidance where solar energy replaces electricity that would otherwise be purchased from the grid.

In FYE 2026, APB recorded total electricity consumption of 1,549,943 kWh, while solar energy generated from its Kuantan facility amounted to 22,182 kWh. This solar generation represented approximately 1.41% of APB's total electricity consumption for the reporting year.

Based on the Peninsular Malaysia Grid Emission Factor of 0.740 kgCO_2e/kWh, the FYE 2026 solar generation is estimated to have contributed to 16.41 tCO_2e of carbon avoidance.

Indicator	Unit	FPE 2024 (annualised)	FYE 2025	FYE 2026
Solar energy generated - Kuantan	kWh	21,003	19,976	22,182
Estimated carbon avoidance	tCO_2e	15.54	14.78	16.41

Note: FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. For comparability, the FPE 2024 solar energy generated and estimated carbon avoidance figures have been annualised to a 12-month basis. Estimated carbon avoidance is calculated by multiplying solar energy generated by the Peninsular Malaysia Grid Emission Factor of 0.740 kgCO_2e/kWh.



Moving forward, APB will continue to monitor solar energy generation and assess opportunities to expand renewable energy adoption across its facilities, subject to operational feasibility, cost considerations and business requirements.

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 3 EMISSIONS

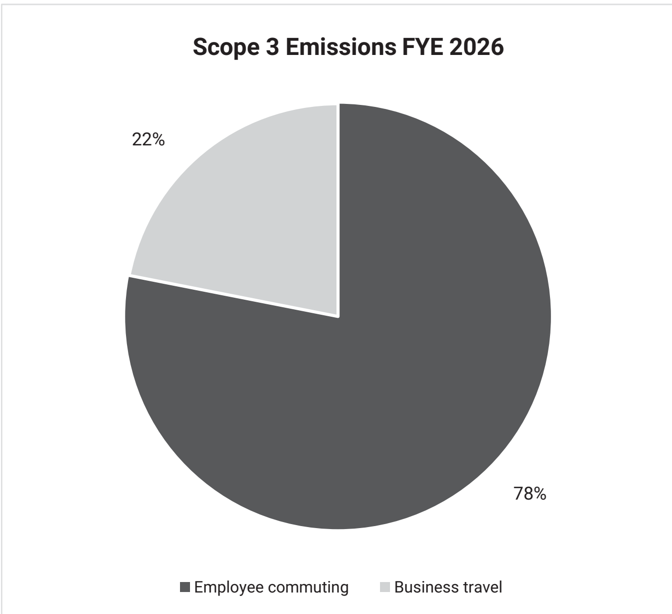
As part of its ongoing efforts to strengthen carbon reporting, APB has enhanced its Scope 3 disclosure in FYE 2026 by providing clearer visibility over selected indirect emissions beyond its direct operations. For the current reporting year, APB's Scope 3 disclosure covers selected categories where activity-based data is available, namely employee commuting and business travel.

In FYE 2026, APB recorded Scope 3 emissions of 261.05 tCO_2e, compared with 415.55 tCO_2e in FYE 2025. The FYE 2025 figure is retained as it was previously disclosed in the prior year's reporting. However, APB notes that the FYE 2025 Scope 3 calculation was prepared based on the data available at that time and covered business travel only, using a spend-based approach.

In FYE 2026, APB enhanced its Scope 3 calculation methodology by using more activity-based data for selected categories. This included employee commuting data and business travel information based on travel distance and transport mode, where available. The enhanced approach provides a more specific basis for calculating selected Scope 3 emissions. Accordingly, the year-on-year decrease of approximately 37.2% should be interpreted together with the change in methodology, reporting boundary and improvement in data quality, rather than solely as an operational reduction.

For FYE 2026, employee commuting accounted for approximately 78% of reported Scope 3 emissions, while business travel accounted for approximately 22%. Employee commuting emissions amounted to 203.85 tCO_2e, with car travel representing the largest contributor, followed by motorcycle and carpool travel. Business travel emissions amounted to 57.20 tCO_2e during the reporting year, mainly comprising flight travel, car travel, train and bus travel.

Moving forward, APB aims to continue reviewing available data sources and enhancing internal data collection processes to improve the completeness, consistency and reliability of Scope 3 disclosures where practicable.



Note: FYE 2025 Scope 3 emissions are retained as previously disclosed. The FYE 2026 Scope 3 calculation has been enhanced using more activity-based data for selected categories. As such, year-on-year movement should be interpreted together with the change in methodology and improvement in data quality.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

SCOPE 3 EMISSIONS (CONT'D)

Transport Mode	Unit	FYE 2026
Car	tCO_2e	148.37
Motorcycle	tCO_2e	43.33
Carpool	tCO_2e	12.16
Total employee commuting emissions	**tCO_2e**	**203.85**
Business Travel	**Unit**	**FYE 2026**
Car travel	tCO_2e	7.21
Flight travel	tCO_2e	49.86
Train / bus travel	tCO_2e	0.13
Total business travel emissions	**tCO_2e**	**57.20**

Note: FYE 2025 Scope 3 emissions are retained as previously disclosed. The FYE 2026 Scope 3 calculation has been enhanced using more activity-based data for selected categories. As such, year-on-year movement should be interpreted together with the change in methodology and improvement in data quality.

WATER MANAGEMENT

Water is an important resource in supporting APB's daily operations across its Kuantan and Subang facilities. While APB's engineering and fabrication activities are not primarily water-based, water is used for operational support activities, facility maintenance, cleaning, domestic use at employee hostels and selected process-related activities.

Water consumption is monitored through utility records for APB's Kuantan Branch and Subang Branch, which include manufacturing plant areas, operational facilities and hostel-related usage. This branch-level monitoring allows APB to track overall water consumption trends across its main operating locations, identify significant movements and improve internal awareness on responsible water use.

For APB, responsible water management is relevant because efficient water use supports cost control, resource conservation and operational discipline across its facilities. Monitoring water consumption by branch also helps the Company understand differences in usage patterns between Kuantan and Subang, as both locations support operational and accommodation-related requirements.

For FYE 2026, APB recorded total water consumption of 45,187 m^3, compared with 36,608 m^3 in FYE 2025. This represents an increase of approximately 23.4%. Kuantan Branch recorded water consumption of 33,420 m^3 in FYE 2026, compared with 29,230 m^3 in FYE 2025, while Subang Branch recorded 11,767 m^3 in FYE 2026, compared with 7,378 m^3 in FYE 2025.

The increase in water consumption was reflected across both Kuantan Branch and Subang Branch. Kuantan Branch water consumption increased partly due to higher project activity involving vessel fabrication and hydrostatic testing at Lot 24. As part of the hydrostatic testing process, vessels are filled with water to verify integrity and ensure that there is no leakage prior to completion. Subang Branch also recorded higher water consumption during the reporting year mainly due to hostel-related usage. Previously, the rental arrangement for the workers' hostel included water charges. Following the move to a new hostel in September 2025, water bills were paid separately by the Company, resulting in higher recorded water consumption under APB's utility records. These factors contributed to the overall increase in total water usage during FYE 2026.

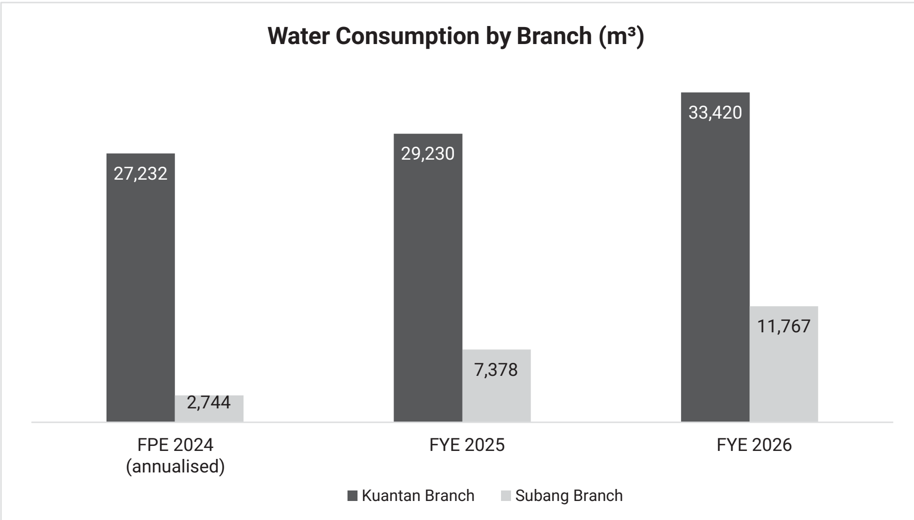
Moving forward, APB aims to strengthen internal monitoring of water consumption, promote responsible water use across its facilities and improve follow-up on unusual consumption patterns where practicable.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

WATER MANAGEMENT (CONT'D)

Water consumption (m³)	FPE 2024 (annualised)	FYE 2025	FYE 2026
Kuantan Branch	27,232	29,230	33,420
Subang Branch	2,744	7,378	11,767
Total	29,976	36,608	45,187



WASTE MANAGEMENT

APB recognises that effective waste management is important in reducing environmental impact, supporting regulatory compliance and improving resource efficiency across its operations. Given the Company's engineering and fabrication activities, waste management remains a key focus area, particularly in relation to raw material usage, scheduled waste, general waste and recyclable materials.

Waste generated from workshop, production, maintenance and office activities is managed in accordance with applicable regulatory requirements and internal procedures, including the Company's Environmental Protection Procedure and Schedule Waste Management Procedure. APB's main waste streams include domestic or general waste, scheduled waste and recyclable materials. General waste is collected through appointed waste collectors, while scheduled waste is managed through proper labelling, storage, inventory record-keeping and disposal through authorised channels.

The table below outlines the main types of waste generated across APB's operations and the procedures in place for their proper handling.

Scrap Metal	**Passivation Liquid**	**Empty Paint / Thinner Containers**	**Spent Lubricating Oil**
Paper / Carton Boxes	**Domestic / General Waste**	**Scheduled Waste**	

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

WASTE MANAGEMENT (CONT'D)

Type of Waste	Management Practice
Scrap Metal	Non-reusable metal pieces and cut materials are collected in designated bins and stored at a specified scrap yard before being collected by a scrap metal recycler.
Passivation Liquid	Water-soluble passivation liquid is discharged into the internal drainage system after being diluted and neutralised to an acceptable level before discharge to the public drain.
Empty Paint / Thinner Containers	Used paint or thinner containers from subcontracted painting works are collected and disposed of by the contractor in accordance with local authority requirements.
Spent Lubricating Oil	Spent lubricating oil generated from maintenance activities is collected and stored in a designated area pending collection by a licensed recycling company.
Paper / Carton Boxes	Departments are encouraged to minimise paper usage and practise double-sided printing for documents such as memos and meeting minutes where practicable.
Domestic / General Waste	Domestic and general waste is collected by a government-approved waste management agency on a scheduled basis.
Scheduled Waste	Scheduled waste is labelled, stored and handled in accordance with internal procedures and regulatory requirements. Disposal is managed through authorised channels, including the Department of Environment ("DOE") e-consignment system and licensed collectors.

For scheduled waste, APB's procedure requires notification to the DOE within 30 days from the date of scheduled waste generation. Scheduled waste containers must be clearly labelled and compatible with the waste stored, while inventory records must be kept up to date. Scheduled waste must also be managed through the DOE e-consignment system and collected by DOE-authorised licensed collectors.

APB also continues to improve material efficiency through operational initiatives. The installation of a laser cutting machine has supported greater cutting precision and improved material utilisation, reducing non-hazardous material wastage during production. In addition, APB repurposes selected packing materials received from suppliers for packing finished products, helping to reduce the need for new packaging materials and supporting more circular resource use within its operations.

General waste generated decreased from 209,390 m^3 in FYE 2025 to 165,540 m^3 in FYE 2026, representing a reduction of approximately 20.9%. Scheduled waste generated in kilogrammes also decreased significantly from 6,909 kg in FYE 2025 to 709 kg in FYE 2026, while scheduled waste reported in litres decreased from 805 L to 586 L.

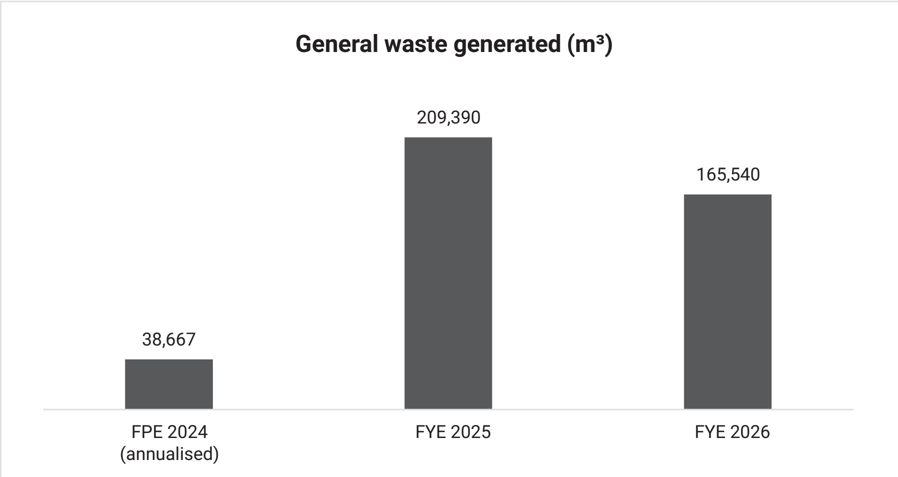
The higher scheduled waste generated in FYE 2025 was mainly attributable to machine breakdown and related maintenance activities, which resulted in higher disposal of lubricant oil and other scheduled waste generated from repair and maintenance works. In FYE 2026, scheduled waste generation decreased as the volume of such waste recorded for handling and disposal was lower during the reporting year. Scheduled waste generation may vary from year to year depending on the nature of fabrication activities, maintenance requirements, waste disposal timing, project activity levels and the types of waste generated. APB continues to manage scheduled waste in accordance with applicable requirements and internal procedures, including proper labelling, storage, inventory record-keeping and disposal through authorised waste contractors.

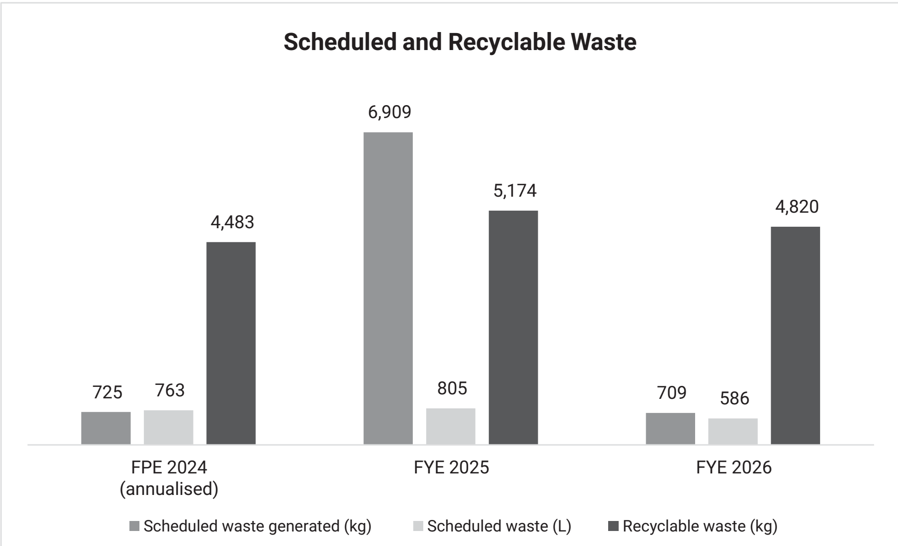
Recyclable waste decreased slightly from 5,174 kg in FYE 2025 to 4,820 kg in FYE 2026. APB will continue to monitor waste generation trends, improve waste tracking and maintain responsible waste management practices to support regulatory compliance and improve visibility over year-on-year movements.

SUSTAINABILITY STATEMENT
(cont'd)

ENVIRONMENTAL SUSTAINABILITY (CONT'D)

WASTE MANAGEMENT (CONT'D)





Indicator	FPE 2024 (annualised)	FYE 2025	FYE 2026
General waste generated (m^3)	38,667	209,390	165,540
Scheduled waste generated (kg)	725	6,909	709
Scheduled waste generated (Litre)	763	805	586
Recyclable waste (kg)	4,483	5,174	4,820

Note: FPE 2024 figures have been annualised to a 12-month basis for comparability, as FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end.

SOCIAL SUSTAINABILITY

APB recognises that its people are central to the Company's long-term resilience, operational continuity and responsible business growth. As a company involved in specialised engineering and fabrication activities, APB places importance on maintaining a safe, respectful and productive workplace while supporting employee development and responsible labour practices.

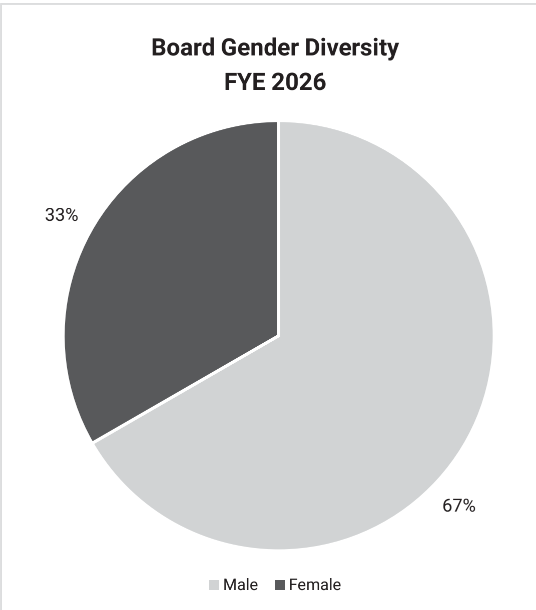
The Company's social sustainability approach focuses on employment practices, talent development, occupational safety and health, human rights, workplace conduct and community engagement. These areas are relevant to APB's operations as the Company relies on employees across workshop, production, quality, safety, technical and administrative functions to support project delivery and operational continuity.

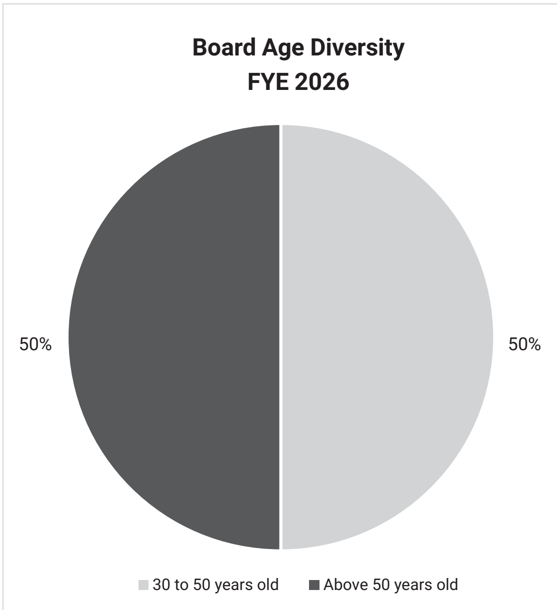
APB's workplace practices are supported by applicable labour requirements, internal procedures and policies relating to workplace conduct, occupational safety and health, training, reporting channels and employee responsibilities. Through these practices, APB seeks to strengthen workforce capability, promote a safe and respectful working environment, support employee well-being and maintain constructive relationships with stakeholders.

BOARD DIVERSITY

APB recognises that Board diversity supports effective governance, balanced decision-making and broader perspectives in overseeing APB's business direction and sustainability-related matters. Diversity at Board level contributes to stronger discussion, constructive challenge and more rounded consideration of stakeholder interests.

As at FYE 2026, APB's Board comprised six directors, of whom four were male and two were female. This represents a Board gender composition of 67% male and 33% female. APB will continue to consider diversity, skills, experience and independence as part of its Board composition and succession planning, in line with the Company's governance needs and long-term business objectives.





SUSTAINABILITY STATEMENT
(cont'd)

SOCIAL SUSTAINABILITY (CONT'D)

EMPLOYMENT AND WORKPLACE PRACTICES

APB's workforce plays an important role in supporting the continuity of its engineering and fabrication operations. As the Company's activities involve technical, operational, quality, safety and administrative functions, APB places importance on maintaining a stable workforce with the necessary capability to support project delivery, production requirements and compliance obligations.

APB manages employment matters in accordance with applicable Malaysian labour laws, internal policies and operational requirements. The Company's workforce is mainly supported by permanent employees, reflecting APB's reliance on a core workforce to maintain operational consistency, retain technical knowledge and support business continuity.

The workforce profile remains largely represented by general workers and non-executive employees, which is consistent with APB's engineering and fabrication operating model. This reflects the manpower requirements of the Company's production, workshop, quality and operational activities.

APB also recognises the importance of maintaining a respectful and safe workplace. The Company has established a Sexual Harassment at the Workplace Policy, which sets out APB's commitment to providing a safe and healthy working environment that does not tolerate acts of harassment. The policy applies to APB and covers employees, contractors, customers and other persons interacting with the Group. Where workplace concerns arise, employees may raise complaints through their direct superior, Head of Department or the Human Resources Department, with matters handled in accordance with the relevant internal procedures.

Indicator	FPE 2024	FYE 2025	FYE 2026
Permanent employees (%)	97.35	96.95	96.94
Contract employees (%)	2.65	3.05	3.06

Employee Category	FPE 2024	FYE 2025	FYE 2026
Management	5	5	5
Executive	20	18	17
Non-Executive	111	111	110
General Worker	204	194	195
Total employees at end of financial year	340	328	327

EMPLOYEE DIVERSITY

APB monitors employee diversity to better understand workforce representation across gender, age group, ethnicity, disability status and employee categories. As at FYE 2026, APB recorded 327 employees, comprising 257 male employees and 70 female employees, representing 79% male and 21% female employees.

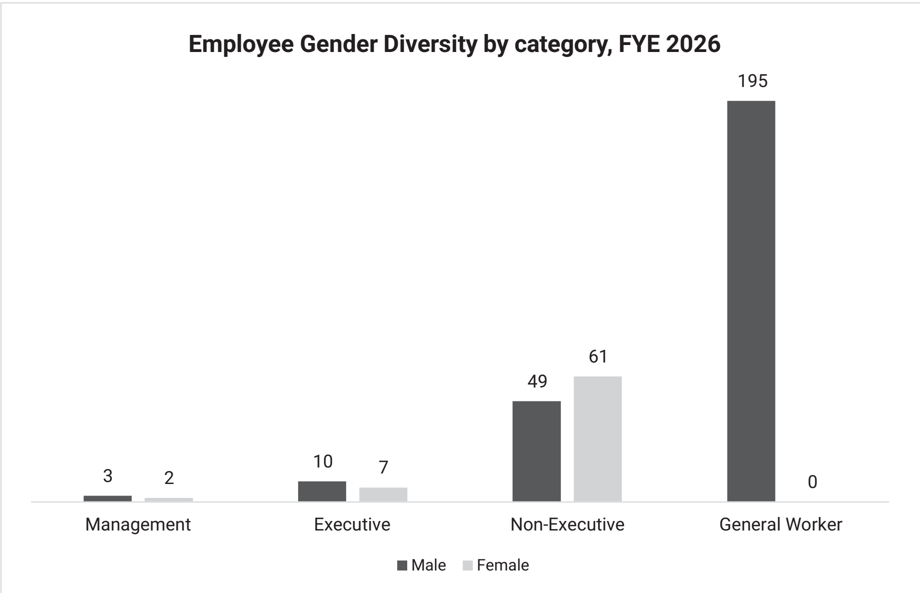
The workforce composition reflects the nature of APB's engineering and fabrication operations, where workshop, production and general worker roles form a significant portion of the total workforce. In FYE 2026, male employees were mainly represented in the general worker category, while female employees were more represented in non-executive and support-related roles.

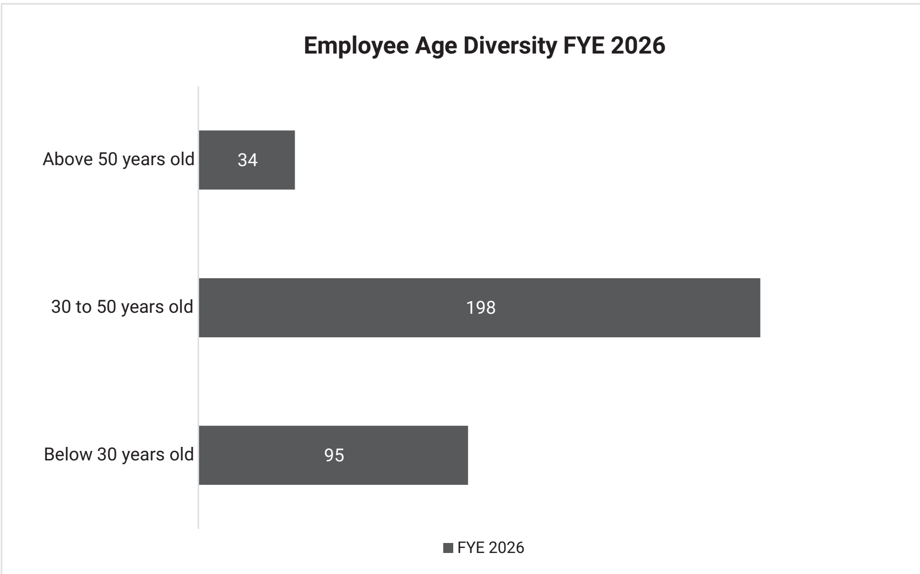
SOCIAL SUSTAINABILITY (CONT'D)

EMPLOYEE DIVERSITY (CONT'D)

APB also monitors employee age, ethnicity and disability representation to support workforce planning, fair employment practices and inclusive workplace management. In FYE 2026, the majority of employees were within the 30 to 50 years old age group, while APB recorded one employee with disability in each reporting year from FPE 2024 to FYE 2026.

APB remains committed to fair employment practices and maintaining a respectful workplace, while continuing to monitor workforce composition across gender, age, ethnicity, disability status and employment categories.

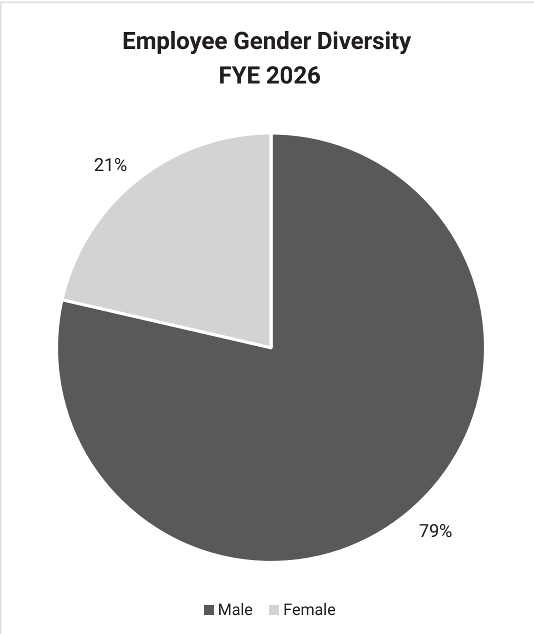


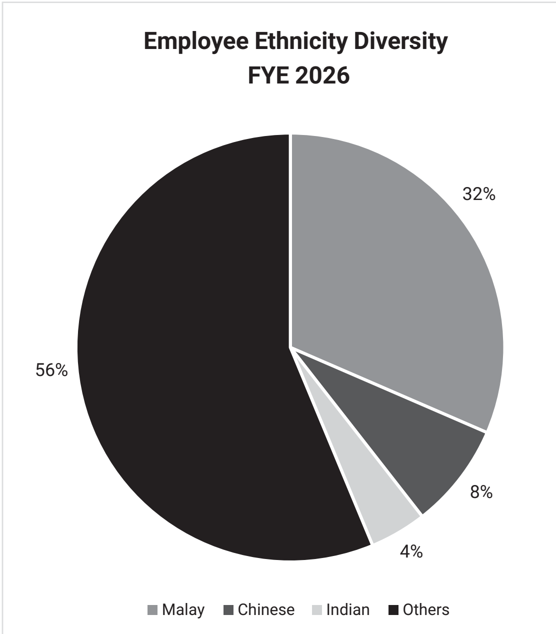


SUSTAINABILITY STATEMENT (cont'd)

SOCIAL SUSTAINABILITY (CONT'D)

EMPLOYEE DIVERSITY (CONT'D)





Diversity Indicator	Category	FPE 2024	FYE 2025	FYE 2026
Gender	Male	265	257	257
	Female	75	71	70
	Total	**340**	**328**	**327**
Age Group	Below 30 years old	101	99	95
	30 to 50 years old	209	198	198
	Above 50 years old	30	31	34
	Total	**340**	**328**	**327**
Ethnicity	Malay	104	102	103
	Chinese	30	28	26
	Indian	16	14	14
	Others	190	184	184
	Total	**340**	**328**	**327**
Disability	Employees with disabilities	1	1	1

SOCIAL SUSTAINABILITY (CONT'D)

EMPLOYEE DIVERSITY (CONT'D)

Employee Category	Male	Female	Total
Management	3	2	5
Executive	10	7	17
Non-Executive	49	61	110
General Worker	195	0	195

TALENT DEVELOPMENT

APB recognises that employee competency and continuous learning are important in supporting operational efficiency, workplace safety, quality assurance and long-term business sustainability. As a company involved in specialised engineering and fabrication activities, APB provides training that is aligned with operational requirements, compliance needs and employee job functions.

During FYE 2026, training programmes covered areas such as occupational safety and health, confined space competency, lifting supervision, radiation safety refresher training, sales tax, transfer pricing documentation, foreign worker management and performance management. These programmes reflect APB's focus on strengthening both technical and non-technical capabilities across relevant employee categories.

SUSTAINABILITY STATEMENT (cont'd)

SOCIAL SUSTAINABILITY (CONT'D)

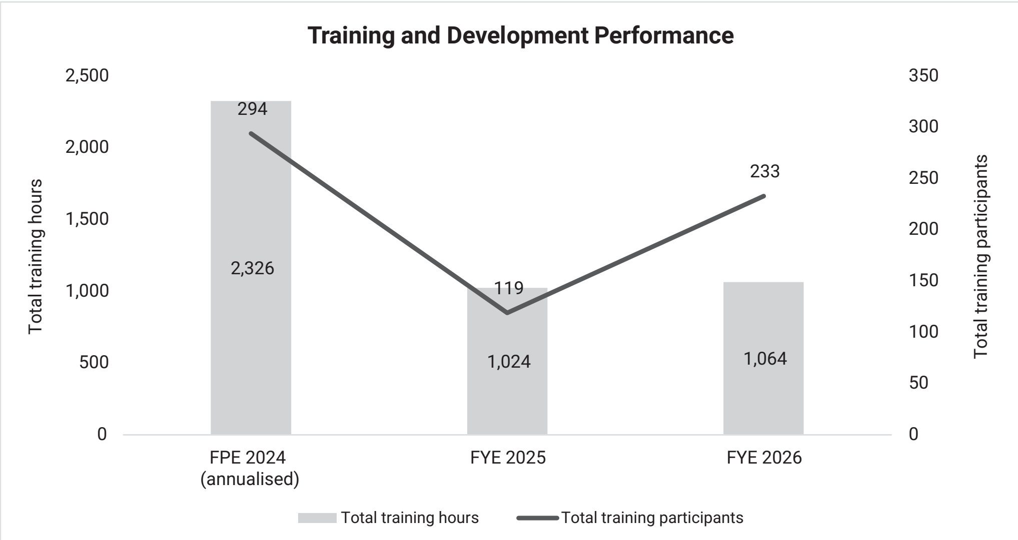
TALENT DEVELOPMENT (CONT'D)

For employees involved in workshop, production, quality, technical and operational activities, training and briefings are particularly important to ensure that employees understand applicable work procedures, safety requirements and quality expectations. APB's Occupational Safety and Health Manual also provides for safety induction before new employees commence work, including basic safety induction and further area-specific safety training where required.

In FYE 2026, APB recorded 1,064 total training hours and 233 training participants, compared with 1,024 training hours and 119 training participants in FYE 2025. In FPE 2024, APB recorded 2,326 annualised training hours and 196 annualised training participants. FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. As such, the FPE 2024 figures have been annualised to a 12-month basis to support comparability across reporting periods.

The movement in training hours and participation reflects differences in the number, duration and type of training programmes conducted during each reporting period. APB will continue to monitor training participation and strengthen internal record-keeping to support more consistent disclosure of employee development activities.

Moving forward, APB aims to identify relevant training opportunities to strengthen employee competency, technical capability, workplace safety, compliance awareness and operational reliability where practicable.



	FPE 2024 (annualised)	FYE 2025	FYE 2026
Total training hours	2,326	1,024	1,064
Total training participants	294	119	233
Average hours per employee	7.9 hours per year per employee	8.6 hours per year per employee	4.6 hours per year per employee

Note: FPE 2024 refers to the 18-month financial period due to the change in the Company's financial year end.

SOCIAL SUSTAINABILITY (CONT'D)

OCCUPATIONAL SAFETY AND HEALTH

Occupational Safety and Health ("OSH") is a key priority for APB due to the nature of its engineering and fabrication activities, which involve workshop operations, material handling, machinery use, pressure testing, confined space activities, lifting work and contractor-related activities. The Company recognises that maintaining a safe and healthy working environment is essential to protecting employees, contractors, subcontractors, suppliers, visitors and other persons involved in its operations.

APB's safety practices are supported by the Occupational Safety and Health Manual used by AMC, which sets out safety and health requirements applicable to employees and persons performing work within AMC premises. The manual covers key safety areas including the Safety and Health Committee, emergency response planning, accident reporting, confined space work, pressure testing, noise monitoring, environmental protection, safety inspections, hazard identification, risk assessment and control ("HIRARC"), safety induction, toolbox meetings, accident investigation and weekly safety audits.

APB's OSH approach is also supported by its Safety and Health Committee, which provides a platform for management and employees to discuss workplace safety matters, review accident or dangerous occurrence trends, assess the effectiveness of safety programmes and recommend corrective actions where required. Accident reporting procedures are also in place, requiring incidents within company premises to be reported promptly to the safety officer, with medical attention, investigation and corrective follow-up carried out where applicable.

For FYE 2026, APB maintained zero work-related fatalities, reflecting the Company's continued focus on workplace safety across its operations. APB recorded a Lost Time Incident Rate ("LTIR") of 0.4493 in FYE 2026, compared with 1.3274 in FYE 2025 and 0.3573 in FPE 2024. The lower LTIR in FYE 2026 compared with FYE 2025 was mainly due to the reduction in recorded incidents from 9 incidents in FYE 2025 to 3 incidents in FYE 2026.

Total man-hours worked decreased slightly from 1,356,050 hours in FYE 2025 to 1,335,403 hours in FYE 2026. Subang Branch recorded 3 incidents in FYE 2026, while Kuantan Branch recorded zero incidents during the reporting year.

APB reviews workplace incidents in accordance with its internal safety procedures to identify contributing factors and determine appropriate corrective actions. Follow-up actions include incident investigation, reinforcement of safe work procedures, safety briefings or toolbox talks, review of hazard controls, reminders on proper use of personal protective equipment and workplace inspections.

APB will continue to strengthen incident monitoring, corrective follow-up, safety communication and preventive measures to reduce recurrence risk and maintain a safe working environment across its operations.

APB HAS ZERO CASES FOR WORK-RELATED FATALITIES ACROSS THREE FINANCIAL YEARS

Indicator	FPE 2024 (annualised)	FYE 2025	FYE 2026
Work-related fatalities	0	0	0
Lost Time Incident Rate ("LTIR")	0.3573	1.3274	0.4493
Total man-hours worked	1,119,482	1,356,050	1,335,403

Note: FPE 2024 covers an 18-month financial period due to the change in the Company's financial year end. LTIR is calculated based on the number of lost-time incidents multiplied by 200,000 and divided by total man-hours worked.

SOCIAL SUSTAINABILITY (CONT'D)

HUMAN RIGHTS AND LABOUR PRACTICES

APB is committed to maintaining a respectful, safe and fair workplace in line with applicable Malaysian labour laws and internal workplace policies. The Company expects all employees to conduct themselves responsibly, comply with workplace rules and uphold respectful behaviour in all work-related interactions.

APB's Sexual Harassment at the Workplace Policy supports the Company's zero-tolerance position towards sexual harassment and inappropriate workplace conduct. The policy covers harassment that may occur within or outside the workplace, including through physical or digital communication channels such as emails, messages, calls and social media platforms.

The policy provides clear reporting channels for employees to raise concerns through their direct superior, Head of Department or the Human Resources Department. Where a complaint is received, the matter is reviewed and investigated in accordance with the policy, with confidentiality maintained where practicable. If a case is substantiated, disciplinary action may be taken depending on the severity of the matter.

APB HAS ZERO CASES REPORTED FOR HUMAN RIGHTS VIOLATIONS ACROSS THREE FINANCIAL YEARS

For FYE 2026, APB recorded zero reported discrimination cases, zero reported harassment cases, zero confirmed harassment cases and zero human rights-related grievances. APB will continue to monitor workplace conduct matters and strengthen internal awareness to support a respectful and safe working environment.

COMMUNITY DEVELOPMENT

Community Development is identified as one of APB's material sustainability matters, reflecting the Company's relationship with the communities surrounding its operations and its role in supporting selected social and community-related initiatives. As APB operates through its Kuantan and Subang facilities, the Company recognises the importance of maintaining positive relationships with local stakeholders and contributing to community well-being where practicable.

APB's community contributions are mainly reflected through donations and support provided to selected organisations, associations and community initiatives. These contributions support areas such as social welfare, education, community associations, accessibility-related causes and local stakeholder engagement.

In FYE 2026, APB continued to support community-related initiatives through contributions to selected local organisations. During the financial year, APB recorded RM900 in community contributions. For FYE 2025 and FPE 2024, APB recorded community contributions of RM11,000 and RM1,500 respectively. The higher contribution in FYE 2025 was mainly attributable to an education-related contribution to a local school community.

SUSTAINABILITY STATEMENT (cont'd)

MOVING FORWARD

FYE 2026 reflects APB's continued progress in strengthening sustainability disclosures, improving data visibility and aligning sustainability matters with its engineering and fabrication operations. During the year, APB continued to monitor key environmental, social and governance indicators, including greenhouse gas emissions, energy use, renewable energy generation, water consumption, waste management, workforce profile, training, occupational safety and governance-related matters.

APB recognises that sustainability is a progressive journey that requires continuous improvement, practical implementation and stronger internal coordination over time. As the Company operates in a specialised engineering and fabrication environment, sustainability efforts must be balanced with operational feasibility, customer requirements, engineering standards, safety expectations, cost considerations and regulatory obligations.

Moving forward, APB aims to further strengthen the quality and completeness of its sustainability data, including Scope 3 emissions, water consumption, energy use, waste generation and training records. The Company also aims to improve internal data collection processes, enhance consistency in record-keeping and review unusual movements in key indicators to support more reliable future disclosures.

From an environmental perspective, APB will continue to monitor emissions, electricity consumption, fuel use, water consumption, renewable energy generation and waste management practices. Where practicable, the Company seeks to identify opportunities to improve energy efficiency, support responsible water use, reduce unnecessary material wastage and strengthen recycling practices.

From a social and governance perspective, APB aims to support employee competency, workplace safety, ethical conduct, supplier engagement and responsible business practices. This includes reviewing training planning, maintaining occupational safety and health awareness, supporting anti-bribery and anti-corruption practices, and strengthening accountability across relevant functions.

Overall, APB remains committed to building a more structured and transparent sustainability approach that supports responsible growth, operational resilience and long-term value creation. The Company will continue to embed sustainability considerations into its operations and pursue continuous improvement across its sustainability journey.

SUSTAINABILITY STATEMENT (cont'd)

APB RESOURCES BHD
BMLR Transition Period

Date & Time: 2026-07-20 14:24:14
Main Market | Group 2 | FYE 31/03/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Climate Management	Scope 1 GHG emissions	tCO2e	576.47	637.64	—	No assurance
Climate Management	Scope 2 GHG emissions	tCO2e	1,144.71	1,146.96	—	No assurance
Climate Management	Scope 3 GHG emissions	tCO2e	415.55	261.05	—	No assurance
Energy Management	Electricity consumption	kWh	1546900	1549943	—	No assurance
Energy Management	Solar Energy Generated	kWh	19976	22182	—	No assurance
Water Management	Total water consumption	m³	36608	45187	—	No assurance
Waste Management	General waste generated	m³	209390	165540	—	No assurance
Waste Management	Scheduled waste generated	kg	6909	709	—	No assurance
Waste Management	Scheduled waste generated	Litre	805	586	—	No assurance
Waste Management	Recyclable waste generated	kg	5174	4820	—	No assurance
Board Diversity	Board of Director - 30 to 50 years old	Number	5	3	—	No assurance
Board Diversity	Board of Director - Above 50 years old	Number	1	3	—	No assurance
Board Diversity	Board of Director - Male	Number	3	4	—	No assurance
Board Diversity	Board of Director - Female	Number	3	2	—	No assurance
Employee Diversity	Male employees	Number	257	257	—	No assurance
Employee Diversity	Female employees	Number	71	70	—	No assurance
Employee Diversity	Management employees	Number	5	5	—	No assurance
Employee Diversity	Executive employees	Number	18	17	—	No assurance

This report was generated on the Bursa Malaysia CSI Platform on 2026-07-20 14:24:14

APB RESOURCES BHD
BMLR Transition Period

Date & Time: 2026-07-20 14:24:14
Main Market | Group 2 | FYE 31/03/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Employee Diversity	Non-Executive employees	Number	111	110	—	No assurance
Employee Diversity	General Worker employees	Number	194	195	—	No assurance
Employee Diversity	Management - Male	Number	4	3	—	No assurance
Employee Diversity	Management - Female	Number	1	2	—	No assurance
Employee Diversity	Executive - Male	Number	10	10	—	No assurance
Employee Diversity	Executive - Female	Number	8	7	—	No assurance
Employee Diversity	Non-Executive - Male	Number	49	49	—	No assurance
Employee Diversity	Non-Executive - Female	Number	62	61	—	No assurance
Employee Diversity	General Worker - Male	Number	194	195	—	No assurance
Employee Diversity	General Worker - Female	Number	0	0	—	No assurance
Employee Diversity	Employees - Below 30 years old	Number	99	95	—	No assurance
Employee Diversity	Employees - 30 to 50 years old	Number	198	198	—	No assurance
Employee Diversity	Employees - Above 50 years old	Number	31	34	—	No assurance
Employee Diversity	Malay employees	Number	102	103	—	No assurance
Employee Diversity	Chinese employees	Number	28	26	—	No assurance
Employee Diversity	Indian employees	Number	14	14	—	No assurance
Employee Diversity	Other ethnicity employees	Number	184	184	—	No assurance
Employee Diversity	Employees with disabilities	Number	1	1	—	No assurance

SUSTAINABILITY STATEMENT (cont'd)

APB RESOURCES BHD

BMLR Transition Period

Date & Time: 2026-07-20 14:24:14

Main Market | Group 2 | FYE 31/03/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Employee Diversity	Contractors or temporary staff	Percentage	3.05	3.06	—	No assurance
Talent Development	Total training hours	Hours	1024	1064	—	No assurance
Talent Development	Total training participants	Number	119	233	—	No assurance
Human Rights & Supply Chain Labour Standards	Local Supplier Composition	Percentage	34	36	—	No assurance
Human Rights & Supply Chain Labour Standards	International Supplier Composition	Percentage	66	64	—	No assurance
Human Rights & Supply Chain Labour Standards	Substantiated complaints concerning human rights violations	Number	0	0	—	No assurance
Occupational Safety and Health	Number of work-related fatalities	Number	0	0	—	No assurance
Occupational Safety and Health	Lost Time Incident Rate	Rate	1.3274	0.4493	—	No assurance
Occupational Safety and Health	Total Man Hours Worked	Hours	1356050	1335403	—	No assurance
Ethics, Anti-Bribery & Anti-Corruption	Employees trained on anti-corruption	Number	0	26	—	No assurance
Ethics, Anti-Bribery & Anti-Corruption	Confirmed incidents of corruption and action taken	Number	0	0	—	No assurance
Community Development	Total amount invested in the community	RM	11000	900	—	No assurance

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CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors ("the Board") of APB Resources Berhad ("the Company") and its subsidiaries ("the Group") are committed towards good corporate governance practices to safeguard and enhance the interest of its shareholders and all other stakeholders. The Board promotes and maintains good standards of corporate governance practices in line with the Malaysian Code on Corporate Governance ("MCCG") in managing the business affairs of the Group.

The Board believes that maintaining good level of corporate governance with the concepts of integrity, transparency, accountability, and professionalism, is a fundamental part of its responsibilities in managing the business and affairs of the Group to enhance business prosperity and maximise shareholders' value.

This Statement sets out the commitment of the Board towards the MCCG and describes how the Group has applied the principles and complied with the best practice provisions as laid out in the MCCG throughout the financial year ended 31 March 2026 ("FYE 2026") pursuant Paragraph 15.25 of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

The Corporate Governance ("CG") Report is available on the Company's website www.apb-resources.com and via an announcement on the website of Bursa Malaysia. This Report should also be read in conjunction with the Statement on Risk Management and Internal Control ("SORMIC") and the respective Board Committee reports in the ensuing pages. Details of the Group's application of each CG Code practices are set out in the CG Report. The explanation for departure is further disclosed in the CG Report.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

PART 1 - BOARD RESPONSIBILITIES

1.1 Board Function and Delegation to Management

The Board has the overall stewardship responsibilities of providing strategic leadership and direction, governance, overseeing business conduct, identification and management of principal risks in ensuring the adequacy and integrity of internal control systems of the Group.

The Board, Executive Directors including the Managing Director and Chief Executive Officer, and the Senior Management work cohesively to formulate and to implement the Group's business strategy.

The Board has adopted a formal schedule of matters reserved for its decision, encompassing the approval of the Group's overall strategic direction, investment policy, major capital expenditures, significant financial matters, and the review of the Group's financial and operational performance.

In discharging its responsibilities, the Board reviews and evaluates the sustainability, effectiveness, and implementation of the Group's strategic plans for the financial year under review. The Board provides strategic oversight, guidance, and direction to Senior Management to ensure that the Group's objectives are achieved and that long-term sustainable value is created for stakeholders.

Prior to implementation of any major proposal, risk management analysis and costing will be tabled and assessed by the Board to determine its feasibilities and viabilities. The Board of Directors will review, challenge, assess and provide judgement to the Senior Management's targets, strategic plan and long-term goals before granting approval for the Management to proceed. Where appropriate, the Board may seek independent professional advice from external advisers to support its deliberations and decision-making process.

During the implementation stages, updates and progress development report including issues, timeline and areas for improvement (if any), were consistently provided to the Board for review and endorsement. The Board will ensure that the Company's capabilities and resources are sufficient to manage uncertainty and that strategic plans have certain degree of flexibilities by consistently keeping abreast of relevant changes that could materially affect the achievement of strategic objectives.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.1 Board Function and Delegation to Management (Cont'd)

For succession planning, the Board recognises the importance of identifying the right staff with high caliber, experience and possess appropriate attitudes to be retained in the Group for long term. The Group has always been initiating and implementing professional development programmes by way of job coaching and organising career development programmes to motivate, support and train talented professionals to prepare them for Senior Management. This is part of the Group's strategic succession planning for the future growth of the Group.

The respective roles and responsibilities of the Board and Management team are clearly set out and understood to ensure accountability and ownership by both parties.

The Board has delegated specific responsibilities to various board committees namely the Audit and Risk Management Committee, Remuneration Committee, Nomination Committee, of which all are discharging their duties and responsibilities within their respective Terms of Reference. The respective Chairman of these Committees will report to the Board on matters discussed including any issue and recommendation thereof, for their notation and/or approval.

1.2 Roles and Responsibilities of the Board

The roles and responsibilities of the Board are clearly spelt out in the Board Charter of the Company, outlining the roles of the Board, Board Committees and Management in order to provide a structured guidance for Directors and Management regarding their responsibilities of the Board, its Committees and Management, including the requirements of the Directors in carrying out their stewardship role and in discharging their duties towards the Group as well as boardroom activities.

The Board Charter is reviewed periodically as and when the need arises to ensure the dynamic needs of the Group are consistently met. A copy of the Board Charter is available at the Company's website at www.apb-resources.com.

1.3 Separation of Positions of the Chairman, Managing Director and Chief Executive Officer

The roles of the Chairman of the Board, the Managing Director ("MD") and the Chief Executive Officer ("CEO") are held by different individuals, with their respective roles and responsibilities clearly defined and documented in the Board Charter. The Board continues to maintain a clear separation of responsibilities between the leadership of the Board and the executive management of the Group, ensuring an appropriate balance of authority, accountability and independent decision-making.

Dato' Pahlawan Mior Faridalathrash bin Wahid ("Dato' Pahlawan Mior") was appointed as the Independent Non-Executive Chairman of the Board on 29 August 2025, in place of Mr. Cha Weay Chia. In his capacity as Chairman, he provides leadership and stewardship to the Board, ensuring its effectiveness in discharging its fiduciary duties and responsibilities, while upholding the highest standards of corporate governance.

The Chairman is responsible for fostering an environment that encourages constructive debate, objective decision-making and effective oversight. He leads the Board in setting its agenda, ensuring that Directors receive timely, accurate and sufficient information to facilitate informed deliberations. He also promotes active participation by all Directors, enabling the Board to leverage the diverse skills, experience and perspectives of its members in carrying out its responsibilities.

As the Independent Non-Executive Chairman, Dato' Pahlawan Mior provides independent leadership to the Board and ensures a clear separation between the governance responsibilities of the Board and the executive management of the Group. He works closely with the Board, the Managing Director, the Chief Executive Officer and Senior Management to foster open communication, constructive engagement and effective collaboration, while maintaining an appropriate balance between oversight and executive accountability.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.3 Separation of Positions of the Chairman, Managing Director and Chief Executive Officer (Cont'd)

Through his leadership, the Chairman promotes a culture of integrity, transparency and accountability, ensuring that the Board remains focused on the Group's long-term strategic objectives, sustainable value creation and the protection of the interests of shareholders and other stakeholders.

Subsequent to the FYE 2026, the Company appointed a new MD, namely Mr. Yee Voon Hon on 16 June 2026. Mr. Yee is responsible for providing strategic leadership and overall direction to the Group. He leads the formulation of the Group's strategic plans and long-term objectives, oversees corporate development initiatives, evaluates significant business and investment opportunities, and drives engagement with shareholders, regulators and other key stakeholders. In addition, the MD also ensures the effectiveness implementation of the Board's decisions and reports to the Board on the Group's strategic progress and overall performance.

To further strengthen leadership, execution, and strategic oversight, the Company had on 29 August 2025 appointed Mr. Ong Kok Wah as the Executive Director ("ED") and CEO. In his capacity as ED and CEO, Mr. Ong Kok Wah is responsible for the day-to-day management and operations of the Group. Mr. Ong implements the strategies, business plans and policies approved by the Board, oversees the Group's operational and financial performance, manages the Group's resources and executive management team, and ensures the effectiveness of the Group's risk management, internal control and compliance frameworks. He regularly reports to the Board on the Group's operational performance and key business developments.

The MD and CEO are supported by the Senior Management team in the discharge of their respective responsibilities. Together, they oversee the Group's day-to-day operations, ensuring that business activities are conducted in accordance with the Group's policies, standards, guidelines, procedures and practices. Their responsibilities are carried out within the strategic framework and directions established by the Board, with a focus on achieving sustainable growth and creating long-term value for shareholders and stakeholders.

This separation ensures a balance of power and authority between the Chairman, the MD and the CEO. The duties and responsibilities of each of the Board members are outlined in the Board Charter.

1.4 Chairman of the Board should not be a member of the Board Committees

Pursuant to Practice 1.4 of the MCCG, which stipulates that the Chairman of the Board should not be a member of the Board Committees, our Chairman, Dato' Pahlawan Mior, is not a member of the Board Committees.

1.5 Company Secretaries

The Board is supported by two (2) suitably qualified and competent external Company Secretaries under Section 235 of the Companies Act, 2016 ("the Act"). The Company Secretaries plays an advisory role to the Board and is responsible to ensure the Board policies and procedures are both followed and reviewed regularly. They are supported by a dedicated team of company secretarial personnel. The Board is satisfied with the service and support rendered by the Company Secretaries in discharge of their functions.

The Company Secretaries attended all meetings including general meetings, board and board committee meetings, and ensure that records on deliberations and decisions made are properly kept and maintained at all times.

The Board was also regularly updated and advised by the Company Secretaries on new statutory and regulatory requirements, and the resultant implications to the Company and Directors in relations to their duties and responsibilities.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.5 Company Secretaries (Cont'd)

The Company Secretaries attended relevant continuous professional development programmes as required by the Companies Commission of Malaysia, Bursa Malaysia and the relevant professional bodies to enhance their knowledge and keep abreast of the latest developments in statutory, regulatory and corporate governance requirements. The programmes also included updates relating to the Anti-Money Laundering, Anti-Terrorism Financing and Proceeds of Unlawful Activities Act 2001 ("AMLA"), ensuring that the Company Secretaries remain informed of the applicable compliance obligations and regulatory expectations in the discharge of their duties.

1.6 Supply of Information

The Board has unrestricted access to timely and accurate information necessary in the furtherance of their duties. The Company Secretaries ensures that the Notice and full agenda of Board and Board Committee meetings are circulated at least seven (7) days prior to the meeting date. Comprehensive Board papers contain all relevant information, including financial reports, operational updates, risk assessments, and other supporting materials necessary to facilitate thorough review, shall be circulated to the Directors and Committee Members at least five (5) days before the meeting to allow them sufficient time to peruse the information provided for effective discussion and informed decision-making during meetings.

Furthermore, the Board has the authority to invite Senior Management personnel and external professional advisers, such as auditors, legal counsel, or consultants, to attend Board and Board Committee meetings when specialised expertise or clarification is required. These invitees provide valuable insights, professional opinions, and explanations on complex issues or agenda items, thereby enhancing the quality of deliberations and decision-making.

1.7 Board Charter

The Board has adopted a Board Charter which provides guidance for Directors and Management regarding the responsibilities of the Board, its Committee and Management. The Board Charter is reviewed regularly to ensure it complies with legislation and best practices and remains relevant and effective in the light of the Board's objective. The last review on the Board Charter is on 25 July 2025.

The Board Charter is available on the Company's website at www.apb-resources.com.

1.8 Code of Conduct and Ethics

The Board has adopted a Code of Conduct and Ethics for the Company's Directors. The Code of Conduct and Ethics provides good guidance for a standard of ethical behaviour for Directors based on trustworthiness and values that can be accepted and uphold the spirit of responsibility and social responsibility in line with the legislation, regulations and guidelines for administrating a company.

The Code of Conduct and Ethics is available on the Company's website at www.apb-resources.com.

1.9 Whistleblowing Policy

The Board has adopted Whistleblowing Policy, which outlines when, how and to whom a concern may be properly raised about the actual or potential corporate fraud or breach of regulatory requirements involving employees, Management or Directors in the Group.

The Board acknowledges that misconduct such as violation of laws, rules, regulations, fraud, health and safety violations or exploitation are usually made known by the people working internally within the Group. An early warning system such as a whistleblowing policy and procedure can help the Group detect wrongdoings and alert the Group to take corrective action before a problem becomes a crisis. A whistleblowing system strengthens and supports good management, at the same time demonstrates accountability, provides good risk management and sound corporate governance practices.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.9 Whistleblowing Policy (Cont'd)

The Group's employees are strongly encouraged to speak up and raise any suspicions of wrong-doing, malpractice, or impropriety in the management of the Group's business by bringing up these issues with their line managers or through the internal whistleblowing procedure. Other parties such as suppliers and investors are encouraged to report any non-compliance of the Company via email or other forms of written communications. It is the Group's policy to provide proper protection and safeguard the identity of the whistleblower during the investigation of the complaint in accordance with the Whistleblower Protection Act, 2010.

The Company did not receive any complaints during FYE 2026 that would require review or investigation under this policy.

The Whistleblowing Policy is available on the Company's website at www.apb-resources.com.

1.10 Anti-Bribery and Anti-Corruption Policy and Procedure

The Malaysian Anti-Corruption Commission Act 2009 was amended in 2018 to incorporate Section 17A on corporate liability for corruption which took effect on 1 June 2020. The said laws prohibit acts of bribery and corruption and mandate that companies establish and maintain adequate procedures to prevent bribery and corruption.

The Group, in its support of the Malaysian Anti-Corruption Commission's effort to fight against corruption, has established the Anti-Bribery and Anti-Corruption Policy and Procedure. The Anti-Bribery and Anti-Corruption Policy and Procedure are made known to all the Group's employees, sub-contractors and business associates and duly acknowledged by them.

The Company did not receive any complaints during FYE 2026 that would require review or investigation under this policy. Details of the Anti-Bribery and Anti-Corruption Policy and Procedure are available on the Company's website at www.apb-resources.com.

1.11 Directors' Fit and Proper Policy

The Board has established the Directors' Fit and Proper Policy to ensure that any person to be appointed or elected/re-elected as a Director of the Company and its subsidiaries shall possess the necessary quality and character as well as integrity, competency and commitment to enable the discharge of the responsibilities required for the position in the most effective manner. The Directors' Fit and Proper Policy is made available on the Company's website at www.apb-resources.com.

1.12 Sexual Harassment at the Workplace Policy

The Company is committed to providing a safe, respectful, and inclusive workplace for all employees. APB has adopted a zero-tolerance policy towards sexual harassment and are dedicated to preventing and addressing any form of inappropriate conduct in the workplace.

Clear procedures are in place for reporting and investigating complaints, and all reports are treated seriously and confidentially. Regular training and awareness programmes are conducted to promote a culture of mutual respect and to ensure that all employees understand their rights and responsibilities.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.13 Sustainability

The Board recognises the importance of sustainability and its increasing significance in business. The Board is committed to understanding and implementing sustainable policies and exploring the benefits to the business whilst attempting to achieve the right balance between the needs of the wider community, the requirements of shareholders and stakeholders and economic success.

The Board recognises the importance of sustainability and its increasing relevance in long-term business success. It remains committed to embedding sustainable practices across the Group's operations, balancing economic performance with environmental and social responsibilities, while addressing the expectations of shareholders, stakeholders, and the broader community.

In line with this commitment, the Group has engaged an external sustainability consultant to assist in developing a more structured and strategic approach to sustainability. During the financial year, the Group continued to strengthen its sustainability governance by identifying and reviewing its material sustainability matters, assessing sustainability-related risks and opportunities, establishing appropriate performance indicators and integrating sustainability considerations into its strategic planning and business operations.

The engagement also supports the Group in enhancing its sustainability reporting in line with Bursa Malaysia's Sustainability Reporting Guide and recognised international reporting standards, including the Global Reporting Initiative ("GRI") Standards, the Sustainability Accounting Standards Board ("SASB") Standards, and the IFRS Sustainability Disclosure Standards (IFRS S1 and IFRS S2), where applicable.

The Board remains committed to strengthening the Group's sustainability practices through continuous improvement, enhanced stakeholder engagement and effective oversight of material environmental, social and governance ("ESG") matters. The Board believes that embedding sustainability into the Group's governance framework, strategy and decision-making processes will strengthen business resilience, enhance long-term value creation and support the sustainable growth of the Group.

Further details of the Sustainability Statement is disclosed in this Annual Report.

1.14 Time Commitment

Each member of the Board devotes sufficient time to carry out their responsibilities as Directors of the Group. The Board members shall inform the Chairman before accepting any directorship in other public companies, including indication of the time to be spent on the new appointment, if any.

1.15 Board of Directors' Meeting

The Board meets on a quarterly basis to provide oversight of the Group's business activities. These meetings serve as a platform for the Board to review the Group's performance, assess risks, and endorse key financial and business objectives. In addition to scheduled meetings, ad-hoc Board meetings are held as and when necessary, to deliberate on urgent and significant matters requiring immediate decision-making.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.15 Board of Directors' Meeting (Cont'd)

During the FYE 2026, the Board held five (5) meetings on 30 May 2025, 25 July 2025, 27 August 2025, 27 November 2025 and 27 February 2026 as per details of the attendance as follows:

Name of Directors	Number of Meetings Attended	Percentage (%)
Dato' Pahlawan Mior Faridalathrash Bin Wahid *(Appointed on 29 August 2025)*	1/2	50
Ong Kok Wah *(Appointed on 29 August 2025)*	2/2	100
Kang Wei Luen *(Appointed on 17 November 2025)*	2/2	100
Yee Voon Hon *(Appointed on 16 June 2026)*	N/A	N/A
Dr Dang Nguk Ling	5/5	100
Lim Poh Leng *(Appointed on 29 August 2025)*	2/2	100
Wong Liang Huat *(Appointed on 19 December 2025)*	1/1	100
Soon Boon Fei *(Appointed on 29 August 2025, resigned on 14 November 2025)*	N/A	N/A
Cha Weay Chia *(Resigned on 29 August 2025)*	2/3	66.67
Yap Kow @ Yap Kim Fah *(Retired on 25 September 2025)*	3/3	100
Ke Tung Chen *(Resigned on 29 August 2025)*	3/3	100
(Lee Chin Hui *Retired on 25 September 2025)*	3/3	100
Tan Pei Shiun *(Retired on 25 September 2025)*	3/3	100
Ooi Guan Hoe *(Retired on 25 September 2025)*	3/3	100

The Board is satisfied with the level of time commitment given by the Directors towards fulfilling their roles and responsibilities as Directors of the Company.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 1 - BOARD RESPONSIBILITIES (CONT'D)

1.16 Directors' Training

The Board acknowledges the importance of constantly updating itself on the industry's direction and development. They are provided with the opportunity for training and update from time to time. The Company Secretaries regularly updated the Board on key developments in corporate governance, amendments to the MMLR of Bursa Malaysia, the Companies Act 2016, and other applicable laws, regulations and best practices relevant to the Group's operations and governance. Save for Dato' Pahlawan Mior, all the Directors attended the following training programmes during the reporting period:

Name of Directors	Seminar/Conferences/Training Programmes Attended	Date of attendance
Ong Kok Wah	1. Mandatory Accreditation Programme Part 1	1. 8-9 Dec 2025
Kang Wei Luen	1. Corporate Capital Strategy 2. Property Strategy Mastery	1. 8-10 Oct 2025 2. 25-27 Nov 2025
Dr Dang Nguk Ling	1. Corporate Capital Strategy 2. Securities Commission Malaysia's Audit Oversight Board's (AOB) Conversation with Audit Committees	1. 8-10 Oct 2025 2. 25 Nov 2025
Lim Poh Leng	1. Mandatory Accreditation Programme Part II: Leading For Impact (LIP) 2. Anti-Bribery and Anti-Corruption Training 3. Centralised Sustainability Intelligence 4. Code of Ethics	1. 15-16 Apr 2025 2. 19 Dec 2025 3. 9 Jan 2026 4. 3 March 2026
Wong Liang Huat	1. Senior Leadership Development Training MODULE 3	1. 2-4 September 2025

Dato' Pahlawan Mior was unable to attend the training sessions during the FYE 2026 due to his busy schedule. Nevertheless, Dato' Pahlawan Mior will continue to seek out suitable training opportunities that will complement his existing skills and enhance the strategic oversight of the Group.

All appointed Directors of the Company have attended the Mandatory Accreditation Programme ("MAP") Part I, following their respective appointments. While, Dr. Dang Nguk Ling, Dato' Pahlawan Mior, Ms. Lim Poh Leng and Mr. Kang Wei Luen have completed MAP Part II. For Mr. Yee Voon Hon, who was appointed to the Board in June 2026, is scheduled to attend MAP Part I in the upcoming period, in compliance with the MMLR of Bursa Malaysia.

The Directors recognise the importance of continuous professional development in discharge their duties and responsibilities effectively. Accordingly, the Directors are committed to enhancing their knowledge, skills and competencies through continuous learning and development. Throughout the financial year, the Directors received regular updates and briefings on the Group's business operations, corporate developments, changes in the regulatory environment and other relevant matters to ensure they remain well-informed and are able to effectively discharge their fiduciary duties and responsibilities.

PART 2 – BOARD COMPOSITION

2.1 Board Composition, Board Balance and Gender Diversity

The current composition of the Board of Directors comprises seven (7) members, of whom, one (1) Managing Director, two (2) Executive Directors and four (4) Independent Non-Executive Directors. The number of Independent Non-Executive Directors fulfils the requirements mandated by Paragraph 15.02(1) of the MMLR of Bursa Malaysia which require at least one-third (1/3) of the total Board members to be independent.

As at 31 March 2026, 57% of the Board comprised of Independent Non-Executive Director, which the Company met the recommendation of the MCCG to have half of the Board members comprise independent directors. The Board recognises the importance of independence and objectivity of independent directors as they bring in objective and independent views, advice, and judgment on interests, not only of the Group, but also of shareholders, employees, customers, suppliers and other communities in which the Group conducts its business.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 2 – BOARD COMPOSITION (CONT'D)

2.1 Board Composition, Board Balance and Gender Diversity (Cont'd)

The Board is of the opinion that the current size and composition of the Board of Directors is well balanced in its current constituted state as they are professionals of high caliber and integrity and possess in-depth knowledge and experience of the business to enable them to discharge their duties effectively in attaining the Group's needs and objectives.

The Company has not adopted a formal diversity policy encompassing gender, ethnicity, and age. The Board believes that appointments to the Board, senior management, and the workforce should be based on merit, taking into account the individual's skills, experience, competencies, and other relevant qualifications, irrespective of demographic characteristics.

Nevertheless, the Board recognises that diversity contributes to effective decision-making and good corporate governance and supports greater gender diversity at the Board level in line with the recommendations of the MCCG. As at the date of this Annual Report, the Board comprises two (2) female Directors, representing 29% of the Board. The Board remains committed to progressively achieving at least 30% female representation on the Board and in senior management. The Group continues to encourage the appointment and development of qualified women in leadership roles while maintaining a merit-based approach to all appointments.

2.2 Tenure of Independent Directors

The tenure of an Independent Director should not exceed a cumulative term of nine (9) years, as recommended by the MCCG, and should not exceed a cumulative term of twelve (12) years, as stated in the MMLR of Bursa Malaysia. Upon completing nine (9) years, an Independent Director may continue to serve on the Board if re-designated as a Non-Independent Director. The Board should justify this decision and seek shareholders' annual approval through two-tier voting.

As stated in the Board Charter, the Board has limited the tenure of Independent Directors to 9 years without any extension. In the event the Board intends to retain such Director, the Director may continue to serve on the Board as a Non-Independent Director in accordance with the MMLR of Bursa Malaysia.

As of the date of this CG Overview Statement, none of the Independent Directors have served on the Board for more than nine (9) consecutive years.

2.3 Nomination Committee

The Nomination Committee ("NC") comprises three (3) members, all of whom serve as Independent Non-Executive Directors.

During the FYE 2026, the NC held one (1) meeting on 25 July 2025 as per details of the attendance as follows:

Name of Directors	Directorship	Designation	Number of Meetings Attended
Dr Dang Nguk Ling *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Chairperson	N/A
Lim Poh Leng *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Member	N/A
Wong Liang Huat *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Member	N/A
Tan Pei Shiun *(Ceased on 25 September 2025)*	Independent Non-Executive Director	Chairperson	1/1
Lee Chin Hui *(Ceased on 25 September 2025)*	Independent Non-Executive Director	Member	1/1
Ooi Guan Hoe *(Ceased on 25 September 2025)*	Independent Non-Executive Director	Member	1/1

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 2 – BOARD COMPOSITION (CONT'D)

2.3 Nomination Committee (Cont'd)

The NC held during the FYE 2026 is chaired by Ms. Tan Pei Shiun, who is an Independent Non-Executive Director, thereby meeting the MCCG that the NC should be chaired by an independent director or a senior independent director.

The NC was empowered by the Board to, amongst others, identify, recommend and nominate suitable qualified candidates in terms of appropriate balance of skills, expertise, attributes and core competencies for new election of directors, and annual re-election of directors.

For the purpose of determining the eligibility of the Directors to stand for re-election at the Annual General Meetings ("AGM"), the NC has conducted an annual review of the performance of the Board to ensure that it is continuously effective. Each of the Directors has conducted a review based on the following key areas set out in the questionnaires distributed to them:

(i) Self-Performance Evaluation;
(ii) Evaluation of Level of Independence of a Director;
(iii) Board and Board Committee Performance Evaluation Form;
(iv) External Auditors' Evaluation; and
(v) Assessment on the Internal Auditors.

The NC is also tasked to review succession planning and boardroom diversity, including gender diversity and to develop criteria for the assessment of the Board, Board Committees and individual Directors' contribution and performance.

The NC will meet at least once per year unless otherwise determined by the NC. During the FYE 2026, Nomination Committee carried out the following activities:

(i) Recommended to the Board, the appointment of new Directors and re-designation of Directors;
(ii) Reviewed and recommended the re-election of Directors at the forthcoming AGM in accordance with the Company's Constitution;
(iii) Reviewed the Director's performance evaluation results including their time commitment to their roles and responsibilities, exercise objectivity and independence of judgement, and as such recommended to the Board that they stand for re-election;
(iv) Assessed the effectiveness of the Board as a whole, Independent Directors, Board Committees and contribution of each Director;
(v) Reviewed the required mix of skills, experiences and other qualities including core competencies which non-executive directors should bring to the Board; and
(vi) Assessed the effectiveness on the External Auditors and Internal Auditors.

The NC, with the concurrence of the Board, was of the view that the Board is of the right size and has an appropriate mix of skills, experience, perspective, independence and diversity, including gender diversity needed to meet the needs of the Company.

Results of the evaluations indicated the Board and the Board Committees continue to operate effectively and efficiently discharged its roles and responsibilities in accordance with the Terms of Reference of the NC. The Terms of Reference of the NC is available for information on the Company's website at www.apb- resources.com.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART 2 – BOARD COMPOSITION (CONT'D)

2.4 Remuneration Committee

The Remuneration Committee ("RC") comprises three (3) Independent Non-Executive Directors, all of whom are independent.

During the FYE 2026, the RC held one (1) meeting on 25 July 2025. Details of the attendance are as follows:

Name of Directors	Directorship	Designation	Number of Meetings Attended
Dr Dang Nguk Ling *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Chairperson	N/A
Lim Poh Leng *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Member	N/A
Wong Liang Huat *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Member	N/A
Tan Pei Shiun *(Ceased on 25 September 2025)*	Independent Non-Executive Director	Chairperson	1/1
Lee Chin Hui *(Ceased on 25 September 2025)*	Independent Non-Executive Director	Member	1/1
Ooi Guan Hoe (Ceased on 25 September 2025)	Independent Non-Executive Director	Member	1/1

The Terms of Reference of the RC is available for information on the Company's website at www.apb-resources.com.

The RC is responsible for recommending the remuneration packages for the Managing Director, Executive Directors, the fees of the Non-Executive Directors and Key Senior Management for the Company to the Board at a yearly basis. Each individual Director abstains from the Board's decision on his/her own remuneration. The factors being considered in determining the remuneration packages of the Managing Director and Executive Directors include the experience and qualification, level of contribution, special expertise or knowledge.

The RC is responsible for ensuring that Directors are fairly and appropriately rewarded based on their individual contributions to the Company's overall performance. The level of remuneration should be commensurate with their executive responsibilities, market practices, and the Company's performance, while supporting the attraction and retention of high-calibre leadership.

During the financial year, and based on the RC's recommendations, the Board determined the remuneration packages for Managing Director, Executive Directors, the fees payable to Non-Executive Directors and Key Senior Management. The Directors' fees are subject to the approval of shareholders at the Company's AGM, which is held annually in accordance with the requirements of the Companies Act 2016 and the Company's Constitution.

For a detailed breakdown of individual Directors' remuneration, including fees, salary, bonuses, benefits-in-kind, and other emoluments from both the Company and the Group for the FYE 2026, please refer to the Corporate Governance Report.

For the remuneration of Key Senior Management, the Board is of the opinion that it is not in the Company's advantage or best interest for such disclosure considering the highly competitive market for talents in our industry.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

3.1 AUDIT AND RISK MANAGEMENT COMMITTEE

The Audit and Risk Management Committee ("ARMC") comprises of three (3) Independent Non-Executive Directors. The Chairperson of the ARMC is not Chairman of the Board.

Prior to the merger of the Audit Committee ("AC") and the Risk Management Committee ("RMC") on 29 May 2026, the AC and RMC discharged their respective roles and responsibilities in accordance with their respective Terms of Reference. Following the merger, these roles and responsibilities were assumed by the ARMC.

The Board is assisted by the ARMC in overseeing the Group's financial reporting processes in ensuring its accuracy, adequacy, consistency and appropriateness of the use of accounting policies and standards in the reporting.

The Board maintains a transparent and professional relationship with the External Auditors through the ARMC. The External Auditors are invited to attend the ARMC meetings for them to present the audit planning memorandum and the audit review of the Company's annual financial statements. During their presence at those meetings, the ARMC will meet the External Auditors independently without the presence of the Executive Directors and Senior Management to review issues that require attention.

The annual assessment of the quality of audit which encompassed the performance and quality of the External Auditors, and their independence, objectivity and professionalism is being delegated to the ARMC. Areas of the assessment include the External Auditors' quality of audit, available of resources, the audit scope and processes, audit communications, governance, independence and audit fees.

Assurance from the External Auditors has been received by the Board confirming that they are independent throughout the conduct of the audit engagements in accordance with the term of all relevant professional and regulatory requirements, with the supporting of a written declaration provided in their annual audit plan and audit memorandum to the ARMC. In addition, the External Auditors are invited to attend AGM of the Company and are made available to answer shareholders' questions, if required.

The details of the composition of the ARMC and its summary of activities are set out in the ARMC Report of this Annual Report.

3.2 RISK MANAGEMENT AND INTERNAL CONTROL

The Board acknowledges its responsibility for maintaining a sound system of risk management and internal control, which is designed to identify, assess, monitor and manage the risks arising from the Group's business operations in pursuit of its objectives. The Board believes that effective oversight of risk management and internal control is integral to the Group's business operations and is essential in safeguarding shareholders' interests and the Group's assets.

The ARMC assists the Board in overseeing the enterprise risk management framework and reviews the adequacy and effectiveness of the Group's risk management and internal control system on a periodic basis to ensure that the risk management framework remains relevant and responsive to changes in the operating environment. In carrying out its responsibilities, the ARMC oversees the identification, assessment, monitoring and management of key risks across the Group, ensuring that such risks are managed within the Group's approved risk appetite and tolerance levels.

The Statement on Risk Management and Internal Control of the Group is set out in this Annual Report which provides an overview of the state of risk management and internal controls within the Group.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

3.3 INTERNAL AUDIT FUNCTION

The Board outsourced the Company's internal audit function to an independent professional firm known as BCG Consultancy Sdn. Bhd. ("Internal Auditor") to assist the ARMC in reviewing the adequacy and effectiveness of the Group's risk management and internal control systems. During the financial year, following an internal restructuring within the service provider's group, the internal audit engagement was transferred to BCG Governance Sdn. Bhd. effective 1 January 2026.

The Internal Auditors report functionally and directly to the ARMC. Their responsibility included providing independent and objective reports on the state of internal controls within the Group's significant operating units, together with the recommendations for improvement and/or remedial actions to address any weakness identified in the system.

The internal audit team is independent and free from any relationships or conflicts of interest with the Company in discharge of their duties. The internal audit function is carried out in accordance with the recognised professional framework, and periodic reviews and testing of internal control systems performed to ensure that the system remain robust and effective.

The ARMC assessed the performance, competency, independence, technical capabilities and resources sufficiency of the internal auditors and was satisfied with their overall performance in FYE 2026.

The activities carried out by the Internal Auditors for the FYE 2026 are set out in the Statement on Risk Management and Internal Control in this Annual Report.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

4.1 Continues Communication with Stakeholders

The Board recognises the significance of regularly engaging with stakeholders to support the Group's sustainability and prospective growth. In this regard, the Board is committed to disseminate timely, accurate and complete information to shareholders and the public via the following communication means: -

- Annual General Meeting ("AGM") for dialogues with shareholders;
- Company's website at www.apb-resources.com from which shareholders and prospective investors can direct any query or concern to the Company's announcements released to Bursa Malaysia;
- Announcement made to Bursa Malaysia at https://www.bursamalaysia.com/; and
- Quarterly financial reports and Annual Report.

4.2 Conduct of General Meetings

General meetings serve as an important platform dialogue with shareholders to facilitate greater understanding of the Company's business, governance, and its performance. The Company's AGM encourage shareholders to participate, engage and express their views on any areas of concerns to the Directors and Key Senior Management.

To facilitate informed decision-making, notices of general meetings are sent out to shareholders at least twenty-eight (28) days prior to the scheduled AGM. This allows shareholders to have sufficient time to make necessary arrangements and peruse the meeting materials, including the agenda, resolutions, financial reports and any other relevant information.

The Company's Twenty-Third ("23rd") AGM held in year 2025 was conducted physically, save for Mr. Ooi Guan Hoe and Ms. Lee Chin Hui, all Directors, the External Auditors, and the Company Secretary were in attendance. During the AGM, shareholders were provided with sufficient opportunity to raise questions, seek clarifications, and express their concerns during the Question and Answers ("Q&A") sessions. All matters raised by the shareholders were duly addressed by the Directors.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (cont'd)

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

4.2 Conduct of General Meetings (Cont'd)

In line with Paragraph 8.29A of the MMLR, the Company ensures that all resolutions set out in the notice of any general meeting, or in any notice of resolution which may properly be moved and is intended to be moved at any general meeting, is voted by poll. At the same time, the Company will also appoint at least one (1) scrutineer to validate the votes cast at the general meeting. The shareholders will be briefed on the voting procedures while the results of the poll will be verified by an independent scrutineer.

The minutes of the Twenty-Third AGM has been published on the Company's website at www.apb-resources.com within thirty (30) days after the conclusion of the AGM.

COMPLIANCE STATEMENT

The Board is of the view that the Group adheres to sufficient CG practices and is dedicated to achieving the highest standards by continually adopting the principles and best practices outlined in the MCCG and all other relevant laws, where appropriate.

This Statement was approved by the Board of Directors on 24 July 2026.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

The Board is pleased to present the Audit and Risk Management Committee ("ARMC") Report for the financial year ended 31 March 2026 in compliance with paragraph 15.15 of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

Merger of Board Committees

On 29 May 2026, the Audit Committee and the Risk Management Committee were merged to form the Audit and Risk Management Committee ("ARMC"). The merger was undertaken as part of the Company and its subsidiaries ("the Group") ongoing commitment to strengthen its corporate governance framework by streamlining the oversight of audit, financial reporting, internal control and risk management matters under a single Board Committee. Following the merger, the ARMC assumed all duties and responsibilities previously delegated to the Audit Committee and the Risk Management Committee.

The ARMC is primarily responsible to support the Board in fulfilling its fiduciary duties and responsibilities pertaining to the oversight of the integrity of the corporate, financial reporting as well as risk management and internal control system of the Group. Furthermore, the ARMC is also responsible for overseeing the independence of the Group's external auditor, assessing the effectiveness of the internal audit function and supervising compliance with laws and regulations while observing proper codes of conduct to promote sound control and governance within the Group.

TERMS OF REFERENCE

To ensure an efficient discharge of responsibilities, the ARMC is guided by its Terms of Reference, detailing the composition, authority, duties and responsibilities of the ARMC. Following the merger on 29 May 2026, the Terms of Reference of the ARMC were accordingly reviewed and revised to reflect its expanded scope of responsibilities.

The revised Terms of Reference is made available on the Company's website at www.apb-resources.com.

COMPOSITION AND MEETINGS

The ARMC comprises three (3) members, all of whom are Independent Non-Executive Directors, and no alternate director has been appointed as a member of the ARMC. The composition of the ARMC complies with Rule 15.09 of the MMLR of Bursa Malaysia.

The ARMC adopted the following best practices as recommended by the Malaysian Code of Corporate Governance 2021 ("MCCG 2021"):

- The Chairman of the Board, Dato' Pahlawan Mior Faridalathrash Bin Wahid is not a member of the ARMC pursuant to Practice 1.4 of the MCCG 2021;
- The Chairperson of the ARMC, Ms. Lim Poh Leng is also not the Chairman of the Board pursuant to Practice 9.1 of the MCCG 2021;
- The ARMC comprises solely of Independent Directors pursuant to Step Up Practice 9.4 of the MCCG 2021

The ARMC members possess a diverse range of experience and skills necessary to effectively discharge their duties. All ARMC members demonstrate strong financial literate and maintain the requisite competency to provide robust oversight of the Group's financial reporting, internal controls, and risk management frameworks.

During the financial year ended 31 March 2026, the Audit Committee held five (5) meetings on 30 May 2025, 25 July 2025, 27 August 2025, 27 November 2025 and 27 February 2026, while the Risk Management Committee did not hold any meeting during FYE 2026.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (cont'd)

COMPOSITION AND MEETINGS (CONT'D)

Details of the attendance of the ARMC members at the ARMC Meetings are as follows:

Name of Directors	Directorship	Designation	Number of Meetings Attended
Lim Poh Leng *(Appointed as Independent Non-Executive Director on 29 August 2025 and subsequently appointed as Chairperson of ARMC on 17 November 2025)*	Independent Non-Executive Director	Chairperson	2/2
Dr Dang Nguk Ling	Independent Non-Executive Director	Member	5/5
Wong Liang Huat *(Appointed on 19 December 2025)*	Independent Non-Executive Director	Member	1/1
Ooi Guan Hoe *(Appointed on 30 October 2024, and subsequently redesignated to Chairman of ARMC on 13 December 2024, and ceased to hold office on 25 September 2025)*	Independent Non-Executive Director	Chairman	3/3
Tan Pei Shiun *(Appointed on 15 November 2024, and ceased to hold office on 25 September 2025)*	Independent Non-Executive Director	Member	3/3

The Chairperson of the ARMC, Ms. Lim Poh Leng is a member of the Malaysian Institute of Accountants, thereby complying with paragraph 15.09(1)(c)(i) of the MMLR of Bursa Malaysia that requires at least one (1) of the ARMC members fulfilling the financial expertise requisite.

During the financial year, the ARMC discharged its responsibilities through a series of meetings at which it considered matters within its terms of reference.

The ARMC reviewed the quarterly financial results and annual financial statements prior to recommending them to the Board for approval.

The Executive Director, Chief Executive Officer, Chief Financial Officer, and representatives of Internal Auditors were invited to attend the ARMC Meetings to provide updates, present report, and furnish information and clarification on matters deliberated by the ARMC.

Representatives of the External Auditors were also invited to attend the Meetings to present their audit planning and scope, report on the outcome of the audit, highlight significant audit findings and key audit matters, and discuss Management's responses to the issues raised. The ARMC also met with the External Auditors without the presence of the Executive Directors and Management to facilitate open and independent discussions on matters arising from the audit, including the auditors' independence, objectivity and any issues requiring the ARMC's attention.

After each ARMC meeting, the Chairman of the ARMC shall update and report to the Board on significant issues and concern discussed during the meeting and to convey the recommendations on the quarterly reports and annual financial statements to be approved and adopted by the Board for release to Bursa Malaysia.

The minutes of each ARMC meeting were duly recorded and tabled for confirmation at the subsequent meeting. Upon confirmation, the minutes were presented to the Board for notation, ensuring that the Board remained apprised of the matters deliberated and decisions made by the ARMC.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (cont'd)

SUMMARY OF ACTIVITIES DURING THE FINANCIAL YEAR

During the financial year, the ARMC carried out the following activities:

Financial Reporting

1. Reviewed the Group's unaudited quarterly financial statements before recommending the same to the Board of Directors for approval;

2. Reviewed the annual audited financial statements of the Group and of the Company, auditors' reports, auditors' management letter and management responses with the External Auditors prior to the submission to the Board of Directors for their approval. The review was to ensure that the audited financial statements are in compliance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards, the provisions of the Companies Act 2016 in Malaysia and other relevant legal and regulatory requirements; and

3. Received regular updates from the External Auditors on the new and revised accounting standards, financial reporting developments and regulatory changes, and considered their potential impact on the Group's financial reporting and disclosures.

Internal Audit

1. Reviewed, assessed and approved the Internal Auditors' audit plan and programme of the Group to ensure the adequacy of the scope and comprehensive coverage of works of the Group's activities and that it has the necessary authority to carry out its works;

2. Monitored the implementation of corrective measures undertaken by Management to address the key risks, internal control deficiencies, and other weaknesses identified through internal audits and related review processes;

3. Reviewed and assessed the adequacy of the internal audit function, including its scope, resources, and competency. It ensured that appropriate and timely actions were taken in response to the internal auditors' findings and recommendations, with the objective of strengthening the overall governance, risk management, and internal control framework of the Group;

4. Reviewed and assessed the adequacy of the enhanced sustainability reporting to ensure it meets regulatory requirements and reflects the Group's key environmental, social, and governance commitments;

5. Evaluated the performance of the Internal Auditors during the financial year as well as independency, adequacy and competency of their resources to carry out internal audit engagement works. The overall performance of the Internal Auditors has met the ARMC's expectation; and

6. Reviewed the Corporate Governance Review Report on Procurement, Payments, and Contract Approval, Enterprise Risk Management Report for the financial year ended 31 March 2025 as part of internal audit procedures for the financial year ended 31 March 2026, and Internal Audit Reports and its follow up reports of the Group in relation to Review of Fixed Assets Management, Properties Portfolio, Safety, Health and Environment, Information Technology, and Trade Payables Compliance Review prepared by the Internal Auditors.

External Auditors

1. Reviewed and discussed with the External Auditors, the Audit Planning Memorandum, audit planning and scope of works for the financial year ended 31 March 2026;

2. Reviewed and examined the evaluation of internal controls and audit findings prepared by the External Auditors;

3. Obtained written assurance of External Auditors' professional independence;

4. Reviewed the audit fees including fees for non-audit services and was of the opinion that the independence of the External Auditors has not been compromised based on the independent confirmation provided by the External Auditors;

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (cont'd)

SUMMARY OF ACTIVITIES DURING THE FINANCIAL YEAR (CONT'D)

During the financial year, the ARMC carried out the following activities (cont'd):

External Auditors (Cont'd)

5. Reviewed the External Auditors' Management Letter and Management response;

6. Conducted private discussion with the External Auditors without the presence of the Executive Director and Management and discussed with them the problems and observations arising from the annual audit. No major issues were highlighted; and

7. Evaluated and discussed the performance and effectiveness of External Auditors, including the independence, professional skepticism, competency and resources of audit team. The ARMC is satisfied with the performance of the External Auditors and recommended to the Board of Directors to re-appoint the External Auditors at the forthcoming Annual General Meeting.

Related Party Transactions ("RPTs") and Conflict of Interest ("COI") and/or Potential COI

1. Evaluated and took note of the RPTs (if any) on a quarterly basis at all meetings, and ensured that the transactions were conducted on arms' length, on terms not more favourable to the related party than those generally available to public and were not detrimental to the minority shareholders as and where required, reviewed and recommended the same to the Board and shareholders of the Company for their approval.

2. On a quarterly basis, evaluated and took note of all recurrent RPTs, to ensure that those transactions were in accordance with the mandate approved by the Board and the shareholders of the Company, whichever applicable.

3. Evaluated and took note of any COI or potential COI situations that may arise within the Group via the declarations/ confirmations received from the Directors and key senior management of the Company and the measures taken to resolve, eliminate, or mitigate such conflicts on a quarterly basis at all meetings.

Others

1. Reviewed the Audit Committee Report and Statement on Risk Management and Internal Control prior to recommending to the Board of Directors for approval. Further details of the internal audit function are set out in the Statement on Risk Management and Internal Control of this Annual Report.

2. Reviewed and recommended to the Board of Directors for approval the circular to shareholders in relation to the proposed renewal of shareholders' mandate for recurrent RPTs of a revenue or trading nature.

INTERNAL AUDIT FUNCTION

The Company has outsourced the internal audit function of the Group to an independent professional firm known as BCG Consultancy Sdn. Bhd. ("Internal Auditors") to assist the ARMC in discharging its duties and responsibility. During the financial year, following an internal restructuring within the service provider's group, the internal audit engagement was transferred to BCG Governance Sdn. Bhd. effective 1 January 2026.

The Internal Auditors report directly to the ARMC and its principal responsibility to provide reasonable independent assurance on the effectiveness and integrity of the Group's internal control processes.

During the financial year under review, the Internal Auditors supported the ARMC by reviewing audit reports and working with Management to evaluate the Group's internal controls, risk management, and compliance. The Internal Auditors also provided independent assurance on the effectiveness of these controls and governance practices, helping to ensure that risks were properly managed and good governance was maintained throughout the Group.

The total cost of RM187,000.00 were incurred for the internal audit functions in respect of the financial year ended 31 March 2026.

The ARMC Report was approved by the Board of Directors on 24 July 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors ("the Board") of APB Resources Berhad ("the Company") is pleased to present this Statement on Risk Management and Internal Control for the financial year ended 31 March 2026. This Statement is prepared in compliance with Paragraph 15.26(b) of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Malaysia") and the Malaysian Code on Corporate Governance 2021 ("MCCG 2021"), guided by the 'Statement on Risk Management and Internal Control: Guidelines for Directors of Public Listed Issuers'.

THE BOARD'S RESPONSIBILITY

The Board affirms its ultimate accountability for the risk management and internal control systems of the Company and its subsidiaries ("the Group"). The Board has the overall responsibility to establish and maintain a sound risk management framework and internal control system to safeguard shareholders' investment and the Group's assets, while ensuring with corporate goals and risk appetite.

Due to the inherent limitations in any control system, the risk management and internal control systems are designed to manage, rather than eliminate, the risks of failure to achieve business objectives. Accordingly, the Board can only provide reasonable, but not absolute, assurance against material misstatements, losses or fraud.

The Board has established a governance structure to ensure effective oversight of risks and controls. The Board has delegated primary oversight responsibility to the Audit and Risk Management Committee ("ARMC"), which is responsible for evaluating the effectiveness of the Group's risk management framework and internal control systems to ensure risks are identified, assessed, monitored, and effectively communicated. The Board retains full accountability for the execution of these delegated roles, including the outcomes of reviews and the disclosure of key risk and internal control systems in this Annual Report.

RISK MANAGEMENT FRAMEWORK

The Group adopts the Committee of Sponsoring Organisations (COSO) framework as the foundation of its risk management approach. The framework incorporates the following components: Control Environment, Risk Assessment, Control Activities, Information & Communication, and Monitoring Activities.

The Group adopts a risk-based management approach, with Senior Management assuming ownership and accountability for risks at their respective levels. Management is responsible for identifying the risks relevant to the Group's business, establishing and implementing a risk management framework that aligns with the Company's strategic vision and overall risk appetite, and fostering risk awareness among all employees through effective communication and dissemination of the Group's policies, guidelines and procedures, new legislation and financial reporting compliances. Continuous monitoring ensures that the internal controls and mitigation action plans remain relevant and effective in addressing evolving risks through regular reviews, audits and assessments.

Risk Assessment Process

The Group has established a structured risk assessment methodology which includes:

(i) **Risk Identification** – systematically identifying potential risks that could adversely impact APB's objectives and operations;

(ii) **Risk Assessment** – evaluating identified risks based on likelihood and impact, utilising the Group's defined risk tolerance levels (Low, Moderate, High);

(iii) **Risk Ranking** – prioritising risks through a risk matrix that assigns severity scores based on combined likelihood and impact assessments;

(iv) **Risk Responses** – implementing appropriate response strategies including avoidance, reduction, sharing, or acceptance;

(v) **Residual Risk Assessment** – evaluating the level of risk after implementing mitigating strategies.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (cont'd)

RISK MANAGEMENT FRAMEWORK (CONT'D)

During the financial year, the ARMC reviewed the consolidated risk register and ensured significant risks are appropriately managed. The ARMC reviewed the Group's risk appetite and tolerance annually and assessed the adequacy of risk management infrastructure and resources.

INTERNAL AUDIT FUNCTION

The internal audit function provides reasonable independent assurance to the Board and the ARMC regarding the effectiveness of the risk management framework and internal controls. Internal audit conducts periodic assessments and reports findings to ensure accountability and continuous improvement.

The internal audit function is outsourced to an independent professional firm, BCG Consultancy Sdn. Bhd. ("Internal Auditors"). During the financial year, following an internal restructuring within the service provider's group, the internal audit engagement was transferred to BCG Governance Sdn. Bhd. effective 1 January 2026. The Internal Auditors are free from any relationship or conflict of interest that could impair their objectivity and independence. Internal audit reviews were carried out on the financial and operating activities of the Group based on the internal audit plan approved by the ARMC, which is developed using a risk-based approach aligned with the Group's direction.

The Internal Auditors conduct structured and systematic audit reviews in accordance with the International Standards for the Professional Practice of Internal Auditing established by The Institute of Internal Auditors (IIA). The Internal Auditors report directly to the ARMC to maintain independence from Management and the areas under review.

Internal Auditors report to the ARMC on quarterly basis with internal audit reports highlighting observations, recommendations and management action plans to improve the internal control system. The ARMC ensures that appropriate and prompt remedial action is taken by Management on lapses in controls or procedures that are identified by Internal Auditors. All issues are reported by the ARMC to the Board at quarterly meetings for deliberation and decision making where necessary.

INTERNAL CONTROL SYSTEM

The key elements established to ensure the adequacy and effectiveness of the internal control system include the following:

(i) Clearly defined responsibilities and duties between the Board and Management, and the establishment of Board Committees - namely the Audit and Risk Management Committee, Remuneration Committee and Nomination Committee - to assist the Board in discharging its duties based on the respective terms of reference.

(ii) A structured organisational chart and clear line of reporting to align and guide each employee in planning, executing and monitoring business operations to achieve Group's objectives.

(iii) The Board meets at least once every quarter to deliberate on the Group's management and financial performances, business developments and corporate issues. The Board also reviews and approves the Group's quarterly financial results, audited financial statements and annual reports.

(iv) Internal audits are conducted by an outsourced Internal Auditors on a quarterly basis to review the internal control system and the processes in place to identify, manage and report risks.

(v) The Environment, Safety and Health ("ESH") Committee exists at the main operating subsidiary, comprising equal representation of Management and employees from various departments. This ESH Committee meets regularly to deliberate on employees' safety and health issues in accordance with ESH policies.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (cont'd)

INTERNAL CONTROL SYSTEM (CONT'D)

The key elements established to ensure the adequacy and effectiveness of the internal control system include the following (cont'd):

(vi) In relation to staff conduct governance:

- The ***Anti-Bribery and Anti-Corruption Policy*** has been adopted by the Group as a guide on preventing, dealing with and combating bribery and corrupt activities that may arise in the Group's business operations, in compliance with Section 17A of the Malaysian Anti-Corruption Commission (Amendment) Act 2018. The Group has not identified any non-compliance with this policy.

- The ***Whistleblowing Policy*** is in force that enables the stakeholders of the Group including but not limited to the employees, vendors, contractors, external agencies or any other parties to raise bona fide concerns about any suspected or actual occurrence of illegal, unethical or inappropriate events.

- The ***Conflict of Interest Policy*** was approved by the Board on 29 May 2026 and subsequently adopted by the Group to effectively identify, disclose and manage any actual, potential or perceived conflict of interest in order to protect the integrity of the Group and its staffs and manage risk.

(vii) The Group recognises the growing importance of sustainability matters. The Board, assisted by the ARMC, is responsible for overseeing the integration of material sustainability risks and opportunities into the Group's strategy, operations, and risk management framework. This structure ensures that the Group's internal control system adequately addresses both financial and non-financial risks, in line with evolving regulatory expectations and stakeholder demands.

BUSINESS CONTINUITY PLAN

The Business Continuity Plan ("BCP") provides a framework to make the Group more resilient to potential threats and allows operations to resume and continue under adverse or abnormal conditions within an acceptable timeframe upon the occurrence of a disruption. The Board determines the strategic direction and priorities to mitigate impacts and restore operational capacity to pre-disruption levels within an acceptable timeframe. The BCP framework includes employee awareness training, risk assessments, and crisis communication protocols. Persons-in-charge to command communication have been identified to allocate resources to support, manage, and maintain different components of the BCP.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

Pursuant to Paragraph 15.23 of the MMLR of Bursa Malaysia, the External Auditors have reviewed this Statement for inclusion in this Annual Report. The External Auditor performed limited assurance procedures on this Statement in accordance with Audit and Assurance Practice Guide 3 ("AAPG 3") : Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report as issued by the Malaysian Institute of Accountants. AAPG 3 does not require the External Auditors to consider whether this Statement covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system, including the assessment and opinion by the Board and Management thereon.

Based on their review, the External Auditors have reported to the Board that nothing has come to their attention that causes them to believe this Statement is not prepared, in all material aspects, in accordance with the disclosures required by Paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers to be set out, nor is factually inaccurate.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (cont'd)

CONCLUSION

The Board has received assurance from the Chief Executive Officer and the Chief Financial Officer that the Group's risk management and internal control system has been operating adequately and effectively, in all material aspects, based on the risk management and internal control framework of the Group during the financial year under review and up to the date of approval of this Statement.

Based on this assurance, and the reviews conducted by the ARMC and Internal Auditors, the Board is of the opinion that the Group's risk management and internal control systems are adequate and operating satisfactorily for the financial year under review. No major internal control weaknesses were identified that would require disclosure in this Annual Report.

The Board remains committed to continually assessing and enhancing the adequacy and effectiveness of the Group's risk management and internal control systems to enhance the shareholders' value and ensure the long-term sustainability of the business.

This Statement was approved by the Board of Directors on 24 July 2026.

ADDITIONAL COMPLIANCE INFORMATION DISCLOSURES

1. AUDIT AND NON-AUDIT FEES

The amount of audit and non-audit fees paid or payable to the external auditors by the Company and the Group for the financial year ended 31 March 2026 are as follows:

Type of Fees	Company (RM)	Group (RM)
Audit Fees	140,000	300,000
Non-audit Fees	8,000	8,000

2. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSAL

There were no proceed raised from corporate proposal during the financial period from 1 April 2025 to 31 March 2026.

3. MATERIAL CONTRACTS OR LOANS

There were no material contracts or loans entered into by the Company and its subsidiaries involving Directors' and substantial shareholders' interests, either subsisting at the end of the financial year ended 31 March 2026 or entered into since the end of previous financial year.

4. RECURRENT RELATED PARTY TRANSACTIONS ("RRPT") OF REVENUE NATURE

At the 23rd Annual General Meeting of the Company held on 25 September 2025, an approval was sought from the Company's shareholders on the proposed new shareholders' mandate for the Group to enter into related party transactions of a revenue or trading nature ("Shareholders Mandate") which is necessary for its day-to-day operations. The Shareholders' Mandate shall expire at the conclusion of the 24th Annual General Meeting, and the Company does not intend to seek for renewal of the Shareholders' Mandate at the 24th Annual General Meeting.

Save for the details of the related party transactions are disclosed in Note 28 to the Financial Statements on page 161 of this Annual Report, there were no other recurrent related party transactions entered during the financial year ended 31 March 2026.

5. SHARE BUY-BACK AUTHORITY

The Company did not seek shareholders' approval for the Proposed Share Buy-Back Authority at the 23rd Annual General Meeting held on 25 September 2025.

ADDITIONAL COMPLIANCE INFORMATION DISCLOSURES (cont'd)

6. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Paragraph 9.25A of the MAIN Market Listing Requirements, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(A) Group Total Income and Total Assets

		Group	
Total Income	**Remarks**	**2026 (RM)**	**2025 (RM)**
Revenue		103,376,643	94,327,638
Other income		99,663	428,627
Interest income		257,486	1,324,195
Total		**103,733,792**	**96,080,460**
Total Assets		**196,104,604**	**268,634,356**

(B) Business Activities

		Group	
Shariah Non-Compliant Activities	**Remarks**	**2026 (RM)**	**2025 (RM)**
Interest income		235,168	1,253,069
Total		**235,168**	**1,253,069**

(C) Component of Financial Position

(i) Cash Component

		Group	
Islamic Account/Instruments	**Remarks**	**2026 (RM)**	**2025 (RM)**
Cash in hand		37,652	33,781
Deposits with licensed bank		1,139,238	1,139,238
Total		**1,176,890**	**1,173,019**

		Group	
Conventional Account/Instruments	**Remarks**	**2026 (RM)**	**2025 (RM)**
Cash at bank (exclude cash in hand)		5,688,775	7,674,445
Deposits with licensed bank		5,000,000	50,096,241
Short-term funds		242,827	234,878
Total		**10,931,602**	**58,005,564**

ADDITIONAL COMPLIANCE INFORMATION DISCLOSURES (cont'd)

6. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (CONT'D)

(C) Component of Financial Position (Cont'd)

(ii) Debt Component

Islamic Financing	Remarks	Group 2026 (RM)	Group 2025 (RM)
Current			
Term financing		1,228,609	1,120,536
Islamic hire purchase payables		41,023	–
Revolving credit and financing		1,600,000	2,000,000
Non-Current			
Term financing		27,315,072	28,490,885
Islamic hire purchase payables		252,748	–
Total		**30,437,452**	**31,611,421**

Conventional Borrowing	Remarks	Group 2026 (RM)	Group 2025 (RM)
Current			
Term loans		12,889,709	11,956,430
Hire purchase payables		571,894	509,817
Bank overdrafts		–	44,714,389
Other interest bearing debt (please specify in the remarks column)	Investment note facility	–	1,050,000
Other interest bearing debt (please specify in the remarks column)	Other loan	2,000,000	–
Non-Current			
Term loans		58,193,819	71,223,940
Hire purchase payables		934,101	1,332,973
Total		**74,589,523**	**130,787,549**

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are required by the Companies Act 2016 ("CA 2016") to prepare financial statements for each financial year which have been made out in accordance with applicable Malaysian Financial Reporting Standards, International Financial Reporting Standards, the requirement of the CA 2016, and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

The Directors are responsible to ensure that the financial statements give a true and fair view of the state of affairs of the Group and of the Company as at the end of each financial year, and of the results and cash flows of the Group and of the Company for the financial year then ended.

In preparing the financial statements, the Directors have:

- adopted appropriate accounting policies and applied them consistently;

- made judgements and estimates that are reasonable and prudent;

- prepared the financial statements on a going concern basis as the Directors have a reasonable expectation, having made enquiries, that the Group and the Company have adequate resources to continue operations for the foreseeable future.

The Directors are responsible for ensuring that the Group and the Company maintain proper accounting records which disclose with reasonable accuracy the financial position of the Group and of the Company, which enable them to ensure that the financial statements comply with the CA 2016.

The Directors are also responsible for taking reasonable steps to safeguard the assets of the Group and of the Company, and to prevent and detect fraud and other irregularities.

This Statement was approved by the Board of Directors on 24 July 2026.

FINANCIAL
STATEMENTS

DIRECTORS' REPORT

The Directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2026.

PRINCIPAL ACTIVITIES

The Company is principally engaged in investment holding. The principal activities of its subsidiaries include fabrication of specialised design and manufacturing of engineering equipment, investment holding and fabrication of finned tubes. There have been no significant changes in the nature of these activities during the financial year.

RESULTS OF OPERATIONS

The results of operations for the Group and the Company for the financial year are as follows:

	Group RM	Company RM
(Loss)/Profit before tax	(13,919,702)	21,604,472
Income tax expense	(2,619,236)	–
(Loss)/Profit for the financial year attributable to owners of the Company	(16,538,938)	21,604,472

In the opinion of the Directors, the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of the material and unusual nature.

DIVIDENDS

There were no dividends proposed, declared or paid by the Company since the end of the previous financial year. The Directors do not recommend any dividend in respect of current financial year.

RESERVES OR PROVISIONS

There were no material transfers to or from reserves and provisions during the financial year other than as disclosed in the financial statements.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts.

At the date of this report, the Directors are not aware of any circumstances which would render the amount written off for bad debts or the amount of allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent.

CURRENT ASSETS

Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps to ensure that any current assets which were unlikely to be realised in the ordinary course of business including their values as shown in the accounting records of the Group and of the Company had been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

VALUATION METHODS

At the date of this report, the Directors are not aware of any circumstances which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

(i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; and

(ii) any contingent liabilities in respect of the Group or of the Company which has arisen since the end of the financial year.

In the opinion of the Directors, no contingent or other liability of the Group and of the Company has become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

ISSUE OF SHARES AND DEBENTURES

There were no issuance of shares or debentures during the financial year.

TREASURY SHARES

Treasury shares relate to ordinary shares of the Company that are repurchased and held by the Company in accordance with the requirement of Section 127 of the Companies Act, 2016 in Malaysia.

There was no repurchase of the Company's issued ordinary shares, nor any resale, cancellation or distribution of treasury shares during the financial year.

As at 31 March 2026, the Company held 12,042 treasury shares out of its 124,161,002 issued and paid-up ordinary shares. Such treasury shares are held at a carrying amount of RM19,995.

DIRECTORS' REPORT
(cont'd)

DIRECTORS

The Directors of the Company in office during the financial year until the date of the report are:

Dr. Dang Nguk Ling	
Dato' Pahlawan Mior Faridalathrash Bin Wahid	(Appointed on 29 August 2025)
Lim Poh Leng	(Appointed on 29 August 2025)
Ong Kok Wah *	(Appointed on 29 August 2025)
Kang Wei Luen *	(Appointed on 17 November 2025)
Wong Liang Huat	(Appointed on 19 December 2025)
Yee Voon Hon	(Appointed on 16 June 2026)
Soon Boon Fei *	(Appointed on 29 August 2025 and resigned on 14 November 2025)
Cha Weay Chia	(Resigned on 29 August 2025)
Ke Tung Chen *	(Appointed on 11 April 2025 and resigned on 29 August 2025)
Lee Chin Hui	(Resigned on 25 September 2025)
Ooi Guan Hoe	(Resigned on 25 September 2025)
Tan Pei Shiun	(Resigned on 25 September 2025)
Yap Kow @ Yap Kim Fah	(Resigned on 25 September 2025)

* Directors of the Company and its subsidiaries

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept by the Company under Section 59 of the Companies Act 2016 in Malaysia, the interests of Directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

	Number of ordinary shares			
	At appointment date	**Bought**	**Sold**	**At 31.03.2026**
Directors in the Company				
Direct interests:				
Kang Wei Luen	114,000	–	–	114,000
Indirect interests:				
Ong Kok Wah *	34,630,248	70,000	–	34,700,248

* Deemed interest by virtue of shares with his interest held in Strategic A Holdings Sdn. Bhd. of 34,365,448 units and shares held by his spouse of 334,800 units.

By virtue of their interests in the ordinary shares of the Company and pursuant to Section 8 of the Companies Act, 2016 in Malaysia, Kang Wei Luen and Ong Kok Wah are deemed to have an interest in the ordinary shares of the subsidiaries to the extent that the Company has an interest.

Other than as stated above, none of the other Directors in office at the end of the financial year had any interest in ordinary shares of the Company or its related corporations during the financial year.

DIRECTORS' REPORT (cont'd)

DIRECTORS' BENEFITS

Since the end of the previous financial year, none of the Directors of the Company has received or become entitled to receive any benefit (other than the benefit included in the aggregate amount of emoluments received or due and receivable by the Directors or the fixed salary of full-time employees of the Company as disclosed below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

The details of the Directors' benefits of the Group and of the Company for the financial year are as follows:

	Group RM	Company RM
Directors of the Company		
Executive Directors:		
Salaries and other emoluments	661,043	271,027
Defined contribution plans	70,608	24,000
	731,651	295,027
Non-Executive Directors:		
Fees	152,098	152,098
	883,749	447,125

Neither during, nor at the end of the financial year, was the Company a party to any arrangements where the object is to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of the Company or any other body corporate.

INDEMNITY TO DIRECTORS AND OFFICERS

During the financial year, the total amount of indemnity insurance coverage and insurance premium paid for the Directors and officers of the Company and its subsidiaries were RM10,000,000 and RM22,000 respectively.

SUBSIDIARIES

The details of the name, place of incorporation, principal activities and effective equity interest of the subsidiary companies are disclosed in Note 8 to the financial statements.

SIGNIFICANT EVENT DURING AND SUBSEQUENT TO THE FINANCIAL YEAR

The details of the significant event during and subsequent to the financial year are disclosed in Note 31 to the financial statements.

DIRECTORS’ REPORT
(cont’d)

AUDITORS’ REMUNERATION

The amount paid or payable as remuneration of the auditors of the Group and of the Company for the financial year ended 31 March 2026 are as follows:

	Group RM	Company RM
Auditors’ remuneration		
Statutory audit	300,000	140,000
Other services	8,000	8,000
	308,000	148,000

AUDITORS

The auditors, Morison LC PLT, have indicated their willingness to continue in office.

Signed on behalf of the Board, as approved by the Board
in accordance with a resolution of the Directors,

____

KANG WEI LUEN

____

ONG KOK WAH

Petaling Jaya,
24 July 2026

STATEMENT BY DIRECTORS

The Directors of **APB RESOURCES BERHAD** state that, in their opinion, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2026 and of their financial performance and their cash flows of the Group and of the Company for the financial year then ended.

Signed on behalf of the Board, as approved by the Board
in accordance with a resolution of the Directors,

____
KANG WEI LUEN

____
ONG KOK WAH

Petaling Jaya,
24 July 2026

DECLARATION BY THE DIRECTOR PRIMARILY RESPONSIBLE FOR THE FINANCIAL MANAGEMENT OF THE COMPANY

I, **KANG WEI LUEN**, the Director primarily responsible for the financial management of **APB RESOURCES BERHAD**, do solemnly and sincerely declare that the accompanying financial statements are, in my opinion, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

____
KANG WEI LUEN

Subscribed and solemnly declared by the
abovenamed at **PETALING JAYA**
in the state of Selangor Darul Ehsan on
24th day of July, 2026.

Before me,

____
COMMISSIONER FOR OATHS

INDEPENDENT AUDITORS' REPORT

to the members of APB Resources Berhad

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of **APB RESOURCES BERHAD**, which comprise the statements of financial position as at 31 March 2026 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to financial statements, including material accounting policy information, as set out on pages 110 to 167.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2026, and their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and IESBA Code.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How the matter was addressed in the audit
Revenue recognition on construction contracts Refer to Notes 3, 4 and 22 to the financial statements for the Group's accounting policies on revenue, key sources of estimation uncertainty and related disclosures. As at 31 March 2026, the Group recognised revenue from construction contracts amounting to RM103,376,643. Revenue from these contracts is recognised over time based on the stage of completion of the performance obligations, determined using the input method. The progress towards satisfaction of performance obligations is measured by comparing the costs incurred to date with the estimated total costs for each project. We determined this to be a key audit matter due to the significant judgements involved in estimating the total contract costs and the variable consideration, which are used in determining the stage of completion and the amount of revenue recognised over time.	Our audit procedures, amongst others, included the following: (a) Obtained an understanding of the revenue recognition process, including accuracy and timing of revenue recognition towards satisfaction of performance obligation, and performed procedures to evaluate design and implementation of such controls. (b) Reviewed the terms and conditions of samples of customer contracts to assess management's application of MFRS 15 *Revenue from Contracts with Customers*. (c) Tested costs incurred on a sample basis to the relevant supporting documents such as suppliers' invoices and proofs of delivery. (d) Performed cost cut-off testing by examining transactions recorded before and after the reporting date to assess whether contract costs were recognised in the appropriate accounting period. (e) Evaluated the completeness and reasonableness of management-prepared budgets for selected projects by assessing whether all costs, including foreseeable cost overruns, were appropriately incorporated and supported by reasonable assumptions, and compared the budgeted contract costs to the stage of completion reported in progress reports to identify any inconsistencies. (f) Recalculated the revenue recognised based on the contract terms and percentage-of-completion and enquired management on the significant variances. (g) Assessed the management's assessment on the potential revenue deduction arising from liquidated and ascertained damages by reference to the contractual delivery dates, estimated delivery dates, progress reports.

We have determined that there are no key audit matters in the audit of the separate financial statements of the Company to communicate in our auditors' report.

INDEPENDENT AUDITORS' REPORT
(cont'd)

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the Group financial statements. We are responsible for the direction, supervision, and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITORS' REPORT (cont'd)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility towards any other person for the contents of this report.

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MORISON LC PLT (AF 002469)
202206000028 (LLP0032572-LCA)
Chartered Accountants

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LIM WAN YINN
03262/04/2027 J
Chartered Accountant

Petaling Jaya
24 July 2026

STATEMENTS OF FINANCIAL POSITION
as at 31 March 2026

		Group		Company	
	Note	2026 RM	2025 RM	2026 RM	2025 RM
ASSETS					
Non-Current Assets					
Property, plant and equipment	5	96,076,939	99,443,248	–	–
Right-of-use assets	6	560,439	1,470,502	–	–
Investment property	7	–	39,366,704	–	39,366,704
Investment in a subsidiary	8	–	–	76,837,000	76,837,000
Investment in an associate	9	–	–	–	–
Other investments	10	11,200,000	30,100,000	11,200,000	30,100,000
Total Non-Current Assets		107,837,378	170,380,454	88,037,000	146,303,704
Current Assets					
Inventories	11	264,553	307,501	–	–
Trade and other receivables	12	24,511,966	31,664,293	405,098	334,518
Contract assets	13	12,539,527	7,103,525	–	–
Other investments	10	242,827	234,878	–	–
Cash and short-term deposits	14	11,865,665	58,943,705	6,546,574	29,865,608
		49,424,538	98,253,902	6,951,672	30,200,126
Asset classified as held for sale	15	38,842,688	–	38,842,688	–
Total Current Assets		88,267,226	98,253,902	45,794,360	30,200,126
Total Assets		196,104,604	268,634,356	133,831,360	176,503,830

STATEMENTS OF FINANCIAL POSITION (cont'd)

		Group		Company	
	Note	**2026 RM**	**2025 RM**	**2026 RM**	**2025 RM**
EQUITY AND LIABILITIES					
Capital and Reserves					
Share capital	16	116,007,968	116,007,968	116,007,968	116,007,968
Treasury shares	17	(19,995)	(19,995)	(19,995)	(19,995)
Revaluation reserve	18	35,119,699	35,119,699	–	–
Accumulated losses		(89,487,490)	(72,948,552)	(101,013,522)	(122,617,994)
Total Equity		61,620,182	78,159,120	14,974,451	(6,630,021)
Non-Current Liabilities					
Deferred tax liabilities	19	8,984,885	10,490,233	–	–
Loans and borrowings	20	86,774,498	101,600,251	58,193,819	71,223,940
Trade and other payables	21	–	–	27,315,072	28,490,885
Total Non-Current Liabilities		95,759,383	112,090,484	85,508,891	99,714,825
Current Liabilities					
Loans and borrowings	20	18,832,844	62,290,724	12,889,709	56,670,819
Contract liabilities	13	4,824,387	6,364,683	–	–
Trade and other payables	21	12,285,283	9,423,278	20,458,309	26,748,207
Tax liabilities		2,782,525	306,067	–	–
Total Current Liabilities		38,725,039	78,384,752	33,348,018	83,419,026
Total Liabilities		134,484,422	190,475,236	118,856,909	183,133,851
Total Equity and Liabilities		196,104,604	268,634,356	133,831,360	176,503,830

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the financial year ended 31 March 2026

	Note	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Revenue	22	103,376,643	94,327,638	50,201,894	–
Cost of sales		(70,315,600)	(71,290,046)	–	–
Gross profit		33,061,043	23,037,592	50,201,894	–
Other income		99,663	428,627	–	548
Administrative expenses		(20,858,063)	(21,381,864)	(2,617,933)	(3,739,290)
Trade receivables written off		(465,407)	–	–	–
Net reversal of impairment losses on trade receivables		748,713	613,760	–	–
Loss on derecognition of investment in an associate		–	(68,702,811)	–	(68,250,000)
Fair value loss on other investments		(18,900,000)	(5,250,000)	(18,900,000)	(5,250,000)
Other expenses		(1,453,473)	(1,545,451)	–	–
(Loss)/Profit from operations		(7,767,524)	(72,800,147)	28,683,961	(77,238,742)
Finance income		257,486	1,324,195	129,234	696,714
Finance costs		(6,409,664)	(9,933,783)	(7,208,723)	(9,961,852)
Share of results of an associate, net of tax		–	452,811	–	–
(Loss)/Profit before tax	23	(13,919,702)	(80,956,924)	21,604,472	(86,503,880)
Income tax expense	25	(2,619,236)	(282,822)	–	(7,161)
(Loss)/Profit for the financial year		(16,538,938)	(81,239,746)	21,604,472	(86,511,041)
Other comprehensive income					
Item that will not be reclassified subsequently to profit or loss					
Revaluation of leasehold land and buildings, net of tax		–	35,119,699	–	–
Other comprehensive income for the financial year		–	35,119,699	–	–
Total comprehensive (loss)/income for the financial year		(16,538,938)	(46,120,047)	21,604,472	(86,511,041)
(Loss)/Profit attributable to:					
Owners of the Company		(16,538,938)	(81,239,746)	21,604,472	(86,511,041)
Total comprehensive (loss)/income attributable to:					
Owners of the Company		(16,538,938)	(46,120,047)	21,604,472	(86,511,041)
Loss per share attributable to owners of the Company:					
Basic/Diluted (sen)	26	(13.32)	(70.74)		

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

for the financial year ended 31 March 2026

	Note	Attributable to Owners of the Company				
		Share capital RM	Treasury shares RM	Revaluation reserve RM	Retained earnings/ (Accumulated losses) RM	Total equity RM
Group						
As at 1 April 2024		112,875,002	(19,995)	–	8,291,194	121,146,201
Total comprehensive loss for the financial year						
Loss for the financial year		–	–	–	(81,239,746)	(81,239,746)
Other comprehensive income for the financial year		–	–	35,119,699	–	35,119,699
		–	–	35,119,699	(81,239,746)	(46,120,047)
Transaction with owners						
Issuance of ordinary shares, net of share issuance expenses	16	3,132,966	–	–	–	3,132,966
As at 31 March 2025/1 April 2025		116,007,968	(19,995)	35,119,699	(72,948,552)	78,159,120
Total comprehensive loss for the financial year						
Loss for the financial year, representing total comprehensive loss		–	–	–	(16,538,938)	(16,538,938)
As at 31 March 2026		116,007,968	(19,995)	35,119,699	(89,487,490)	61,620,182

STATEMENTS OF CHANGES IN EQUITY (cont'd)

	Note	Attributable to Owners of the Company			
		Share capital RM	**Treasury shares RM**	**Accumulated losses RM**	**Total equity RM**
Company					
As at 1 April 2024		112,875,002	(19,995)	(36,106,953)	76,748,054
Total comprehensive loss for the financial year					
Loss for the financial year, representing total comprehensive loss		–	–	(86,511,041)	(86,511,041)
Transaction with owners					
Issuance of ordinary shares, net of share issuance expenses	16	3,132,966	–	–	3,132,966
As at 31 March 2025/1 April 2025		116,007,968	(19,995)	(122,617,994)	(6,630,021)
Total comprehensive income for the financial year					
Profit for the financial year, representing total comprehensive income		–	–	21,604,472	21,604,472
As at 31 March 2026		116,007,968	(19,995)	(101,013,522)	14,974,451

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

for the financial year ended 31 March 2026

	Note	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
CASH FLOWS FROM OPERATING ACTIVITIES					
(Loss)/Profit before tax		(13,919,702)	(80,956,924)	21,604,472	(86,503,880)
Adjustments for:					
Amortisation of right-of-use assets	6	938,073	566,016	–	–
Depreciation of:					
- property, plant and equipment	5	4,307,000	3,715,258	–	–
- investment property	7	524,016	524,016	524,016	524,016
Dividend income	22	–	–	(50,201,894)	–
Gain on disposal of property, plant and equipment		(68,000)	(110,871)	–	–
Gain on termination of lease		(709)	–	–	–
Gratuity	24	–	9,162	–	–
Fair value loss on other investments	10	18,900,000	5,250,000	18,900,000	5,250,000
Interest expense		6,409,664	9,933,783	7,208,723	9,961,852
Interest income		(257,486)	(1,324,195)	(129,234)	(696,714)
Loss on derecognition of investment in an associate	9	–	68,702,811	–	68,250,000
Net reversal of impairment losses on trade receivables	12	(748,713)	(613,760)	–	–
Net unrealised loss on foreign exchange		565,581	273,856	–	–
Property, plant and equipment written off	5	37,084	584	–	–
Trade receivables written off		465,407	–	–	–
Share of results of an associate		–	(452,811)	–	–
Operating profit/(loss) before changes in working capital		17,152,215	5,516,925	(2,093,917)	(3,214,726)
Changes in working capital:					
Decrease/(Increase) in:					
- Inventories		42,948	184,845	–	–
- Receivables		6,888,688	52,191,770	(64,991)	34,462,369
- Contract assets		(5,436,002)	4,338,034	–	–
Increase/(Decrease) in:					
- Payables		2,849,239	320,273	(13,805)	(404,161)
- Contract liabilities		(1,540,296)	(3,378,776)	–	–
Cash from/(used in) operations		19,956,792	59,173,071	(2,172,713)	30,843,482
Interest paid		(337,341)	(471,912)	–	–
Interest received		251,616	1,304,871	123,645	683,860
Tax refunded		169,685	57,000	–	–
Tax paid		(1,817,811)	(954,606)	–	(7,161)
Net Cash From/(Used In) Operating Activities		18,222,941	59,108,424	(2,049,068)	31,520,181

STATEMENTS OF CASH FLOWS (cont'd)

		Group		Company	
		2026	2025	2026	2025
	Note	RM	RM	RM	RM
CASH FLOWS FROM INVESTING ACTIVITIES					
Acquisition of investment property	7	–	(39,890,720)	–	(39,890,720)
Dividend received	22	–	–	50,201,894	–
Uplift of pledged deposits	14	45,000,000	–	23,180,000	–
Purchase of property, plant and equipment	(a)	(457,775)	(1,059,447)	–	–
Net placement of short-term funds		(7,949)	(8,014)	–	–
Proceeds from disposal of property, plant and equipment		68,000	123,600	–	–
Net Cash From/(Used In) Investing Activities		44,602,276	(40,834,581)	73,381,894	(39,890,720)
CASH FLOWS FROM FINANCING ACTIVITIES	(b)				
Net proceeds from issuance of ordinary shares pursuant to private placement		–	3,132,966	–	3,132,966
Net drawdown of other loan		2,000,000	–	–	–
Net (repayments)/drawdown of revolving credit		(400,000)	2,000,000	–	–
Net (repayments)/drawdown of investment note facility		(1,050,000)	1,050,000	–	–
Net repayments of bankers' acceptance		–	(11,418,000)	–	–
Net repayments of term loans		(13,164,582)	(1,920,716)	(12,096,842)	(11,256,725)
Interest paid		(6,072,323)	(9,461,871)	(7,208,723)	(9,961,852)
Payments of lease liabilities		(938,939)	(547,487)	–	–
Repayments of hire purchase payables		(563,024)	(485,368)	–	–
(Repayment to)/Advances from a subsidiary		–	–	(7,451,906)	27,114,321
Net Cash (Used In)/From Financing Activities		(20,188,868)	(17,650,476)	(26,757,471)	9,028,710
NET INCREASE IN CASH AND CASH EQUIVALENTS		42,636,349	623,367	44,575,355	658,171
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		(36,909,922)	(37,533,289)	(43,028,781)	(43,686,952)
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	14	5,726,427	(36,909,922)	1,546,574	(43,028,781)

STATEMENTS OF CASH FLOWS (cont'd)

(a) Purchase of property, plant and equipment

		Group	
	Note	2026 RM	2025 RM
Purchase of property, plant and equipment	5	977,775	1,059,447
Financed by way of lease arrangements		(520,000)	–
Cash payments on purchase of property, plant and equipment		457,775	1,059,447

(b) Reconciliation of liabilities arising from financing activities:

	At 01.04.2025 RM	Cash flows RM	Non-cash Acquisition RM	Non-cash Others RM	At 31.03.2026 RM
Group					
Lease liabilities	1,492,005	(938,939)	40,485	(13,184)	580,367
Hire purchase payables	1,842,790	(563,024)	520,000	–	1,799,766
Term loans	112,791,791	(13,164,582)	–	–	99,627,209
Revolving credit	2,000,000	(400,000)	–	–	1,600,000
Investment note facility	1,050,000	(1,050,000)	–	–	–
Other loan	–	2,000,000	–	–	2,000,000
	119,176,586	(14,116,545)	560,485	(13,184)	105,607,342
Company					
Amount owing to subsidiaries	54,861,259	(7,451,906)	–	–	47,409,353
Term loans	83,180,370	(12,096,842)	–	–	71,083,528
	138,041,629	(19,548,748)	–	–	118,492,881

STATEMENTS OF CASH FLOWS (cont'd)

(b) Reconciliation of liabilities arising from financing activities (Cont'd):

	At 01.04.2024 RM	Cash flows RM	Non-cash acquisition RM	At 31.03.2025 RM
Group				
Bankers' acceptance	11,418,000	(11,418,000)	–	–
Lease liabilities	48,317	(547,487)	1,991,175	1,492,005
Hire purchase payables	2,328,158	(485,368)	–	1,842,790
Term loans	114,712,507	(1,920,716)	–	112,791,791
Revolving credit	–	2,000,000	–	2,000,000
Investment note facility	–	1,050,000	–	1,050,000
	128,506,982	(11,321,571)	1,991,175	119,176,586
Company				
Amount owing to a subsidiary	27,746,938	27,114,321	–	54,861,259
Term loans	94,437,095	(11,256,725)	–	83,180,370
	122,184,033	15,857,596	–	138,041,629

(c) Total cash outflows for leases:

	Note	Group 2026 RM	Group 2025 RM
Included in net cash from/(used in) operating activities:			
Payments relating to short-term leases	23	864,203	1,304,650
Interest paid in relation to lease liabilities	23	43,561	46,138
Included in net cash (used in)/from financing activities:			
Payments of lease liabilities		938,939	547,487
Total cash outflows of leases		1,846,703	1,898,275

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
for the financial year ended 31 March 2026

1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad.

The principal activity of the Company is engaged in investment holding. The principal activities of its subsidiaries are disclosed in Note 8. There have been no significant changes in the nature of these activities during the financial year.

The registered office of the Company is located at B-21-1, Level 21, Tower B, Northpoint Mid Valley City, No. 1, Medan Syed Putra Utara, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur.

The principal place of business of the Company is located at No. 47 (Lot 540), Jalan TUDM, Kampung Baru Subang, Seksyen U6, 40150 Shah Alam, Selangor Darul Ehsan.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 24 July 2026.

2. BASIS OF PREPARATION

Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Adoption of amended MFRSs

During the financial year, the Group and the Company have adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board ("MASB") that are mandatory for current financial year:

Amendments to MFRS 121	Lack of Exchangeability

The adoption of these amendments to MFRSs did not have any significant impact on the financial statements of the Group and of the Company.

New MFRSs and amendments to MFRSs in issue but not yet effective

The Group and the Company have not adopted the following new MFRSs and amendments to MFRSs that have been issued by the MASB but yet to be effective for the Group and for the Company:

Amendments to MFRS 9 and MFRS 7	Amendments to the Classification and Measurement of Financial Instruments [1]
Amendments to MFRS 9 and MFRS 7	Contracts Referencing Nature-dependent Electricity[1]
Amendments to MFRSs	Annual Improvements to MFRS Accounting Standards - Volume 11[1]
MFRS 18	Presentation and Disclosure in Financial Statements[2]
MFRS 19	Subsidiaries without Public Accountability: Disclosures[2]
Amendments to MFRS 19	Subsidiaries without Public Accountability Disclosures[2]
Amendments to MFRS 121	Translation to a Hyperinflationary Presentation Currency[2]
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture[3]

[1] Effective for annual periods beginning on or after 1 January 2026.
[2] Effective for annual periods beginning on or after 1 January 2027.
[3] Deferred to a date to be determined and announced by MASB.

2. BASIS OF PREPARATION (CONT'D)

New MFRSs and amendments to MFRSs in issue but not yet effective (Cont'd)

The Directors anticipate that the abovementioned new MFRSs and amendments to MFRSs will be adopted in the annual financial statements of the Group and of the Company when they become effective, if applicable. The adoption of these new MFRSs and amendments to MFRSs may not have an impact on the financial statements of the Group and of the Company in the period of initial application except as further discussed below:

MFRS 18 *Presentation and Disclosure in Financial Statements*

MFRS 18 *Presentation and Disclosure in Financial Statements* sets out overall requirements for the presentation and disclosure in the financial statements, and will replace MFRS 101 *Presentation of Financial Statements* upon its adoption. The International Accounting Standard Board ("IASB") did not reconsider all aspects of MFRS 101 when developing MFRS 18, but instead focused on the statement of profit or loss. The IASB retained some paragraphs from MFRS 101 in MFRS 18 and moved some paragraphs from MFRS 101 to MFRS 108 *Basis of Preparation of Financial Statements* and MFRS 7 *Financial Instruments: Disclosures*.

MFRS 18 aims to improve financial reporting by:

- requiring an entity to classify income and expenses included in the statement of profit or loss into five categories, namely operating, investing, financing, income taxes and discontinued operations;
- requiring an entity to present two new defined subtotals in the statement of profit or loss, including "operating profit or loss" and "profit or loss before financing and income taxes";
- requiring an entity to disclose management-defined performance measure; and
- adding new principles for aggregation and disaggregation of items.

An entity is required to apply MFRS 18 for annual periods beginning on or after 1 January 2027, with earlier application permitted. MFRS 18 requires retrospective application with specific transition provisions.

The adoption of these new MFRSs may have an impact on the financial statements of the Group and of the Company in the period of initial application. However, it is not practicable to provide a reasonable estimate of the effects from the adoption of these new MFRSs until the Group and the Company undertakes a detailed review.

3. MATERIAL ACCOUNTING POLICY INFORMATION

Basis of accounting

The financial statements of the Group and of the Company have been prepared on the historical cost basis, except as otherwise disclosed.

Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which they operate ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Group's and the Company's functional currency.

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Basis of consolidation

(a) Subsidiaries and business combination

The Group applies the acquisition method to account for business combinations from the acquisition date when the acquired set of activities meets the definition of a business and control is transferred to the Group.

(b) Associate

Investment in an associate is accounted for in the consolidated financial statements of the Group using the equity method.

(c) Separate financial statements

In the Company's statement of financial position, investments in a subsidiary and an associate are measured at cost less any accumulated impairment losses.

Financial instruments

Financial assets - subsequent measurement and gains and losses

<u>Financial assets at fair value through profit or loss</u>

The Group and the Company subsequently measure these assets at fair value. Net gains and losses, including any interest and dividend income, are recognised in profit or loss.

<u>Debt instruments at amortised cost</u>

The Group and the Company subsequently measure these assets at amortised cost under the effective interest method. The gross carrying amount is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

<u>Debt instruments at fair value through other comprehensive income</u>

The Group and the Company subsequently measure these assets at fair value. Interest income calculated under effective interest method and impairment are recognised in profit or loss. Other net gains and losses are recognised in other comprehensive income. On derecognition, gains and losses accumulated in other comprehensive income are reclassified to profit or loss.

Financial liabilities - subsequent measurement and gains and losses

The Group and the Company subsequently measure other financial liabilities at amortised cost under the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Property, plant and equipment

Property, plant and equipment, other than leasehold land and buildings, are measured at cost less accumulated depreciation and any accumulated impairment losses.

In the previous financial year, the Group changed its accounting policy for measuring leasehold land and buildings from the cost model to the revaluation model, in accordance with MFRS 116 *Property, Plant and Equipment*. The change was made to provide more relevant and reliable information about the value of these assets. This change has been applied prospectively in accordance with MFRS 108 *Accounting Policies, Changes in Accounting Estimates and Errors*. As a result, prior year comparatives have not been restated.

Under the revaluation model, leasehold land and buildings are carried at fair value, determined based on valuations performed by external independent valuers with appropriate professional qualifications and relevant experience in the location and category of the property. Revaluations are carried out at sufficient regularity to ensure that the carrying amount does not differ materially from fair value.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the revaluation reserve, except to the extent that it reverses a previous revaluation deficit on the same asset recognised in profit or loss. Conversely, a revaluation deficit is recognised in profit or loss, except to the extent it offsets a surplus on the same asset previously recognised in equity.

At the date of revaluation, any accumulated depreciation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount. Following revaluation, depreciation is charged on the revalued amount of the leasehold land and buildings over their remaining useful lives.

Except for leasehold land and buildings, plant and equipment are depreciated on straight-line basis by allocating their depreciable amounts over their remaining useful lives.

	Useful lives (years)
Furniture and fittings, office equipment and renovation	5-10
Motor vehicles	5
Plant and machinery, and testing equipment	5-10

Leases

(a) Lessee accounting

The Group presents right-of-use assets that meet the definition of property, plant and equipment as property, plant and equipment in Note 5. Other right-of-use assets are presented separately in Note 6. Lease liabilities are presented as loans and borrowings in Note 20.

<u>Short-term leases</u>

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases (defined as leases with a lease term of 12 months or less). Accordingly, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

<u>Right-of-use assets</u>

The right-of-use assets (other than leasehold land and buildings) are measured at cost less accumulated depreciation and any accumulated impairment losses, and adjust for any remeasurement of the lease liabilities. The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Leases (Cont'd)

(a) Lessee accounting (Cont'd)

Lease liabilities

The lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the incremental borrowing rate.

(b) Lessor accounting

Rental income from sublease properties which recognised as other income.

Investment property

Investment property is stated at cost less accumulated depreciation and any accumulated impairment losses.

The investment property is depreciated on a straight-line basis by allocating its depreciable amounts over its remaining leasehold period expired on 11 May 2100.

	Useful lives (years)
Commercial property	75

Investment property is not depreciated once classify as held for sale.

Inventories

Inventories are measured at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are included in the cost of inventories. Raw materials and consumable are valued at purchase cost using the first-in, first-out method.

Non-current asset held for sale

Non-current asset is classified as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. The classification criteria are met only when the sale is highly probable, the asset is available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such asset, and management is committed to a plan to sell the asset. The sale should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current asset classified as held for sale are measured at the lower of its carrying amount and fair value less costs to sell. Depreciation ceases when an asset is classified as held for sale.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Revenue and other income

Financing and other income

The Group and the Company have applied the practical expedient to not adjust the promised amount of consideration for the effects of a significant financing components as the Group and the Company expect that the period between the transfer of the promised goods or services to the customer and payment by the customer will be one year or less.

(a) Construction contracts

The Group fabricates specialised design and manufacturing engineering equipment under contracts with customers. Construction service contracts comprise multiple deliverables that require significant integration service and therefore accounted as a single performance obligation.

Under the terms of the contracts, control of the works performed is transferred over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. The progress towards complete satisfaction of a performance obligation is determined by the proportion of construction costs incurred for work performed to date bear to the estimated total construction costs (an input method).

Billings are made with a credit term of 30 to 90 days, which is consistent with market practice, therefore, no element of financing is deemed present. The Group become entitled to invoice customers based on achieving a series of performance-related milestones.

The Group recognises a contract asset for any excess of revenue recognised to date over the billings-to-date. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point when invoice is issued or timing for billing is due to passage of time. If the milestone billing exceeds the revenue recognised to date and any deposit or advances received from customers then the Group recognises a contract liability for the difference.

(b) Commission

When the Group acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the Group.

(c) Rental income

Rental income is recognised on a straight-lines basis over the term of the lease.

(d) Interest income

Interest income is recognised using the effective interest method.

(e) Dividend income

Dividend income is recognised when the right to receive payment is established.

Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-makers. The Group's Chief Executive Officer ("CEO"), who are responsible for allocating resources and assessing performance of the operating segments, have been identified as the chief operating decision makers that make strategic decisions.

4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of financial statements in conformity with MFRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reporting period. It also requires Directors to exercise their judgement in process of applying the Group's and the Company's accounting policies. Although these estimates and judgement are based on the Directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity that have the most significant effect on the Group's and the Company's financial statements, or areas where assumptions and estimates that have a significant risk of resulting in a material adjustment to the Group's and the Company's financial statements within the next financial year are disclosed as follows:

(a) Construction revenue

The Group recognises construction revenue and the corresponding costs in profit or loss by using the progress towards complete satisfaction of performance obligation. The progress towards satisfaction of performance obligation is measured by comparing construction costs incurred for work performed to date bear to the estimated total construction costs.

Significant judgement is required in recognising revenue from construction contracts, particularly in the allocation of the transaction price, including the assessment of variable consideration, the determination of the progress of completion of performance obligations, and the budgeting process used in estimating total budgeted contract costs. These judgements are based on project-specific factors and rely on management's experience, historical trends, and the most current information available. Changes in these assumptions may significantly affect the timing and amount of revenue recognised.

The carrying amount of the Group's contract assets and contract liabilities are disclosed in Note 13.

(b) Realisation of asset held for sale

As at the reporting date, the Group and the Company have classified a property as an asset held for sale as management has committed to a plan to dispose of the property and considers the disposal to be highly probable. Management has identified a potential purchaser and negotiations are in progress.

As at the reporting date, the Company is in a net current asset position due to the classification of the investment property held for sale. Consequently, the successful disposal of the property, including the timing of completion and the actual sale proceeds ultimately realised, is critical to the Company's short-term liquidity and its ability to meet its obligations as they fall due.

The estimation of the expected sale proceeds and the anticipated timing of completion involve significant management judgement and estimation. Any significant changes in these assumptions or delays in completing the disposal could affect the Company's liquidity position and ability to meet its short-term obligations as they fall due.

(c) Valuation of properties

The Group measures its leasehold land and buildings at fair value under the revaluation model. The fair values were determined based on valuations performed by independent external valuers as at 30 June 2024. The valuations were performed using a combination of the market comparison method and the replacement cost method.

The fair value of leasehold land was determined using the comparison method, whereby recent transacted prices of comparable properties were adjusted for differences in location, tenure, land size, lease type, and physical characteristics. Significant judgement was exercised in determining the appropriate level of adjustments and selecting the most relevant comparable.

In determining the fair value of the buildings using the replacement cost method, significant judgement was applied in selecting the appropriate reference cost sources. Adjustments were made to reflect the building's specifications, current condition, and functional utility. Further deductions were applied for physical deterioration and obsolescence.

The key assumptions applied in determining the fair value of the property, plant and equipment, as well as the carrying amounts of the revalued leasehold land and buildings, are disclosed in Note 5.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

5. PROPERTY, PLANT AND EQUIPMENT

		At valuation		At cost			
		Right-of-use assets					
	Note	Leasehold land RM	Leasehold buildings RM	Furniture and fittings, office equipment and renovation RM	Motor vehicles RM	Plant and machinery and testing equipment RM	Total RM
Group							
At 1 April 2025		35,900,000	56,600,000	6,518,612	6,513,013	66,722,499	172,254,124
Additions		–	–	54,768	602,800	320,207	977,775
Disposals		–	–	–	–	(414,280)	(414,280)
Written off		–	–	(136,296)	–	(36,480)	(172,776)
At 31 March 2026		35,900,000	56,600,000	6,437,084	7,115,813	66,591,946	172,644,843
Accumulated depreciation							
At 1 April 2025		697,975	1,074,325	5,740,202	3,611,567	61,686,807	72,810,876
Charge for the financial year	23	930,633	1,432,433	139,257	997,668	807,009	4,307,000
Disposals		–	–	–	–	(414,280)	(414,280)
Written off		–	–	(115,021)	–	(20,671)	(135,692)
At 31 March 2026		1,628,608	2,506,758	5,764,438	4,609,235	62,058,865	76,567,904
Carrying amount							
At 31 March 2026		34,271,392	54,093,242	672,646	2,506,578	4,533,081	96,076,939

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

		At valuation		At cost			
		Right-of-use assets					
	Note	Leasehold land RM	Leasehold buildings RM	Furniture and fittings, office equipment and renovation RM	Motor vehicles RM	Plant and machinery and testing equipment RM	Total RM
Group							
At 1 April 2024		22,460,000	43,175,951	6,382,395	6,868,856	66,163,980	145,051,182
Additions		–	–	310,928	190,000	558,519	1,059,447
Adjustment		–	–	–	(109,950)	–	(109,950)
Disposals		–	–	(173,281)	(435,893)	–	(609,174)
Written off		–	–	(1,430)	–	–	(1,430)
Elimination of accumulated depreciation on revaluation		(5,478,670)	(10,382,394)	–	–	–	(15,861,064)
Revaluation surplus		18,918,670	23,806,443	–	–	–	42,725,113
At 31 March 2025		35,900,000	56,600,000	6,518,612	6,513,013	66,722,499	172,254,124
Accumulated depreciation							
At 1 April 2024		5,478,670	10,382,394	5,759,548	3,236,905	60,797,244	85,654,761
Charge for the financial year	23	697,975	1,074,325	150,197	903,198	889,563	3,715,258
Adjustment		–	–	–	(100,788)	–	(100,788)
Disposals		–	–	(168,697)	(427,748)	–	(596,445)
Written off		–	–	(846)	–	–	(846)
Elimination of accumulated depreciation on revaluation		(5,478,670)	(10,382,394)	–	–	–	(15,861,064)
At 31 March 2025		697,975	1,074,325	5,740,202	3,611,567	61,686,807	72,810,876
Carrying amount							
At 31 March 2025		35,202,025	55,525,675	778,410	2,901,446	5,035,692	99,443,248

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(a) Assets pledged as security

Leasehold land and buildings of the Group with carrying amount of RM78,886,287 (2025: RM80,951,266) have been pledged as security to secure banking facilities granted to the Group as disclosed in Note 20(a).

The motor vehicles of the Group with carrying amount of RM2,219,330 (2025: RM 2,419,000) have been pledged as security for hire purchase payables as disclosed in Note 20(b).

(b) Revaluation of leasehold land and buildings

In the previous financial year, the Group changed its accounting policy for measuring leasehold land and buildings from the cost model to the revaluation model in accordance with MFRS 116 *Property, Plant and Equipment*. The revaluation model provides a more relevant presentation of the fair value of these assets, particularly in light of current market conditions and the Group's intention to reflect the underlying economic value of its property holdings.

The leasehold land and buildings of the Group were revalued by independent professional valuers, JB Jurunilai Bersekutu Sdn. Bhd. and One Asia Property Consultants (PJ) Sdn. Bhd., as at 30 June 2024. The fair value of leasehold land was determined using the comparison method, whereby recent transacted prices of comparable properties were adjusted for differences in lease tenure, location, land size, infrastructure and other attributes across all selected comparable. Significant judgement was exercised in determining the appropriate level of adjustments and selecting the most relevant comparable. In determining the fair value of the buildings using the replacement cost method, significant judgement was applied in selecting the appropriate reference cost sources. Adjustments were made to reflect the building's specifications, current condition, and functional utility. Further deductions were applied for physical deterioration and obsolescence.

The fair value measurement of the revalued leasehold land and buildings has been categorised as Level 3 of the fair value hierarchy.

Had the leasehold land and leasehold buildings been carried at historical cost less accumulated depreciation and any impairment loss, their carrying amount would have been as follows:

	Group	
	2026 RM	**2025 RM**
Leasehold land	16,104,656	16,542,993
Leasehold buildings	31,132,019	31,962,788
	47,236,675	48,505,781

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(b) Revaluation of leasehold land and buildings (Cont'd)

The following table shows the valuation techniques used in the determination of fair value within Level 3, as well as the significant unobservable inputs used in the valuation models.

Description of valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Fair value of the leasehold land has been generally derived using the sales comparison method. Sales price of comparable land in close proximity are adjusted for differences in key attributes such as property size, tenure, location, etc. The most significant input into this valuation approach is market price per square foot ranging from RM19 to RM28.	Market price per square foot	The estimated fair value would increase/(decrease) if the market price per square foot is higher/(lower).
Fair value of the leasehold buildings has been generally derived using the replacement cost method. The cost has been adjusted for the physical and functional obsolescence. The most significant input into this valuation approach is cost per square foot ranging rates from 10% to 40%.	Cost per square foot and physical obsolescence	The estimated fair value would increase/(decrease) if the cost per square foot is higher/(lower). Conversely, the fair value would (decrease)/increase if a higher/(lower) level of physical obsolescence is applied.

Valuation process applied by the Group for Level 3 fair value

The fair value of leasehold land and leasehold buildings are determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experiences in the location and category of property being valued.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

6. RIGHT-OF-USE ASSETS

	Note	Hostels RM	Factory RM	Total RM
Group				
Cost				
At 1 April 2024		80,555	–	80,555
Additions		439,594	1,551,581	1,991,175
At 31 March 2025/1 April 2025		520,149	1,551,581	2,071,730
Additions		40,485	–	40,485
Lease termination		(39,917)	–	(39,917)
At 31 March 2026		520,717	1,551,581	2,072,298
Accumulated amortisation				
At 1 April 2024		35,212	–	35,212
Charge for the financial year	23	113,472	452,544	566,016
At 31 March 2025/1 April 2025		148,684	452,544	601,228
Charge for the financial year	23	162,283	775,790	938,073
Lease termination		(27,442)	–	(27,442)
At 31 March 2026		283,525	1,228,334	1,511,859
Carrying amount				
At 31 March 2025		371,465	1,099,037	1,470,502
At 31 March 2026		237,192	323,247	560,439

The Group leases hostels for its employees' accommodation and factory used in operation with remaining lease terms of 1 to 2 years (2025: 2 to 3 years) with an option to renew after expiry of lease terms. Lease payments are negotiated at the end of lease term to reflect market rentals.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

7. INVESTMENT PROPERTY

	Note	Commercial property RM
Group and Company		
Cost		
At 1 April 2024		–
Additions		39,890,720
At 31 March 2025/1 April 2025		39,890,720
Transfer to assets held for sale	15	(39,890,720)
At 31 March 2026		–
Accumulated depreciation		
At 1 April 2024		–
Charge for the financial year	23	524,016
At 31 March 2025/1 April 2025		524,016
Charge for the financial year	23	524,016
Transfer to assets held for sale	15	(1,048,032)
At 31 March 2026		–
Carrying amount		
At 31 March 2025		39,366,704
At 31 March 2026		–

(a) The investment property is stated at cost. The fair value of the investment property of the Group and the Company is Nil (2025: RM46,600,000).

In the previous financial year, the investment property of the Group and of the Company were revalued by an independent professional valuer, Laurelcap Sdn. Bhd., on 25 October 2024. The fair value of investment property was determined using the income approach, term and reversion method, reflecting current rental income and expected reversion to estimated market rentals for similar comparables at prevailing market yields. This valuation technique involves significant unobservable inputs and is classified as Level 3 in the fair value hierarchy. The fair value were determined based on Directors' estimates, taking into consideration the latest available market information obtained from property agents and valuation reports issued by independent valuers, as well as the Directors' knowledge and experience of the properties' location and characteristics, including their respective merits and demerits.

(b) The investment property has been pledged as security to secure term loan as disclosed in Note 20(a).

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

8. INVESTMENT IN A SUBSIDIARY

	Company	
	2026 RM	**2025 RM**
At cost		
Unquoted shares		
At beginning/end of the financial year	76,837,000	76,837,000

The details of the subsidiaries are as follows:

Name of company	Principal place of business/ country of incorporation	Ownership Interest 2026	Ownership Interest 2025	Principal activities
Direct Subsidiary:				
Era Julung Sdn. Bhd.	Malaysia	100%	100%	Investment holding
Subsidiary of Era Julung Sdn. Bhd.				
Amalgamated Metal Corporation (M) Sdn. Bhd.	Malaysia	100%	100%	Fabrication of specialised design and manufacturing of engineering equipment
Subsidiary of Amalgamated Metal Corporation (M) Sdn. Bhd.				
Era Naqi Malaysia Sdn. Bhd.	Malaysia	100%	100%	Fabrication of finned tubes

9. INVESTMENT IN AN ASSOCIATE

	Group		Company	
	2026 RM	**2025 RM**	**2026 RM**	**2025 RM**
Share at cost	–	140,000,000	–	140,000,000
Share at post-acquisition reserves	–	(642,338)	–	–
	–	139,357,662	–	140,000,000
Less: Accumulated impairment losses	–	(35,304,851)	–	(36,400,000)
Less: Loss on derecognition	–	(68,702,811)	–	(68,250,000)
Less: Reclassification to other investment	–	(35,350,000)	–	(35,350,000)
	–	–	–	–

9. INVESTMENT IN AN ASSOCIATE (CONT'D)

The details of the associate are as follows:

Name of company	Principal place of business/ country of incorporation	Ownership Interest		Principal activities
		2026	2025	
Globetronics Technology Berhad *	Malaysia	–	–	Assembly and testing of integrated circuits, optoelectronic products and technical plating services, manufacturing of small outline components, Light-Emitting-Diode components and modules, development and assembly of sensors and optical products for smart mobile and wearable applications.

* In previous financial year, the associate changed its financial year end from 31 December to 30 June. In applying the equity method of accounting, the Group has used the unaudited financial statements of the associate for the 7-month period from 1 April 2024 to 31 October 2024 in financial year ended 31 March 2025, being up to the date the Group ceased to have significant influence over the associate on 1 November 2024.

(a) Reclassification of investment and loss of significant influence

On 1 November 2024, the Company's representative on the Board of Globetronics resigned, resulting in the cessation of the Group's significant influence over Globetronics. Consequently, the investment was reclassified from an investment in associate to a financial asset measured at fair value through profit or loss ("FVPL") in accordance with MFRS 9 Financial Instruments. The fair value of the quoted investment on 1 November 2024 was RM35,350,000. The Group and the Company recognised a loss on derecognition of the quoted investment amounting to RM68,702,811 and RM68,250,000 respectively, being the difference between the carrying amount of the investment in associate and its fair value of the investment at the date of loss of significant influence. This loss on derecognition is recognised in profit or loss in the financial year ended 31 March 2025.

(b) The following table illustrates the summarised financial information of the associate:

	Company	
	2026 RM	2025* RM
7-month period		
Results		
Revenue	–	65,205,396
Profit for the financial year	–	4,368,869
Total comprehensive income	–	4,368,869

* The Group ceased to have significant influence over the associate on 1 November 2024. Accordingly, the equity method was applied up to that date.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

9. INVESTMENT IN AN ASSOCIATE (CONT'D)

(c) The reconciliation of net assets of the associate to the carrying amount of the investment in an associate is as follows:

	Company 2026 RM	Company 2025 RM
Group's share of net assets	–	–
Goodwill	–	–
Less: Accumulated impairment losses	–	–
Carrying amount in the consolidated statements of financial position	–	–
Group's share of results	–	452,811

10. OTHER INVESTMENTS

	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Non-current:				
Financial assets at fair value through profit or loss ("FVPL")				
At fair value:				
Quoted shares in Malaysia	11,200,000	30,100,000	11,200,000	30,100,000
Current:				
Financial assets at fair value through profit or loss ("FVPL")				
At fair value:				
Short-term funds	242,827	234,878	–	–

Financial assets at fair value through profit or loss include investment in quoted shares. Fair values of these equity shares are determined by reference to published price quotations in an active market and is categorised within Level 1 of the fair value hierarchy.

The investment in quoted shares has been pledged as security to secure term loan as disclosed in Note 20(a).

Fair value loss of financial assets at fair value through profit or loss of the Group and of the Company amounting to RM18,900,000 and RM18,900,000 (2025: RM5,250,000 and RM5,250,000) respectively is presented within profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

11. INVENTORIES

	Group	
	2026	**2025**
	RM	**RM**
At cost:		
Raw materials	264,553	307,501

During the financial year, the cost of inventories of the Group recognised as an expense in cost of sales during the financial year was RM1,986,317 (2025: RM188,704).

12. TRADE AND OTHER RECEIVABLES

		Group		Company	
		2026	**2025**	**2026**	**2025**
	Note	**RM**	**RM**	**RM**	**RM**
Current:					
Trade:					
Trade receivables	(a)	26,253,486	34,659,898	–	–
Less: Impairment losses on trade receivables	(a)	(8,950,256)	(9,698,969)	–	–
		17,303,230	24,960,929	–	–
Non-trade					
Other receivables		3,967,436	3,338,614	5,589	12,854
Advances to suppliers		1,969,068	2,158,020	-	-
Deposits		732,094	715,658	271,690	271,690
Prepayments		540,138	491,072	127,819	49,974
		7,208,736	6,703,364	405,098	334,518
		24,511,966	31,664,293	405,098	334,518

(a) Trade receivables

Trade receivables are non-interest bearing and the normal credit terms offered by the Group ranging from 30 days to 90 days (2025: 30 days to 90 days) from the date of invoices. Other credit terms are assessed and approved on a case-by-case basis.

12. TRADE AND OTHER RECEIVABLES (CONT'D)

(a) Trade receivables (Cont'd)

Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the reconciliation of movement in the impairment of trade receivables are as follows:

	Group	
	2026 RM	**2025 RM**
At beginning of the financial year	9,698,969	10,312,729
Reversal of impairment losses (Note 23)	(748,713)	(613,760)
At end of the financial year	8,950,256	9,698,969

The information about the credit exposures is disclosed in Note 27(b)(i).

13. CONTRACT ASSETS/(LIABILITIES)

	Group	
	2026 RM	**2025 RM**
Contract assets relating to construction service contracts	12,539,527	7,103,525
Contract liabilities relating to construction service contracts	(4,824,387)	(6,364,683)

(a) Contract assets

The contract assets represent the Group's rights to consideration for the work performed for the construction contracts but yet to be billed. Contract assets are transferred to receivables when the Group issues progress billings to the customers. Typically, the amount will be billed within 30 days (2025: 30 days).

(b) Contract liabilities

The contract liabilities represent progress billings and deposits received for construction contracts for which performance obligations have not been satisfied.

13. CONTRACT ASSETS/(LIABILITIES) (CONT'D)

(c) Significant changes in contract balances

	Group			
	2026		2025	
	Contract assets Increase/ (decrease) RM	Contract liabilities Increase/ (decrease) RM	Contract assets Increase/ (decrease) RM	Contract liabilities Increase/ (decrease) RM
Revenue recognised that was included in contract liability at the beginning of the financial year	–	6,364,683	–	9,743,459
Increases due to consideration received from customers, but revenue not recognised	–	(4,824,387)	–	(6,364,683)
Increases due to revenue recognised, for unbilled goods or services transferred to customers	12,539,527	–	7,103,525	–
Transfers from contract assets recognised at the beginning of the year to receivables	(7,103,525)	–	(11,441,559)	–

14. CASH AND SHORT-TERM DEPOSITS

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Cash and bank balances	5,726,427	7,708,226	1,546,574	1,636,501
Short-term deposits	6,139,238	51,235,479	5,000,000	28,229,107
	11,865,665	58,943,705	6,546,574	29,865,608

For the purpose of the statements of cash flows, cash and cash equivalents comprise the followings:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Short-term deposits	6,139,238	51,235,479	5,000,000	28,229,107
Less: Pledged deposits	(6,139,238)	(51,139,238)	(5,000,000)	(28,180,000)
	–	96,241	–	49,107
Cash and bank balances	5,726,427	7,708,226	1,546,574	1,636,501
Bank overdraft (Note 20)	–	(44,714,389)	–	(44,714,389)
	5,726,427	(36,909,922)	1,546,574	(43,028,781)

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

14. CASH AND SHORT-TERM DEPOSITS (CONT'D)

(a) Deposits placed with a licensed bank of the Group and of the Company of RM6,139,238 (2025: RM51,139,238) and RM5,000,000 (2025: RM28,180,000) respectively are pledged for credit facilities granted to the Group and to the Company as disclosed in Note 20(a) and 20(d).

(b) Deposits placed with a licensed bank of the Group and of the Company bear interest at rates ranging from 1.70% to 2.20% and 1.70% to 2.20% (2025: 2.10% to 2.20% and 2.10% to 2.20%) per annum respectively with maturities of 1 month (2025: 1 month).

15. ASSET CLASSIFIED AS HELD FOR SALE

Asset classified as held for sale comprises a commercial property that the Group and the Company intend to dispose of. During the financial year, the Group and the Company committed to a plan to sell the property to a third party and commenced active efforts to locate a buyer. A potential buyer has been identified and negotiations are in progress. Management expects the sale to be completed within twelve months from the reporting date and considers the sale to be highly probable.

As at the end of the reporting period, the asset classified as held for sale is as follows:

	Group and Company 2026 RM
Commercial Property	
At beginning of the financial year	–
Transfer from investment property	38,842,688
At end of the financial year	38,842,688
Carrying amount	38,842,688

The carrying amount of investment property is the same as its carrying amount before it was being reclassified to current assets.

The asset held for sale is pledged to a licensed bank for banking facilities granted to the Group as disclosed in Note 20(a).

16. SHARE CAPITAL

	Group and Company			
	2026		2025	
	Number of shares Unit	Amount RM	Number of shares Unit	Amount RM
Issued and fully paid up (no par value):				
At beginning of the financial year	124,161,002	116,007,968	112,875,002	112,875,002
Issuance during the year, in pursuant to private placement	–	–	11,286,000	3,279,712
Less: Share issuance expenses	–	–	–	(146,746)
At end of the financial year	124,161,002	116,007,968	124,161,002	116,007,968

The holders of the ordinary shares (except treasury shares) are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

17. TREASURY SHARES

	Group and Company			
	2026		2025	
	Number of shares Unit	Amount RM	Number of shares Unit	Amount RM
At beginning/end of the financial year	12,042	19,995	12,042	19,995

Treasury shares relate to ordinary shares of the Company that are repurchased and held by the Company. The amount consists of the acquisition costs of treasury shares net of the proceeds received on their subsequent sale or issuance.

The Directors of the Company are committed to enhancing the value of the Company for its shareholders and believe that the repurchase plan can be applied in the best interests of the Company and its shareholders. The share repurchased made to date were financed by internally generated funds and are being held as treasury shares in accordance with the requirements of Section 127 of the Companies Act, 2016 in Malaysia.

As at 31 March 2026, the Company held 12,042 (2025: 12,042) treasury shares.

18. REVALUATION RESERVE

The revaluation reserve represents the increase in the fair value of leasehold land and buildings of the Group (net of deferred tax, where applicable) presented under property, plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

19. DEFERRED TAX LIABILITIES

	Group 2026 RM	2025 RM
Deferred tax liabilities		
At beginning of the financial year	10,490,233	3,499,029
Recognised in other comprehensive income	–	7,605,414
Recognised in profit or loss (Note 25)	(1,505,348)	(614,210)
At end of the financial year	8,984,885	10,490,233

(a) The component of deferred tax liabilities as at the end of the financial year is as follows:

	Group 2026 RM	2025 RM
Deferred tax liabilities		
Revaluation on leasehold land and buildings	7,266,541	7,605,414
Difference between the carrying amounts of property, plant and equipment and its tax base	1,718,344	2,884,819
	8,984,885	10,490,233

(b) Deferred tax assets have not been recognised in respect of the following item (stated at gross):

	Group 2026 RM	2025 RM
Unused tax losses	111,238	111,238

The availability of unused tax losses for offsetting against future taxable profits of the respective subsidiaries in Malaysia are subject to requirements under Income Tax Act, 1967 and guidelines issued by the tax authority.

The unused tax losses are available for offset against future taxable profits of the Group up to the following financial years:

	Group 2026 RM	2025 RM
Year of assessment:		
2028	37,912	37,912
2029	10,170	10,170
2030	18,916	18,916
2031	21,772	21,772
2032	22,468	22,468
	111,238	111,238

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

20. LOANS AND BORROWINGS

		Group		Company	
	Note	2026 RM	2025 RM	2026 RM	2025 RM
Non-current:					
Term loans	(a)	85,508,891	99,714,825	58,193,819	71,223,940
Hire purchase payables	(b)	1,186,849	1,332,973	–	–
Lease liabilities	(c)	78,758	552,453	–	–
		86,774,498	101,600,251	58,193,819	71,223,940
Current:					
Term loans	(a)	14,118,318	13,076,966	12,889,709	11,956,430
Hire purchase payables	(b)	612,917	509,817	–	–
Lease liabilities	(c)	501,609	939,552	–	–
Bank overdraft	(d)	–	44,714,389	–	44,714,389
Revolving credit	(e)	1,600,000	2,000,000	–	–
Investment note facility	(f)	–	1,050,000	–	–
Other loan	(g)	2,000,000	–	–	–
		18,832,844	62,290,724	12,889,709	56,670,819
		105,607,342	163,890,975	71,083,528	127,894,759
Total loans and borrowings:					
Term loans	(a)	99,627,209	112,791,791	71,083,528	83,180,370
Hire purchase payables	(b)	1,799,766	1,842,790	–	–
Lease liabilities	(c)	580,367	1,492,005	–	–
Bank overdraft	(d)	–	44,714,389	–	44,714,389
Revolving credit	(e)	1,600,000	2,000,000	–	–
Investment note facility	(f)	–	1,050,000	–	–
Other loan	(g)	2,000,000	–	–	–
		105,607,342	163,890,975	71,083,528	127,894,759

(a) Term loans

Term loan 1 of the Group and of the Company of RM71,083,528 (2025: RM83,180,370) bears interest at a rate of 5.90% (2025: 6.15%) per annum and is repayable by monthly instalments of RM1,395,000 over 7 years commencing from the day of first drawdown and is secured and supported as follows:

(i) Legal charge over the leasehold land and buildings of the Group as disclosed in Note 5(a);
(ii) Charge over the investment in quoted shares as disclosed in Note 10; and
(iii) Deposits pledged with a licensed bank as disclosed in Note 14.

Term loan 2 of the Group of RM28,543,681 (2025: RM29,611,421) bears interest at a rate of 4.10% (2025: 4.35%) per annum and is repayable by monthly instalments of RM189,873 over 20 years commencing from the day of first drawdown and is secured as follows:

(i) Corporate guarantee by the Company;
(ii) Deposits pledged with a licensed bank as disclosed in Note 14; and
(iii) Legal charge over the commercial property of the Group and of the Company as disclosed in Note 7 and Note 15.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

20. LOANS AND BORROWINGS (CONT'D)

(b) Hire purchase payables

Hire purchase payables of the Group bear interest at rates ranging from 2.23% to 2.41% (2025: 2.39%) per annum and are secured by the Group's motor vehicles under hire purchase arrangement as disclosed in Note 5(a).

(c) Lease liabilities

The interest rates implicit in the leases for the current financial year range from 4.35% to 6.49% (2025: 4.10% to 6.49%) per annum.

Future minimum lease payments together with the present value of the net minimum lease payments are as follows:

	Group	
	2026 RM	**2025 RM**
Minimum lease payments:		
Not later than one year	510,875	982,500
Later than one year and not later than 5 years	80,500	560,775
	591,375	1,543,275
Less: Future finance charges	(11,008)	(51,270)
	580,367	1,492,005
Present value of minimum lease payments:		
Not later than one year	501,609	939,552
Later than one year and not later than 5 years	78,758	552,453
	580,367	1,492,005
Less: Amount due within 12 months	(501,609)	(939,552)
	78,758	552,453

(d) Bank overdraft

The bank overdraft of the Group and of the Company bear interest at a rate of 6.15% (2025: 6.15%) per annum and is secured and supported by the deposits pledged with a licensed bank as disclosed in Note 14.

(e) Revolving credit

The revolving credit of the Group bears interest at rates ranging from 4.41% to 4.75% (2025: 4.75% to 4.77%) per annum and is secured and supported by a corporate guarantee by the Company.

(f) Investment note facility

The Group obtained an investment note facility from a peer-to-peer (P2P) financing, which bears a flat interest rate of 11.75% (2025: 11.75%) per annum and is repayable within one year. The facility is secured by a corporate guarantee provided by a subsidiary of the Company.

20. LOANS AND BORROWINGS (CONT'D)

(g) Other loan

The Group obtained an unsecured loan facility of RM2,000,000 from a licensed moneylending company, which bears a flat interest rate of 18% (2025: Nil) per annum and is repayable at the end of the tenure.

21. TRADE AND OTHER PAYABLES

	Note	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Non-current:					
Non-trade					
Amount owing to subsidiaries	(b)	–	–	27,315,072	28,490,885
Current:					
Trade					
Trade payables	(a)	8,697,075	5,875,601	–	–
Non-trade					
Other payables		666,730	499,297	179,515	101,046
Amount owing to subsidiaries	(b)	–	–	20,094,281	26,370,374
Accruals		2,921,478	3,048,380	184,513	276,787
		3,588,208	3,547,677	20,458,309	26,748,207
Total trade and other payables (current)		12,285,283	9,423,278	20,458,309	26,748,207
Total trade and other payables (non-current and current)		12,285,283	9,423,278	47,773,381	55,239,092

(a) Trade payables

Trade payables of the Group are non-interest bearing and the normal trade credit terms granted to the Group are ranging from 30 days to 90 days (2025: 30 days to 90 days).

(b) Amount owing to subsidiaries

Amount owing to subsidiaries is non-trade in nature, unsecured, non-interest bearing, and repayable on demand in cash, except for amount of RM30,143,681 (2025: RM31,611,421), which are financed by banking facilities granted to the subsidiary and bear interest at rates ranging from 4.10% to 4.75% (2025: 4.35% to 4.77%) per annum, respectively.

For explanations on the Group's and the Company's liquidity risk management processes, refer to Note 27(b)(ii).

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

22. REVENUE

	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Revenue from contract customers:				
Over time				
Construction contracts	103,376,643	93,582,789	–	–
At a point in time				
Commission	–	744,849	–	–
Revenue from other source:				
Dividend income	–	–	50,201,894	–
	103,376,643	94,327,638	50,201,894	–

As at 31 March 2026, the remaining construction revenue amounting to RM35,709,132 (2025: RM50,422,844) is expected to be recognised within the next 12 months.

23. (LOSS)/PROFIT BEFORE TAX

Other than disclosed elsewhere in the financial statements, the following items have been charged/(credited) in arriving at (loss)/profit before tax:

	Note	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Auditors' remuneration:					
Statutory audit					
- current year		300,000	300,000	140,000	220,000
- under provision in previous financial period		–	120,000	–	120,000
Other services		8,000	8,000	8,000	8,000
Amortisation of right-of-use assets	6	938,073	566,016	–	–
Depreciation of:					
- property, plant and equipment	5	4,307,000	3,715,258	–	–
- investment property	7	524,016	524,016	524,016	524,016
Employee benefits expense	24	18,770,123	18,537,992	512,693	247,189
Expenses relating to short-term leases		864,203	1,304,650	–	–
Fair value loss on other investments	10	18,900,000	5,250,000	18,900,000	5,250,000
Gain on disposal of property, plant and equipment		(68,000)	(110,871)	–	–
Gain on termination of lease		(709)	–	–	–
Interest expense on:					
- bank overdrafts		218,429	2,671,075	218,429	2,671,075
- bankers' acceptance		–	241,147	–	–
- hire purchase payables		87,975	96,775	–	–
- lease liabilities		43,561	46,138	–	–
- term loans		5,853,894	6,790,796	5,853,894	6,790,796
- revolving credit		82,430	70,227	82,430	70,227
- investment note facility		123,375	17,625	–	–
- amount owing to subsidiaries		–	–	1,053,970	429,754

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

23. (LOSS)/PROFIT BEFORE TAX (CONT'D)

Other than disclosed elsewhere in the financial statements, the following items have been charged/(credited) in arriving at (loss)/profit before tax: (Cont'd)

		Group		Company	
	Note	2026 RM	2025 RM	2026 RM	2025 RM
Interest income on:					
- short-term funds		(7,950)	(52,136)	–	(44,122)
- short-term deposits		(249,536)	(1,272,059)	(129,234)	(652,592)
Loss on derecognition of investment in an associate	9	–	68,702,811	–	68,250,000
Net loss on foreign exchange:					
- realised		850,787	964,508	–	–
- unrealised		565,581	273,856	–	–
Net reversal of impairment losses on trade receivables	12	(748,713)	(613,760)	–	–
Property, plant and equipment written off	5	37,084	584	–	–
Rental income		(3,856)	(3,300)	–	–
Trade receivables written off		465,407	–	–	–

24. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Wages and salaries	17,690,058	17,466,980	481,283	238,999
Defined contribution plans	1,080,065	1,061,850	31,410	8,190
Gratuity	–	9,162	–	–
	18,770,123	18,537,992	512,693	247,189

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

24. EMPLOYEE BENEFITS EXPENSE (CONT'D)

Included in employee benefits expense are:

	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Directors of the Company				
Executive Directors:				
Salaries and other emoluments	661,043	584,094	271,027	12,074
Defined contribution plans	70,608	68,400	24,000	–
	731,651	652,494	295,027	12,074
Non-executive Directors:				
Fees	152,098	151,810	152,098	151,810
	883,749	804,304	447,125	163,884
Directors of the subsidiaries				
Executive Directors:				
Salaries and other emoluments	259,364	134,550	–	–
Defined contribution plans	28,856	16,118	–	–
	288,220	150,668	–	–
	1,171,969	954,972	447,125	163,884

25. INCOME TAX EXPENSE

The major components of income tax expense for the financial year are as follows:

	Group 2026 RM	Group 2025 RM	Company 2026 RM	Company 2025 RM
Income tax:				
- Current year	3,977,040	1,681,267	–	–
- Adjustment in respect of prior year/period	147,544	(784,235)	–	7,161
	4,124,584	897,032	–	7,161
Deferred tax (Note 19):				
- Origination of temporary differences	(47,128)	52,039	–	–
- Adjustments in respect of prior year	(1,458,220)	(666,249)	–	–
	(1,505,348)	(614,210)	–	–
	2,619,236	282,822	–	7,161

Domestic income tax is calculated at the Malaysian statutory income tax rate of 24% (2025: 24%) of the estimated assessable profit for the financial year.

25. INCOME TAX EXPENSE (CONT'D)

The reconciliation of the tax amount at statutory income tax rate to the Group's and the Company's tax expense are as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
(Loss)/Profit before tax	(13,919,702)	(80,956,924)	21,604,472	(86,503,880)
Tax at the Malaysian statutory income tax rate 24% (2025: 24%)	(3,340,728)	(19,429,662)	5,185,073	(20,760,931)
Share of results of an associate	–	(108,675)	–	–
Tax effects arising from:				
- non-deductible expenses	7,466,189	21,311,939	6,863,382	20,760,931
- non-taxable income	(1,908)	(28,532)	(12,048,455)	–
Utilisation of deferred tax asset not recognised previously	(193,641)	(11,764)	–	–
Adjustments in respect of prior year:				
- income tax	147,544	(784,235)	–	7,161
- deferred tax	(1,458,220)	(666,249)	–	–
	2,619,236	282,822	–	7,161

26. LOSS PER SHARE

(a) Basic loss per share

Basic loss per share is based on the loss for the financial year attributable to owners of the Company and the weighted average number of shares outstanding during the financial year, calculated as follows:

	Group	
	2026 RM	2025 RM
Loss for the financial year attributable to owners of the Company	(16,538,938)	(81,239,746)
Weighted average number of shares outstanding during the financial year (adjusted for treasury shares)	124,148,960	114,841,875
Basic loss per share (sen)	(13.32)	(70.74)

(b) Diluted loss per share

The diluted loss per share of the Group for the financial year ended 31 March 2026 and 31 March 2025 are same as the basic loss per share of the Group as the Company has no dilutive potential ordinary shares.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

27. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The following table analyses the financial instruments in the statement of financial position by the classes of financial instruments to which they are assigned:

(i) Amortised cost ("AC")
(ii) Fair value through profit or loss ("FVPL")

	Carrying amount RM	FVPL RM	AC RM
2026			
Financial assets			
Group			
Trade and other receivables, net of prepayments and advances to suppliers	22,002,760	–	22,002,760
Other investments	11,442,827	11,442,827	–
Cash and short-term deposits	11,865,665	–	11,865,665
	45,311,252	11,442,827	33,868,425
Company			
Trade and other receivables, net of prepayments	277,279	–	277,279
Other investments	11,200,000	11,200,000	–
Cash and short-term deposits	6,546,574	–	6,546,574
	18,023,853	11,200,000	6,823,853
Financial liabilities			
Group			
Loans and borrowings, excluding lease liabilities	105,026,975	–	105,026,975
Trade and other payables	12,285,283	–	12,285,283
	117,312,258	–	117,312,258
Company			
Loans and borrowings	71,083,528	–	71,083,528
Trade and other payables	47,773,381	–	47,773,381
	118,856,909	–	118,856,909

27. FINANCIAL INSTRUMENTS (CONT'D)

(a) Categories of financial instruments (Cont'd)

The following table analyses the financial instruments in the statement of financial position by the classes of financial instruments to which they are assigned: (Cont'd)

	Carrying amount RM	FVPL RM	AC RM
2025			
Financial assets			
Group			
Trade and other receivables, net of prepayments and advances to suppliers	29,015,201	–	29,015,201
Other investments	30,334,878	30,334,878	–
Cash and short-term deposits	58,943,705	–	58,943,705
	118,293,784	30,334,878	87,958,906
Company			
Trade and other receivables, net of prepayments	284,544	–	284,544
Other investments	30,100,000	30,100,000	–
Cash and short-term deposits	29,865,608	–	29,865,608
	60,250,152	30,100,000	30,150,152
Financial liabilities			
Group			
Loans and borrowings, excluding lease liabilities	162,398,970	–	162,398,970
Trade and other payables	9,423,278	–	9,423,278
	171,822,248	–	171,822,248
Company			
Loans and borrowings	127,894,759	–	127,894,759
Trade and other payables	55,239,092	–	55,239,092
	183,133,851	-	183,133,851

(b) Financial risk management

The Group's and the Company's activities are exposed to a variety of financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, foreign currency risk and interest rate risk. The Group's and the Company's overall financial risk management objective are to optimise value for their shareholders. The Group and the Company do not trade in financial instruments.

The Board of Directors reviews and agrees policies and procedures for the management of these risks, which are executed by the Group's senior management. The audit committee provides independent oversight to the effectiveness of the risk management process.

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk

Credit risk is the risk of financial loss to the Group and the Company that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group and the Company are exposed to credit risk arises primarily from trade and other receivables. For other financial assets, the Group and the Company minimise credit risk by dealing with high credit rating counterparties. The Group and the Company have a credit policy in place and the exposure to credit risk is managed through the application of credit approvals, credit limits and monitoring procedures. Credit worthiness of a customer is assessed based on a set of evaluation criteria and individual credit limits are defined in accordance with this assessment.

The Group and the Company consider a financial asset to be in default when:

- the counterparty is unable to pay its credit obligations to the Group and the Company in full, without taking into account any credit enhancements held by the Group and the Company; or

- the contractual payment of the financial asset is more than 90 days past due unless the Group and the Company have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

At the end of the reporting period, the Group and the Company assess whether financial assets carried at amortised cost. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Those events evidence that a financial asset is credit-impaired include observable data about the following events:

- significant financial difficulty of the counterparty;
- a breach of contract, including a default event;
- a concession or restructuring of loans granted by the lender of the counterparty relating to the counterparty's financial difficulty; or
- it is probable that the counterparty will enter bankruptcy or other financial reorganisation.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group and the Company determine that the debtor does not have assets or source of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's and the Company's procedure for recovery of amounts due.

Trade receivables and contract assets

As at the end of the reporting period, the maximum exposure to credit risk arising from trade receivables and contract assets is represented by the carrying amount in the statements of financial position.

The carrying amount of trade receivables and contract assets are not secured by any collateral or supported by any other credit enhancements. In determining the recoverability of these receivables, the Group considers any change in the credit quality of the receivables from the date the credit was initially granted up to the reporting date. The Group has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Group uses ageing analysis to monitor the credit quality of trade receivables. In managing credit risks of trade receivables, the Group also takes appropriate actions (including but not limited to legal actions) to recover long past due balances.

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk (Cont'd)

Trade receivables and contract assets (Cont'd)

At the end of the reporting period, approximately 88% (2025: 89%) of the Group's trade receivables was due from three (2025: three) major customers.

<u>Credit risk concentration profile</u>

The Group determines the credit risk concentration of its trade receivables and contract assets by geographic region on an ongoing basis.

The credit risk concentration profile of the Group's trade receivables and contract assets at the reporting date are as follows:

	Group	
	2026	**2025**
	RM	**RM**
Malaysia	22,347,966	28,031,463
Asia Pacific	7,343,637	3,604,918
Europe	151,154	428,073
	29,842,757	32,064,454

The Group applies the simplified approach to provide for impairment losses prescribed by MFRS 9 *Financial Instruments*, which permits the use of the lifetime expected credit losses provision for all trade receivables and contract assets. To measure the impairment losses, trade receivables have been grouped based on shared credit risks characteristics and the days past due. The impairment losses also incorporate forward looking information. Forward-looking information includes consideration of various external sources of actual and forecast economic information that relate to the Group's core operations. The Group believes that changes in economic conditions over these periods would not materially impact the impairment calculation of the receivables.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk (Cont'd)

Trade receivables and contract assets (Cont'd)

Credit risk concentration profile (Cont'd)

The information about the credit risk exposure on the Group's trade receivables and contract assets are as follows:

	Gross carrying amount at default RM
Group	
2026	
Contract assets	12,539,527
Trade receivables	
Current	6,166,488
1 to 30 days past due	2,801,298
31 to 60 days past due	2,111,854
61 to 90 days past due	1,563,423
More than 91 days past due	4,660,167
	17,303,230
Impaired - individually	8,950,256
	26,253,486
	38,793,013
2025	
Contract assets	7,103,525
Trade receivables	
Current	11,454,806
1 to 30 days past due	1,597,257
31 to 60 days past due	1,222,352
61 to 90 days past due	2,004,870
More than 91 days past due	8,681,644
	24,960,929
Impaired - individually	9,698,969
	34,659,898
	41,763,423

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(i) Credit risk (Cont'd)

Financial guarantees contracts

The Company is exposed to credit risk in relation to financial guarantees given to banks in respect of banking facilities granted to a subsidiary. The Company monitors the results of the subsidiary and its repayment on an on-going basis. The maximum exposure to credit risks amounts to RM32,400,000 (2025: RM42,400,000) representing the maximum amount the Company could pay if the guarantee is called on as disclosed below. As at the reporting date, there was no loss allowance for impairment as determined by the Company for the financial guarantee.

The financial guarantees have not been recognised since the fair value on initial recognition was not material as the guarantee is provided as credit enhancement to subsidiary's secured borrowings.

Other receivables and other financial assets

For other receivables and other financial assets (including cash and short-term deposits), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. At the reporting date, the Group's and the Company's maximum exposure to credit risk arising from other receivables and other financial asset are represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group and the Company consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting year. To assess whether there is a significant increase in credit risk, the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable information. Especially the following indicators are incorporated, where applicable:

- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to debtor's ability to meet its obligations;
- actual or expected significant changes in the operating results of the counterparty; and
- significant changes in the expected performance and behaviour of the counterparty, including changes in the payment status of counterparties in the Group and changes in the operating results of the counterparty.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment.

Some intercompany balances between entities within the Group comprise loans or advances which are repayable on demand. The Company regularly monitors the financial performance and position of these entities on an individual basis. When these entities' financial performance and position deteriorates significantly, the Company assumes that there is a significant increase in credit risk, and thereby a lifetime expected credit loss assessment is necessary. As the Company is able to determine the timing of repayment of the loans or advances, the Company will consider the loans or advances to be in default when these entities are unable to pay based on the expected manner of recovery and recovery period. The Company determines the probability of default for these loans or advances using internally available information. The Company considers the loans or advances to be credit impaired when the entities are unlikely to repay their debts.

As at the end of the reporting date, the Group and the Company consider the other receivables and other financial assets as low credit risk and any loss allowance would be negligible.

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(ii) Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting financial obligations as and when they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches in the maturities between financial assets and financial liabilities. The Group's and the Company's exposure to liquidity risk arises principally from trade and other payables and loans and borrowings.

The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of banking facilities and other available sources of funding. The Group and the Company maintain sufficient liquidity and available funds to meet daily cash requirements, while maintaining controls and security over cash movements.

In managing liquidity risk, the Group and the Company rely on continuous and timely collection of trade receivables, the certification and billing of contract assets and the generation of sufficient cash flows from ongoing operations to meet their short-term funding requirements. In addition, the Group and the Company are actively pursuing the disposal of a property classified as an asset held for sale. Management has identified a potential buyer and negotiations is currently in progress. Subject to the successful completion of the disposal, including the expected sale proceeds and timing of completion, the proceeds from the proposed disposal are expected to further strengthen the Group's and the Company's liquidity position and will be utilised, among others, to partially repay existing borrowings upon completion of the transaction. The Group and the Company continue to closely monitor their liquidity position and cash flow requirements and seek to ensure that adequate funding and liquid assets are available to meet their obligations as they fall due.

<u>Maturity analysis</u>

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date based on contractual undiscounted repayment obligations are as follows:

		Contractual undiscounted cash flows			
	Carrying amount RM	**On demand or within 1 year RM**	**Between 1 and 5 years RM**	**More than 5 years RM**	**Total RM**
2026					
Group					
Trade and other payables	12,285,283	12,285,283	–	–	12,285,283
Term loans	99,627,209	19,018,476	74,404,164	28,669,348	122,091,988
Hire purchase payables	1,799,766	679,824	1,181,789	70,412	1,932,025
Lease liabilities	580,367	510,875	80,500	–	591,375
Other loan	2,000,000	2,360,000	–	–	2,360,000
Revolving credit	1,600,000	1,600,000	–	–	1,600,000
	117,892,625	36,454,458	75,666,453	28,739,760	140,860,671

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(ii) Liquidity risk (Cont'd)

Maturity analysis (Cont'd)

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date based on contractual undiscounted repayment obligations are as follows: (Cont'd)

		Contractual undiscounted cash flows			
	Carrying amount RM	**On demand or within 1 year RM**	**Between 1 and 5 years RM**	**More than 5 years RM**	**Total RM**
2026 (Cont'd)					
Company					
Trade and other payables	47,773,381	21,508,176	9,113,904	28,669,348	59,291,428
Term loans	71,083,528	16,740,000	65,290,260	–	82,030,260
Financial guarantee	–	32,400,000	–	–	32,400,000
	118,856,909	70,648,176	74,404,164	28,669,348	173,721,688
2025					
Group					
Trade and other payables	9,423,278	9,423,278	–	–	9,423,278
Term loans	112,791,791	19,018,476	76,073,904	48,063,210	143,155,590
Hire purchase payables	1,842,790	582,144	1,406,828	–	1,988,972
Lease liabilities	1,492,005	982,500	560,775	–	1,543,275
Bank overdraft	44,714,389	44,714,389	–	–	44,714,389
Revolving credit	2,000,000	2,000,000	–	–	2,000,000
Investment note facility	1,050,000	1,173,375	–	–	1,173,375
	173,314,253	77,894,162	78,041,507	48,063,210	203,998,879
Company					
Trade and other payables	55,239,092	27,906,147	9,113,904	32,241,214	69,261,265
Term loans	83,180,370	16,740,000	66,960,000	15,821,996	99,521,996
Bank overdraft	44,714,389	44,714,389	–	–	44,714,389
Financial guarantee	–	42,400,000	–	–	42,400,000
	183,133,851	131,760,536	76,073,904	48,063,210	255,897,650

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(iii) Foreign currency risk

Foreign currency risk is the risk of fluctuation in fair value or future cash flows of a financial instrument as a result of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when import of raw materials and export of finished goods that are denominated in a foreign currency). The Group's principal foreign currency exposure related mainly to United States Dollar ("USD"), Euro ("EUR"), Singapore Dollar ("SGD") and Indonesian Rupiah ("IDR").

There are no foreign exchange contracts outstanding as at 31 March 2026 and 31 March 2025.

The Group's unhedged financial assets and liabilities that are not denominated in their functional currencies are as follows:

	Functional Currencies				
	USD RM	**EUR RM**	**SGD RM**	**IDR RM**	**Total RM**
2026					
Trade and other receivables	1,137,899	8,572,452	352,599	-	10,062,950
Cash and short-term deposits	480,463	75,773	122,563	-	678,799
Trade and other payables	(44,310)	(27,855)	(90,437)	(27,418)	(190,020)
	1,574,052	8,620,370	384,725	(27,418)	10,551,729
2025					
Trade and other receivables	709,065	9,314,872	–	–	10,023,937
Cash and short-term deposits	944,088	1,343,836	622,960	–	2,910,884
Trade and other payables	(73,917)	(56,379)	(1,191)	–	(131,487)
	1,579,236	10,602,329	621,769	–	12,803,334

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(iii) Foreign currency risk (Cont'd)

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity to a reasonably possible change in the USD, EUR, SGD and IDR, with all other variables held constant on the Group's total equity and profit for the financial year.

		Group Loss for the financial year, net of tax	
		2026 RM	**2025 RM**
USD/RM	- Strengthened by 10%	119,628	120,022
	- Weakened by 10%	(119,628)	(120,022)
EUR/RM	- Strengthened by 10%	655,148	805,777
	- Weakened by 10%	(655,148)	(805,777)
SGD/RM	- Strengthened by 10%	29,239	47,254
	- Weakened by 10%	(29,239)	(47,254)
IDR/RM	- Strengthened by 10%	(2,084)	–
	- Weakened by 10%	2,084	–

(iv) Interest rate risk

Interest rate risk is the risk of fluctuation in fair value or future cash flows of the Group's and of the Company's financial instruments as a result of changes in market interest rates.

The Group's and the Company's exposure to interest rate risk arise primarily from their term loans with floating interest rates.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

27. FINANCIAL INSTRUMENTS (CONT'D)

(b) Financial risk management (Cont'd)

(iv) Interest rate risk (Cont'd)

Sensitivity analysis for interest rate risk

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant on the Group's and the Company's total equity and loss for the financial year.

	Changes in basic points	Effect on (loss)/profit for the financial year RM	Effect on equity RM
Group			
2026	+100	757,167	757,167
	-100	(757,167)	(757,167)
Company			
2026	+100	540,235	540,235
	-100	(540,235)	(540,235)
Group			
2025	+100	1,197,047	1,197,047
	-100	(1,197,047)	(1,197,047)
Company			
2025	+100	972,000	972,000
	-100	(972,000)	(972,000)

27. FINANCIAL INSTRUMENTS (CONT'D)

(c) Fair value measurement

The carrying amounts of the financial assets and liabilities (except for the fixed rate borrowings) are reasonable approximation of fair values either due to their short-term nature or that they are floating rate instruments that are re-priced to the market interest rates on or near reporting date.

There have been no transfers between Level 1 and Level 2 during the financial year (2025: no transfer in either direction).

The following table provides the fair value measurement hierarchy of the Group's and of the Company's financial instruments:

		Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			
	Carrying amount RM	**Level 1 RM**	**Level 2 RM**	**Level 3 RM**	**Total RM**	**Level 1 RM**	**Level 2 RM**	**Level 3 RM**	**Total RM**
Group									
2026									
Financial assets									
Other investments									
- Quoted shares in market	11,200,000	11,200,000	–	–	11,200,000	–	–	–	–
- Short-term funds	242,827	242,827	–	–	242,827	–	–	–	–
Financial liabilities									
Hire purchase payables	1,799,766	–	–	–	–	–	–	1,689,897	1,689,897
Group									
2025									
Financial assets									
Other investments									
- Quoted shares in market	30,100,000	30,100,000	–	–	30,100,000	–	–	–	–
- Short-term funds	234,878	234,878	–	–	234,878	–	–	–	–
Financial liabilities									
Hire purchase payables	1,842,790	–	–	–	–	–	–	1,723,610	1,723,610

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

27. FINANCIAL INSTRUMENTS (CONT'D)

(c) Fair value measurement (Cont'd)

The following table provides the fair value measurement hierarchy of the Group's and of the Company's financial instruments: (Cont'd)

		Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			
	Carrying amount RM	Level 1 RM	Level 2 RM	Level 3 RM	Total RM	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
Company									
2026									
Financial liabilities									
Amount owing to subsidiaries	47,409,353	–	–	–	–	–	–	58,926,817	58,926,817
2025									
Financial liabilities									
Amount owing to a subsidiary	54,861,259	–	–	–	–	–	–	68,883,432	68,883,432

28. RELATED PARTIES

(a) Identity of related parties

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly to control the party or exercise significant influence over the party in making financial and operational decisions, or vice versa, or where the Group and the party are subject to common control. Related parties may be individuals or other entities. Related parties of the Group include:

(i) Subsidiaries;
(ii) Associates;
(iii) Entities in which Directors have substantial financial interest; and
(iv) Key management personnel of the Group and the Company, comprise persons (including Directors) having the authority and responsibility for planning, directing and controlling the activities directly or indirectly.

(b) Significant related party transactions

Significant related party transactions other than disclosed elsewhere in the financial statements are as follows:

	Group	
	2026	**2025**
	RM	**RM**
Companies were certain Directors of the Company have financial interests		
Peng Fah Engineering Sdn. Bhd.		
Rental of factory	346,500	57,750
Amazon Dynamic Engineering Sdn. Bhd.		
Rental of factory	404,250	67,375

	Company	
	2026	**2025**
	RM	**RM**
Subsidiaries		
Dividend received	50,201,894	–
Interest paid	(1,053,970)	(429,754)
Management fees paid	(45,000)	–

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

28. RELATED PARTIES (CONT'D)

(c) Compensation of key management personnel

The remuneration of the key management personnel is as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Directors of the Company				
Executive Directors:				
- Salary and other emoluments	661,043	584,094	271,027	12,074
- Defined contribution plans	70,608	68,400	24,000	–
	731,651	652,494	295,027	12,074
Non-executive Directors:				
- Fees	152,098	151,810	152,098	151,810
	883,749	804,304	447,125	163,884
Directors of the subsidiaries				
Executive Directors:				
- Salary and other emoluments	259,364	134,550	–	–
- Defined contribution plans	28,856	16,118	–	–
	288,220	150,668	–	–
Total Directors' remuneration	1,171,969	954,972	447,125	163,884
Key management personnel				
- Salaries and allowances	638,169	490,552	–	–
- Defined contribution plans	76,260	58,572	–	–
	714,429	549,124	–	–

29. CAPITAL MANAGEMENT

The primary objective of the Group's and the Company's capital management is to ensure that they maintain a strong credit rating and healthy capital ratio in order to support their business and maximise shareholders' value. The Group and the Company manage their capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group and the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial year ended 31 March 2026 and 31 March 2025.

The Group and the Company are not subject to any externally imposed capital requirements.

29. CAPITAL MANAGEMENT (CONT'D)

The Group and the Company monitor capital using gearing ratio. The gearing ratio is calculated as total debts divided by total equity. The Group's and the Company's policies are to keep the gearing ratios within reasonable levels. The gearing ratios as at 31 March 2026 and 31 March 2025 are as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Loans and borrowings	105,607,342	163,890,975	71,083,528	127,894,759
Trade and other payables	12,285,283	9,423,278	47,773,381	55,239,092
Total debts	117,892,625	173,314,253	118,856,909	183,133,851
Total equity	61,620,182	78,159,120	14,974,451	(6,630,021)
Gearing ratio (times)	1.91	2.22	7.94	*

* Gearing ratio is not presented as the Company is in a shareholder's deficit position.

There were no changes in the Group's and the Company's approach to capital management during the financial year under review.

30. MATERIAL LITIGATION

Amalgamated Metal Corporation (M) Sdn Bhd ("AMC") v BASF Petronas Chemicals Sdn Bhd ("BASF")

Under the Unit Contract dated 27 July 2017, Christof Projects GmbH ("Christof") (referred therein as the 'Off-Shore Consortium Partner') and AMC (referred therein as the 'On Shore Consortium Partner') were appointed by BASF as its contractors to carry out works for the Supply Delivery, Installation, Testing and Commissioning of the Steam Boiler and Turbine Package (the "Project").

AMC carried out and completed its allocated scope of works of the Project in May 2019 and issued invoices to BASF for payment in accordance with the payment procedure set out in the Unit Contract. BASF however, in breach of the terms of the Unit Contract, failed, neglected and/or refused to pay AMC the balance portion of EUR1,848,051.80 (equivalent to RM8,824,447.35), as well as the additional works of EUR439,482.00 (equivalent to RM2,098,526.55), calculated based on the exchange rate of EUR1 = RM4.775.

AMC had earlier served a Notice of Arbitration on BASF. Subsequently, BASF submitted the Application for Jurisdictional Challenge/Preliminary Issues, which was dismissed by the Tribunal. Following the dismissal, BASF filed an Originating Application in the High Court of Singapore to set aside the Tribunal's decision. On 3 December 2025, AMC filed a Statement of Claim with the Arbitral Tribunal against BASF to formally commence the substantive arbitral process while awaiting the outcome of Singapore High Court proceedings.

On 17 December 2025, the Singapore High Court had dismissed BASF's application, held that AMC had the requisite locus standi to commence arbitration against BASF on its own and ordered BASF to pay AMC costs of SGD32,000 (inclusive disbursements) and the Arbitration will proceed accordingly.

The Tribunal circulated the Procedural Timetable to both parties for the submission and exchange of documents, and the arbitration is scheduled for 17 March 2027 to 24 March 2027.

NOTES TO THE FINANCIAL STATEMENTS
(cont'd)

31. SIGNIFICANT EVENT DURING AND SUBSEQUENT TO THE FINANCIAL YEAR

On 30 January 2026, the Company announced a proposed private placement of up to 12,414,000 new ordinary shares, representing not more than 10% of the total number of issued ordinary shares of the Company (excluding treasury shares), at an issue price to be determined and announced at a later date. On 23 February 2026, Bursa Malaysia Securities Berhad approved the listing and quotation of up to 12,414,000 placement shares to be issued pursuant to the private placement.

Subsequent to the reporting date, the Company completed the private placement on 7 May 2026 through the issuance and listing of 12,414,000 new ordinary shares at an issue price of RM0.147 per ordinary share, raising gross proceeds of RM1,824,858.

32. SEGMENT INFORMATION

The Group prepared the following segment information in accordance with MFRS 8 *Operating Segments* based on the internal reports of the Group's strategic business units which are regularly reviewed by the Group's CEO for the purpose of making decisions about resource allocation and performance assessment.

The two reportable operating segments are as follows:

Segments	**Products and services**
Fabrication	Fabrication of specially designed and manufacturing of engineering equipment.
Others	Investment holding and others.

Inter-segment pricing is determined at arm's length basis.

Segment profit

Performance is measured based on segment profit before tax and interest, as included in the internal management reports that are reviewed by the Group's CEO. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Segment revenue and results

The accounting policies of the reportable segments are the same as the Group's accounting policies described in Note 3. Segment results represent profit or loss before financial cost and tax of segment. Inter-segment transactions are entered in the ordinary course of business based on terms mutually agreed upon by the parties concerned.

Segment assets

The total of segment asset is measured based on all assets of a segment, as included in the internal management reports that are reviewed by the Group's CEO. Segment total asset is used to measure the return of assets of each segment.

Segment liabilities

The total of segment liability is measured based on all liabilities of a segment, as included in the internal management reports that are reviewed by the Group's CEO.

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

32. SEGMENT INFORMATION (CONT'D)

	Note	Fabrication RM	Others RM	Elimination RM	Consolidated RM
Group					
2026					
Revenue:					
Revenue from external customers		103,376,643	–	–	103,376,643
Inter segment revenue	(a)	–	100,301,894	(100,301,894)	–
		103,376,643	100,301,894	(100,301,894)	103,376,643
Results:					
Included in the measure of segment profit/(loss) are:					
Finance income		912,608	398,848	(1,053,970)	257,486
Finance costs		(254,911)	(7,208,723)	1,053,970	(6,409,664)
Net reversal of impairment losses on financial assets		748,713	–	–	748,713
Other non-cash expense	(b)	(6,244,436)	(19,424,016)	–	(25,668,452)
Segment profit/(loss) after tax	(c)	11,876,431	71,886,525	(100,301,894)	(16,538,938)
Assets:					
Additions to non-current assets	(d)	1,018,260	–	–	1,018,260
Segment assets		175,337,204	180,057,105	(159,289,705)	196,104,604
Liabilities:					
Segment liabilities		63,014,848	118,896,927	(47,427,353)	134,484,422
Group					
2025					
Revenue:					
Revenue from external customers		94,327,638	–	–	94,327,638
Results:					
Included in the measure of segment profit/(loss) are:					
Finance income		769,711	984,238	(429,754)	1,324,195
Finance costs		(401,685)	(9,961,852)	429,754	(9,933,783)
Loss on derecognition of investment in an associate		–	(68,250,000)	(452,811)	(68,702,811)
Net reversal of impairment losses on financial assets		613,760	–	–	613,760
Other non-cash expense	(b)	(4,454,005)	(5,321,205)	–	(9,775,210)
Segment profit/(loss) after tax	(c)	5,068,898	(86,308,644)	–	(81,239,746)

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

32. SEGMENT INFORMATION (CONT'D)

	Note	Fabrication RM	Others RM	Elimination RM	Consolidated RM
Group (Cont'd)					
2025 (Cont'd)					
Assets:					
Additions to non-current assets	(d)	3,050,622	–	–	3,050,622
Segment assets		212,698,035	222,659,932	(166,723,611)	268,634,356
Liabilities:					
Segment liabilities		62,152,110	183,184,385	(54,861,259)	190,475,236

Reconciliation of reportable segment revenue, profit or loss, assets, liabilities and other material items are as follows:

(a) Inter-segment revenues are eliminated on consolidation

(b) Other material non-cash expense/(income) consists of the following items as presented in the respective notes:

	Group 2026 RM	Group 2025 RM
Amortisation of right-of-use assets	938,073	566,016
Depreciation of property, plant and equipment	4,307,000	3,715,258
Depreciation of investment property	524,016	524,016
Fair value loss on other investments	18,900,000	5,250,000
Gain on disposal of property, plant and equipment	(68,000)	(110,871)
Gain on termination of lease	(709)	–
Gratuity	–	9,162
Net unrealised loss on foreign exchange	565,581	273,856
Property, plant and equipment written off	37,084	584
Share of results of an associate	–	(452,811)
Trade receivables written off	465,407	–
	25,668,452	9,775,210

(c) Inter-segment transactions are eliminated on consolidation.

(d) Additions to non-current assets (excluding financial instruments) consist of:

	Group 2026 RM	Group 2025 RM
Property, plant and equipment	977,775	1,059,447
Right-of-use assets	40,485	1,991,175
	1,018,260	3,050,622

NOTES TO THE FINANCIAL STATEMENTS (cont'd)

32. SEGMENT INFORMATION (CONT'D)

Reconciliation of reportable segment revenue, profit or loss, assets, liabilities and other material items are as follows: (Cont'd)

(e) Geographical segments

Revenue information based on the geographical location of subsidiaries is as follows:

	Revenue 2026 RM	Revenue 2025 RM
Malaysia	54,539,013	29,578,411
Outside Malaysia	48,837,630	64,749,227
	103,376,643	94,327,638

(f) Major customers

The following are major customers with revenue equal or more than 10% of the Group's revenue:

	Revenue 2026 RM	Revenue 2025 RM
Customer A	12,238,390	13,038,465
Customer B	11,209,189	–
Customer C	–	30,684,830
Customer D	18,104,500	13,823,072

Revenue from three (2025: three) customers in fabrication segment represents approximately RM41,552,079 (2025: RM57,546,367) of the Group's revenue.

LIST OF PROPERTIES
as at 31 March 2026

	Location	Tenure	Description / Existing Use	Approximate Age of Building	Land Area / Built-Up Area / Gross Floor Area (GFA) (m²)	Carrying Amount As At 31 Mar 2026 (RM)	Date for Certificate of Fitness /*Certificate of Completion and Compliance / Date of Acquisition (A) / Date of Valuation (V)
1.	Lot No. 109-B, Jalan Gebeng 1/1, Kawasan Perindustrian Gebeng, 26080 Kuantan, Pahang (HS(D) No. 17909, PT No. 7494, Bandar Gebeng, Daerah Kecil Gebeng, Pahang)	Leasehold 66 years expiring on 26 May 2064	Three (3) Storey Office Building, Five (5) Single-Storey Detached Factory/Workshop cum Storage Area / For Office and Factory Operations	30.5 years	39,250 / 15,250	26,772,016	12 June 1995 / 30 June 2024 (V)
2.	Lot No. 23-C, Jalan Gebeng 1/1, Kawasan Perindustrian Gebeng, 26080 Kuantan, Pahang (PN No. 16691, Lot No. 10091, Bandar Gebeng, Daerah Kecil Gebeng, Pahang)	Leasehold 66 years expiring on 23 August 2064	Four (4) Single-Storey Detached Factory/Workshop cum Storage Area / For Factory Operations	22.5 years	26,050 / 10,270	15,780,822	30 June 2003 / 30 June 2024 (V)
3.	Lot No. 540, Jalan TUDM, Kampung Baru Subang, 40150 Shah Alam, Selangor (HS(D) No. 116988, PT No. 540, Mukim Pekan Subang, Daerah Petaling, Selangor)	Leasehold 60 years expiring on 13 January 2058	Three (3) Storey Office Building, Two (2) Single-Storey Detached Factory/Workshop cum Storage Area / For Office and Factory Operations	21.5 years	8,093 / 4,183 (GFA)	9,478,347	29 March 2004 / 30 June 2024 (V)
4.	Lot No. 24, Kawasan Perindustrian Gebeng, 26080 Kuantan, Pahang (PN No. 7105, Lot No. 8922, Bandar Gebeng, Daerah Kecil Gebeng, Pahang)	Leasehold 66 years expiring on 26 May 2064	Five (5) Contiguous Open Sided Single-Storey Detached Factory/Workshop cum Storage Area / For Factory Operations	16.5 years	71,050 / 20,304	36,333,449	*7 September 2018 / 30 June 2024 (V)
5.	Presint 3.4, Persiaran Perbandaran, Seksyen 14, 40000 Shah Alam, Selangor Darul Ehsan (HS(D) No. 143324, PT 18 Seksyen 14, Bandar Shah Alam, Daerah Petaling, Selangor)	Leasehold 99 years expiring on 11 May 2100	Sixteen (16) Storey Office Building with Four (4) Storey Basement Car Park / Vacant	22 years	3,025 / 20,503 (GFA)	38,842,688	4 April 2024 (A)

ANALYSIS OF SHAREHOLDINGS
as at 30 June 2026

Total Issued Share	:	136,575,002 Ordinary Shares *(including Treasury Shares of 12,042)*
Issued Share Capital	:	RM 117,725,509
Types of Shares	:	Ordinary Share
Voting Rights	:	One vote per Ordinary Share on a poll

DISTRIBUTION OF SHAREHOLDINGS AS AT 30 JUNE 2026

Size of Shareholdings	No. of Shareholders	%	No. of Shares#	%#
1 – 99	1,987	50.46	71,631	0.05
100 to 1,000	649	16.48	177,385	0.13
1,001 to 10,000	686	17.42	2,855,858	2.09
10,001 to 100,000	470	11.93	15,557,500	11.39
100,001 to less than 5% of issued shares	144	3.66	71,121,138	52.08
5% and above of issued shares	2	0.05	46,779,448	34.26
Total	**3,938**	**100.00**	**136,562,960**	**100.00**

Calculated based on 136,562,960 excluding treasury shares of 12,042

SUBSTANTIAL SHAREHOLDERS AS AT 30 JUNE 2026

		Direct Interest		Indirect Interest	
	Name	No. of Shares#	%#	No. of Shares#	%#
1.	VELOCITY CAPITAL SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR STRATEGIC A HOLDINGS SDN. BHD.	34,365,448	25.16	–	–
2.	ONG KOK WAH	–	–	34,700,248*	25.41
3.	CHAN FOOK WAH	62,544	0.05	34,365,448@	25.16
4.	LEE LISA	–	–	34,365,448@	25.16
5.	YEE VOON HON	12,414,000	9.09	–	–

Calculated based on 136,562,960 excluding treasury shares of 12,042
* *Deemed interest by virtue of interest held in Strategic A Holdings Sdn. Bhd. and by virtue of his spouse*
@ *Deemed interest by virtue of interest held in Strategic A Holdings Sdn. Bhd.*

DIRECTORS' SHAREHOLDINGS AS AT 30 JUNE 2026

		Direct Interest		Indirect Interest	
	Name	No. of Shares#	%#	No. of Shares#	%#
1.	ONG KOK WAH	–	–	34,700,248*	25.41
2.	KANG WEI LUEN	114,000	0.08	–	–
3.	YEE VOON HON	12,414,000	9.09	–	–

Calculated based on 136,562,960 excluding treasury shares of 12,042
* *Deemed interest by virtue of interest held in Strategic A Holdings Sdn. Bhd. and by virtue of his spouse*

ANALYSIS OF SHAREHOLDINGS
(cont'd)

LIST OF TOP THIRTY (30) LARGEST SECURITIES ACCOUNT HOLDERS
(ACCORDING TO THE REGISTER OF DEPOSITORS AS AT 30 JUNE 2026)

No.	Name	No. of Shares	%
1.	VELOCITY CAPITAL SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR STRATEGIC A HOLDINGS SDN. BHD.	34,365,448	25.16
2.	YEE VOON HON	12,414,000	9.09
3.	SIM MUI KHEE	5,600,000	4.10
4.	YAP BOON PENG	4,286,000	3.14
5.	CHEW LAI FONG	3,869,000	2.83
6.	KOON POH TAT	3,413,392	2.50
7.	HOO LAY FANG	2,895,100	2.12
8.	CITY EXOTIC SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR CHAN YOK PENG	2,735,000	2.00
9.	HLB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR KOON POH TAT	2,212,300	1.62
10.	SCIB TRADING SDN. BHD.	1,513,000	1.11
11.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR YAP PICT LIN	1,199,964	0.88
12.	RHB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TEH TECK TEE	1,190,000	0.87
13.	MOOMOO NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR LOH MIN HON	1,173,000	0.86
14.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR FOONG YEN CAPITAL SDN. BHD.	1,017,857	0.75
15.	CITIGROUP NOMINEES (TEMPATAN) SDN BHD EXEMPT AN FOR OCBC SECURITIES PRIVATE LIMITED	1,017,857	0.75
16.	IKRAM PINTAS SDN BHD	1,010,950	0.74
17.	TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR GAN SHENG YIH	995,053	0.73
18.	LEE HIANG HUAT	926,500	0.68
19.	TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR KU CHONG HAU	913,910	0.67
20.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR LAW KOK THYE	850,000	0.62
21.	YAP YOCK LIN	800,000	0.59
22.	TAY HOCK SOON	748,400	0.55
23.	MAYBANK NOMINEES (TEMPATAN) SDN BHD CHIN YEW THONG	735,000	0.54
24.	LYE LOI KENG	721,658	0.53

ANALYSIS OF SHAREHOLDINGS (cont'd)

LIST OF TOP THIRTY (30) LARGEST SECURITIES ACCOUNT HOLDERS
(ACCORDING TO THE REGISTER OF DEPOSITORS AS AT 30 JUNE 2026)

No.	Name	No. of Shares	%
25.	WONG THAN LOY	654,814	0.48
26.	SJ SEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR FRANCIS HO IK SING	626,000	0.46
27.	MOHAMMAD AZMAN BIN ZANUDIN	625,000	0.46
28.	GAN CHIN BOON	610,874	0.45
29.	TAN CHIN SOON	609,392	0.45
30.	MAYBANK NOMINEES (TEMPATAN) SDN BHD ANDY LEE KUAN MIN	600,000	0.44
	Total	**90,329,469**	**66.17**

NOTICE OF TWENTY-FOURTH (24th) ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Twenty-Fourth ("24th") Annual General Meeting ("AGM") of APB Resources Berhad ("the Company") will be held at Zenith Hotel Kuantan & Sultan Ahmad Shah International Convention Centre, Level 3, Jalan Putra Square 6, 25200, Kuantan, Pahang Darul Makmur on Monday, 14 September 2026 at 10.00 a.m. or at any adjournment thereof, to transact the following businesses:-

AGENDA

As Ordinary Business:

1)	To receive the Audited Financial Statements of the Company for the financial year ended 31 March 2026 together with the Reports of the Directors and Auditors thereon.	Please refer to Explanatory Note 1
2)	To approve the payment of Directors' fees of an amount up to RM280,000 to the Non-Executive Directors who had served the Company for the period commencing from 24th AGM up to the conclusion of the Twenty-Fifth AGM of the Company.	Ordinary Resolution 1
3)	To re-elect Ong Kok Wah who is retiring pursuant to Clause 119 of the Company's Constitution and being eligible, has offered himself for re-election.	Ordinary Resolution 2
4)	To re-elect the following Directors who are retiring in accordance with Clause 123 of the Company's Constitution and being eligible, have offered themselves for re-election:	
	(i) Kang Wei Luen	Ordinary Resolution 3
	(ii) Wong Liang Huat	Ordinary Resolution 4
	(iii) Yee Voon Hon	Ordinary Resolution 5
5)	To re-appoint Morison LC PLT as the Company's Auditors to hold office until the conclusion of the next AGM in the year 2027 and to authorise the Directors to fix their remuneration.	Ordinary Resolution 6

As Special Business:

To consider and, if thought fit, with or without modifications to pass the following Resolution:

6) **AUTHORITY TO ISSUE AND ALLOT SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016 ("THE ACT") AND WAIVER OF PRE-EMPTIVE RIGHTS PURSUANT TO SECTION 85 OF THE ACT** — Ordinary Resolution 7

"THAT pursuant to Sections 75 and 76 of the Companies Act, 2016 ("the Act") and subject to the approvals of the relevant governmental/regulatory authorities, the Directors be and are hereby empowered to issue shares in the capital of the Company from time to time and upon such terms and conditions and for such purposes as the Directors, may in their absolute discretion deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10% of the total number of issued share of the Company for the time being and that the Directors be and are hereby also empowered to obtain approval from the Bursa Malaysia Securities Berhad ("Bursa Securities") for the listing and quotation of the additional shares so issued and that such authority shall continue to be in force until the conclusion of the next AGM of the Company.

AND THAT in connection with the above, pursuant to Section 85 of the Act read together with Clause 55 of the Company's Constitution, the shareholders of the Company by approving this resolution are deemed to have waived their pre-emptive rights over all new shares, options over or grants of new shares or any other convertible securities in the Company and/or any new shares to be issued pursuant to such options, grants or other convertible securities, such new shares when issued, to rank pari passu with the existing shares in the Company."

NOTICE OF TWENTY-FOURTH (24th) ANNUAL GENERAL MEETING (cont'd)

7) To transact any other business of which due notice shall have been given.

BY ORDER OF THE BOARD

TAN TONG LANG (MAICSA 7045482) (SSM PC No. 202208000250)
LIM SWEE FOON (MAICSA 7064875) (SSM PC No. 202408000881)
Company Secretaries
Kuala Lumpur
31 July 2026

Notes

1. This is a physical AGM. Shareholders and/or proxies are invited to attend in-person only.

2. A member of the Company entitled to attend and vote at this meeting is entitled to appoint not more than two (2) proxies to attend and vote instead of him/her.

3. A proxy may but need not be a member of the Company. There shall be no restriction as the qualification of the proxy. A proxy appointed to attend and vote at a meeting of the Company shall have the same rights as the member to speak at the meeting.

4. Where a member appoints two proxies, he/she shall specify the proportion of his/her shareholding to be represented by each proxy. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

5. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his/her attorney duly authorised in writing or, if the appointor is a corporation, under the corporation's common seal or under the hand of an officer or attorney duly authorised.

6. The instrument appointing of a proxy, together with the power of attorney or other authority, if any, under which it signed or a notarially certified copy of that power of authority, shall be deposited in the following manner and must be received by the Company not less than 48 hours before the time appointed for holding the AGM or at any adjournment thereof.

   (a) In hard copy form
   In the case of an appointment made in hard copy form, the original Form of Proxy must be deposited at the Share Registrar's office, Aldpro Corporate Services Sdn. Bhd. at B-21-1, Level 21, Tower B, Northpoint Mid Valley City, No. 1, Medan Syed Putra Utara, 59200 Kuala Lumpur, Wilayah Persekutuan.

   (b) By electronic means
   The Form of Proxy can be electronically lodged via online website at https://apb-agm.digerati.com.my or email to admin@aldpro.com.my

7. For the purpose of determining a member who shall be entitled to attend and vote at the forthcoming 24th AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to issue a General Meeting Record of Depositors as at 7 September 2026. Only a depositor whose name appears on the Record of Depositors as at 7 September 2026 shall be entitled to attend and vote at the said meeting or appoint proxies to attend and/or vote on his/her behalf.

8. Pursuant to Paragraph 8.29A(1) of the MMLR of Bursa Securities, all resolutions set out in this Notice will be put to vote by way of a poll. Share Registrar and Independent Scrutineer will be appointed respectively to conduct polling voting process and to verify the results of the poll.

NOTICE OF TWENTY-FOURTH (24th) ANNUAL GENERAL MEETING (cont'd)

Personal data privacy: -
By submitting an instrument appointing a proxy(ies) and/ or representative(s) to attend, participate, speak and vote at this meeting, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for this meeting and the preparation and compilation of the attendance lists, minutes and other documents relating to this meeting, and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/ or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/ or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/ or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/ or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

Explanatory Notes to Ordinary Resolutions and Special Business:

1. **Item 1 of the Agenda – Audited Financial Statements for the Financial Year Ended 31 March 2026**

   This Agenda item no. 1 is meant for discussion only as Sections 248(2) and 340(1)(a) of the Act do not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this Agenda item is not put forward to the shareholders for voting.

2. **Ordinary Resolution 1 – Payment of Directors' fees**

   Pursuant to Section 230(1) of the Act, fees payable to the Directors of a listed company and its subsidiaries shall be approved by shareholders at a general meeting.

3. **Ordinary Resolution 2 – Re-election of retiring Director**

   Clause 119 of the Company's Constitution states that an election of Directors shall take place each year at the annual general meeting of the Company where one-third of the Directors for the time being, or, if their number is not three (3) or a multiple of three (3), then the number nearest to one-third shall retire from office and be eligible for re-election PROVIDED ALWAYS that Directors shall retire from office once at least in each three (3) years but shall be eligible for re-election. A retiring Director shall retain office until the close of the meeting at which he/she retires.

   Ong Kok Wah is standing for re-election as a Director of the Company and being eligible, has offered himself for re-election.

   The Board, through Nomination Committee, carried out the necessary assessment of Ong Kok Wah and concluded that he met the criteria as prescribed under Paragraph 2.20A of the MMLR on character, experience, integrity, competence and time commitment to effectively discharge his role as Director. The Board then recommended Ong Kok Wah for re-election to be tabled for shareholders' approval at the 24th AGM. The information on his profile is provided in the Company's Annual Report 2026.

Explanatory Notes to Ordinary Resolutions and Special Business (Cont'd):

4. **Ordinary Resolutions 3 to 5 – Re-election of retiring Directors**

   Clause 123 of the Company's Constitution states that an election of Directors shall take place if the Company, at the meeting at which a Director retires by rotation, does not fill the vacancy, the retiring Director shall, if willing to act, be deemed to have been reappointed unless at the meeting, it is resolved not to fill the vacancy or unless a resolution for the reappointment of the Director is put to the meeting and lost. All Directors who retire from office shall be eligible for re-election.

   Kang Wei Luen, Wong Liang Huat and Yee Voon Hon ("Retiring Directors") are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election.

   The Board, through Nomination Committee, carried out the necessary assessment and concluded that they met the criteria as prescribed under Paragraph 2.20A of the MMLR on character, experience, integrity, competence and time commitment to effectively discharge their role as Director. The Board then recommended these Retiring Directors for re-election to be tabled for shareholders' approval at the 24th AGM. The information on their profiles is provided in the Company's Annual Report 2026.

5. **Ordinary Resolution 6 – Re-appointment of Auditors**

   The Board, through the Audit and Risk Management Committee, conducted an assessment of the suitability, objectivity, and independence of Morison LC PLT for the financial year ended 31 March 2026. The Board was satisfied with the performance of Morison LC PLT and recommended their reappointment as the external auditors of the Company to hold office until the conclusion of the next AGM in the year 2027, in accordance with Section 271 of the Act.

6. **Ordinary Resolution 7 – Authority to issue and allot shares pursuant to Sections 75 and 76 of the Act and waiver of Pre-emptive Rights pursuant to Section 85 of the Act**

   The proposed Ordinary Resolution 7, if passed, will empower the Directors of the Company to issue and allot shares up to an amount not exceeding 10% of the total number of issued share of the Company for the time being for such purposes as the Directors consider would be in the best interest of the Company. This authority, unless revoked or varied by the Company at a general meeting, will expire at the conclusion of the next AGM of the Company ("General Mandate").

   This General Mandate is a renewal of the mandate that was approved by the shareholders at the Company's Twenty-Third AGM held on 25 September 2025.

   During the financial year ended 31 March 2026, the Company proposed to undertake a private placement of up to 12,414,800 new ordinary shares in APB ("Proposed Private Placement"). On 26 February 2026, Bursa Malaysia Securities Berhad approved the listing and quotation of up to 12,414,800 Placement Shares to be issued pursuant to the Proposed Private Placement.

   Subsequent to the financial year end, the Company completed the Proposed Private Placement on 7 May 2026. As at the date of this Notice, the Company had issued 12,414,000 ordinary shares at an issue price of RM0.1470 per ordinary shares and raised total gross proceeds of RM1,824,858.

   The General Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to further placing of shares, for the purpose of funding future investment project(s) workings capital and/or acquisitions.

   The Board, having considered the current and prospective financial position, needs and capacity of the Company, is of the opinion that the General Mandate is in the best interest of the Company and its subsidiaries.

NOTICE OF TWENTY-FOURTH (24th) ANNUAL GENERAL MEETING (cont'd)

STATEMENT ACCOMPANYING NOTICE OF AGM

1. **Details of persons who are standing for election as Directors**

   No individual is seeking election as a Director at the 24th AGM of the Company.

2. **Statement relating to General Mandate for issue of securities**

   Please refer to Explanatory Note 6 of the Notice of 24th AGM for information relating to General Mandate for issue of securities.

FORM OF PROXY

CDS Account No.

No. of ordinary shares held

* I/We ______________________________ NRIC/Passport/Company No. ____________________
(FULL NAME IN BLOCK LETTER)

of ____
(FULL ADDRESS)
being a member/members of **APB RESOURCES BERHAD** ("the Company"), hereby appoint
First Proxy

Full Name:	NRIC/Passport No.	Proportion of Shareholding	
		No. of Shares	%
Full Address:			
Email Address:	Contact No.		

and/or failing him/her
Second Proxy

Full Name:	NRIC/Passport No.	Proportion of Shareholding	
		No. of Shares	%
Full Address:			
Email Address:	Contact No.		

or failing him/her the Chairman of the Meeting as *my/our proxy to attend and vote for *me/us and on *my/our behalf at the Twenty-Fourth ("24th") Annual General Meeting ("AGM") of the Company, will be held at Zenith Hotel Kuantan & Sultan Ahmad Shah International Convention Centre, Level 3, Jalan Putra Square 6, 25200, Kuantan, Pahang Darul Makmur on Monday, 14 September 2026 at 10:00 a.m. or at any adjournment thereof.

My/Our Proxy is to vote as indicated below (unless otherwise instructed, the proxy may vote as he/she thinks fit):

(Please indicate with an "X" or "✓" in either box if you wish to direct your proxy how to vote.)

No.			For	Against
1	To approve payment of Directors' fees	Ordinary Resolution 1		
2	To re-elect Ong Kok Wah	Ordinary Resolution 2		
3	To re-elect Kang Wei Luen	Ordinary Resolution 3		
4	To re-elect Wong Liang Huat	Ordinary Resolution 4		
5	To re-elect Yee Voon Hon	Ordinary Resolution 5		
6	To re-appoint Morison LC PLT as the Company's Auditors	Ordinary Resolution 6		
7	To approve the Authority to Issue and Allot Shares pursuant to Sections 75 and 76 of the Companies Act, 2016	Ordinary Resolution 7		

Signed this __________ day of ________________ 2026

____
Signature of Member
(If shareholder is a corporation, this form should be executed under seal)

Notes

1. This is a physical AGM. Shareholders and/or proxies are invited to attend in-person only.

2. A member of the Company entitled to attend and vote at this meeting is entitled to appoint not more than two (2) proxies to attend and vote instead of him/her.

3. A proxy may but need not be a member of the Company. There shall be no restriction as the qualification of the proxy. A proxy appointed to attend and vote at a meeting of the Company shall have the same rights as the member to speak at the meeting.

4. Where a member appoints two proxies, he/she shall specify the proportion of his/her shareholding to be represented by each proxy. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

5. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his/her attorney duly authorised in writing or, if the appointor is a corporation, under the corporation's common seal or under the hand of an officer or attorney duly authorised.

6. The instrument appointing of a proxy, together with the power of attorney or other authority, if any, under which it signed or a notarially certified copy of that power of authority, shall be deposited in the following manner and must be received by the Company not less than 48 hours before the time appointed for holding the AGM or at any adjournment thereof:

   (a) In hard copy form
   In the case of an appointment made in hard copy form, the original Form of Proxy must be deposited at the Share Registrar's office, Aldpro Corporate Services Sdn. Bhd. at B-21-1, Level 21, Tower B, Northpoint Mid Valley City, No. 1, Medan Syed Putra Utara, 59200 Kuala Lumpur, Wilayah Persekutuan.

   (b) By electronic means
   The Form of Proxy can be electronically lodged via online website at https://apb-agm.digerati.com.my or email to admin@aldpro.com.my.

7. For the purpose of determining a member who shall be entitled to attend and vote at the forthcoming 24th AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to issue a General Meeting Record of Depositors as at 7 September 2026. Only a depositor whose name appears on the Record of Depositors as at 7 September 2026 shall be entitled to attend and vote at the said meeting or appoint proxies to attend and/or vote on his/her behalf.

8. Pursuant to Paragraph 8.29A(1) of the MMLR of Bursa Securities, all resolutions set out in this Notice will be put to vote by way of a poll. Share Registrar and Independent Scrutineer will be appointed respectively to conduct polling voting process and to verify the results of the poll.

Personal Data Privacy:-
By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of 24th AGM dated 31 July 2026.

Fold this flap for sealing

Then fold here

AFFIX
STAMP

THE SHARE REGISTRAR OF
APB RESOURCES BERHAD
[REGISTRATION NO. 200101029080 (564838-V)]

c/o Aldpro Corporate Services Sdn. Bhd.
B-21-1, Level 21, Tower B
Northpoint Mid Valley City
No. 1, Medan Syed Putra Utara
59200 Kuala Lumpur
Wilayah Persekutuan, Malaysia

1st fold here

APB RESOURCES
(Registration No. : 200101029080 (564838-V))

REGISTERED OFFICE

B-21-1, Level 21, Tower B, Northpoint Mid Valley City
No. 1, Medan Syed Putra Utara, 59200 Kuala Lumpur, Wilayah Persekutuan.
Tel : 03-9770 2200 | **Fax** : 03-2201 7774

CORPORATE OFFICE

No. 47 (Lot 540), Jalan TUDM, Kampung Baru Subang
Seksyen U6, 40150 Shah Alam, Selangor Darul Ehsan.
Tel: 03-7846 1389 | **Fax**: 03-7846 3795

https://apb-resources.com/